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NEWS SUMMARY

GENERAL

Bombs found near UN

Three pipe bombs were found yesterday in a New York subway entrance adjacent to UN Headquarters.

One of the bombs was timed to explode half an hour before the Security Council was due to open its Middle East debate—and, as it happened, when Dr. Donald Coggan, Archbishop of Canterbury, had an appointment with Dr. Kurt Waldheim, UN secretary-general.

In Beirut, a head-on confrontation was feared between the Lebanese Army and Palestinian guerrillas. Page 5.

In Cairo, Egypt warned that it would intervene were Israel to invade southern Lebanon. In London, about 100 Libyan students who yesterday occupied the Libyan Embassy in protest against violence used to quell recent disturbances at Benghazi University, said they would sit-in for 48 hours.

Iceland 'may break with UK'

As Mr. Olafur Johannesson, Icelandic Justice Minister and Acting Foreign Minister, said in Reykjavik yesterday that everything pointed to a breaking-off of diplomatic relations with Britain in the next few days, Mr. Tomas Tomasson, Icelandic Ambassador to Nato, warned that his country would reconsider its membership if British warships did not leave Icelandic waters soon. Back page.

Kaunda warns on Angola

President Kaunda of Zambia yesterday left the OAU summit on Angola in Addis Ababa and flew home declaring that if Africa failed to agree over recognition of the Soviet-backed MPLA it would be handing over the "destiny of Africa to the super-powers." In Luanda the MPLA pledged itself to fight on irrespective of OAU recognition. Page 5.

Morse clue to missing tanker

U.S. Air Force aircraft searching for the missing Liberian-registered tanker, the oiler supertanker Berge Isira, yesterday reported faint Morse distress signals south-east of Mindanao in the Philippines. First two letters of the signals were those used by Liberian-registered ships. Insurance details, Page 9.

Dining car cheats jailed

Seven dining car stewards and cooks on trains between Kings Cross, the North-East and Scotland, who stole £26,000 from British Rail, were jailed at the Old Bailey yesterday for a total of 20 years. One man who stole £20,000 from BR was sentenced to four years.

Agatha Christie dies at 85

Dame Agatha Christie, the detective story writer, who also achieved success as Mary Westmacott, the romantic novelist, a name she kept secret for more than 20 years, died yesterday at her Wallingford, Oxfordshire, home. She was 85. Obituary Page 2.

Briefly...

Prince Charles began a four-week course at Fortmear yesterday before taking up command of the minesweeper Brannington.

Tigers have killed 14 people in West Sumatra during the past nine months.

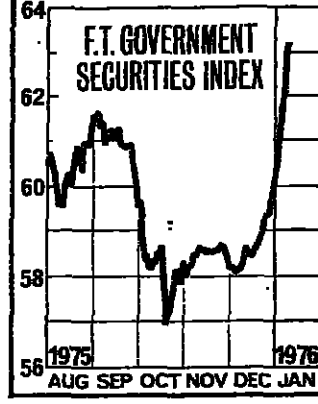
Turkish couple who had £1,468 between them when they shoplifted from two London stores were fined a total of £500 with 22h costs yesterday.

Representatives of companies with outstanding records in export achievements are to be invited to Buckingham Palace receptions.

BUSINESS

Gilts gain up to 1½; Wall St. up 11.26

● GILTS surged forward after highly favourable assessments of the two new "tap" stocks. Rises ranged to 1½ and the Government Securities Index



gained 0.33 to 63.15, making an uninterrupted rise of 4.74 over the past 17 trading days.

● EQUITY leaders succumbed to profit-taking, bringing the 30-share index down 7.2 to 394.4. However, secondary issues were firm and the FT-Actuaries All-Share Index gained 0.8 per cent to 167.65, a fresh 1975-76 peak.

● GOLD was unchanged at \$1361.

● STERLING gained five points to \$2.0340; its weighted depreciation was unchanged at 30 per cent. The dollar's widened slightly to 2.10 (1.99) per cent.

● WALL STREET closed 11.26 up at 922.39 on optimistic economic expansion.

● THE RISE in the wholesale output price index slowed to an annual rate of 14.15 per cent in the closing months of 1975, compared with 25.26 per cent earlier in the year. Back Page.

Bank lending rates down ½%

● BANK lending rates were cut by ½ per cent yesterday when the other big clearing banks followed Lloyds down to 10½ per cent. Some of the banks were thought to have considered an even bigger reduction. Back Page.

● BURMAH OIL has received a £40m. advance payment from the Government as part of a deal transferring the company's Ninian Field stake in the North Sea to the British National Oil Corporation. Page 8.

● SIR GERALD THORLEY, MEPC's chairman, has been appointed the company's stop-gap managing director on the resignation of Mr. Peter Anker. Page 9 and Men and Matters, Page 16.

● COPPER cash wirebars gained £10.25 to £597.50 a tonne yesterday on the London Metal Exchange from the shipbuilding shares from the shipbuilding side. There is no final dividend. Page 18 and Lex.

● EUROPEAN and U.S. banks are studying the terms of agreements with the Greek Colcocon shipping group, which owns three around \$316m., designed to see the company through a liquidity crisis caused by the depressed tanker market. Back Page.

COMPANIES

● YARROW pre-tax profit for the year to July 1975 fell to £8.37m. (£7.65m.), including the losses from the shipbuilding side. There is no final dividend. Page 18 and Lex.

● J. H. VASSEUR's net loss for the year to last July came to £3.9m. It hopes to leave the Bank of England's "lifeline" by the end of the year. Page 18.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISER		FALLS	
Treasury 9½pc 1989 57½ + 1½	Electric 3½pc 1976-79 286½ + 1	Union Discount	383 + 10
Bilton (P) 1976-79 286½ + 1	Borden & Southern 246 + 8	Woolfall (H)	187 + 9
Carr's Milling	38 + 8	De Beers Deftd.	330 + 12
Currys	110½ + 7½	BRF	240 + 20
Fisher (A)	62 + 5	GNK	272 - 6
Gordon & Gotch	73 + 6	MEPC	94 - 4
Lake & Elliot	128 + 9	Marks & Spencer ..	103 - 3
Lumpia Sees	261 + 2½	Nat. Westminster ..	220 - 7
Lex Services	142 + 7	Plessey	75 - 4
News Int'l	92 + 6	Waddington (J.) ..	102 - 12
Pearson Longman ..	117½ + 12	Guthrie	175 - 7
Sci. Mort. Inv.	111 + 6	BP	605 - 12
Simo Darby	88 + 5	Shell Transport	294 - 10
Stanley (A.G.)	41 + 7	East Drie	570 - 30
Starlite	110 - 8	Hamerley	190 - 10
TGN	110 - 8	St. Helena	£21 - 1
Triple Foundries ..	35 + 6		

Rees gives month to find Ulster formula

BY JOHN BOURNE, LOBBY EDITOR

THE GOVERNMENT has allowed four weeks for the Northern Ireland Constitutional Convention, which will be reconvened on February 3, to consider three issues designed to achieve eventually some representation in the Government of the province for the Roman Catholic minority.

This was announced in a packed but subdued House of Commons yesterday by Mr. Merlyn Rees, Northern Ireland Secretary.

The formula was given the blessing of the Conservative Opposition and the Liberals, while Ulster Unionist MPs refrained from any major criticism. But many MPs believe that the deadline is a desperate gamble by the Government to try to concentrate the minds of the bitterly divided political parties in Belfast on agreeing to a minimum form of co-operation which might finally develop into "power sharing."

The three issues for the reconvened Convention will be: ● The question of more widespread acceptance for the Convention's proposals. ● The question of whether progress could best be made on an evolutionary basis. ● Mr. Rees stressed that the Government wanted the Convention to consider whether progress

could best be made by setting up a system of Government which, though temporary, was capable of evolving over a period into permanent and agreed constitutional arrangements.

This passage is interpreted in Whitehall as including a reference to Mr. William Craig's "first step" suggestion last year—rejected by other Protestant leaders—for a temporary emergency coalition involving the Roman Catholics.

The Minister argued that if the prime requirement for a more widespread acceptance of some proposed system of Government and for some form of acceptable partnership and participation could be met, "then we could be in sight of a Government within Northern Ireland which is a common ground for us all. I hope that the Convention can make progress on these matters within a period of four weeks."

He said that in spite of the matters on which the Convention had agreed, support from both sides of the community was not forthcoming for the total system proposed in the report.

"The Government share with the Convention the strong desire that direct rule may be brought to an end and that a new system of Government may be established within Northern Ireland."

"But the report does not, in the view of the Government, command sufficiently wide spread acceptance throughout the community to provide stable and effective Government."

Mr. McGarvey and other members of the TUC Economic Committee will examine the TUC's document, which amounts to an initial approach to the TUC's annual economic policy review, to-morrow morning. They will also see documents prepared for to-morrow afternoon's meeting of the National Economic Development Council on the Government's industrial strategy, which includes a keynote policy presentation from Mr. Denis Healey, Chancellor of the Exchequer, and Mr. Eric Varley, Industry Secretary.

Stressing that their aim is a "high-wage, high-output full employment economy," these two senior Ministers go on to explain why they have not included economic growth targets in their strategy.

"In the past there have been attempts to raise the rate of growth by choosing a high figure and asking industry to plan on that basis," they say. "We have rejected that approach for reasons which are familiar to the Council—as soon as the target rate begins to look over-ambitious, the whole exercise is called in question."

They add that they have therefore chosen a "less dramatic" approach which "reflects our conviction that a significant improvement can be achieved only by action at the level of the firm."

This, the TUC accepts in its document, involves trade union co-operation. But the TUC warns that the strategy must therefore "carry conviction" with union members, and adds: "This means above all that it must be a strategy which offers a high chance of reaching the sort of employment improvements outlined. The strategy could command itself only as a means of maintaining employment and increasing prosperity in the manufacturing sector."

Demonstrating some scepticism about whether this will happen, the TUC faces up to the problem that the strategy will cause unemployment in some industries, and asks: "If employment is being reduced in certain sectors, where do we want those unemployed to be re-employed? Where are the new manufacturing jobs?"

"It is no good squeezing people out of certain industries unless they are going to be employed more productively elsewhere. It cannot be part of the industrial strategy to create jobs less productive than before, or to allow substantial unemployment."

Complaining that the Government has not been open enough about its public expenditure plans, the TUC also asks: "What are the public expenditure

1—The return of power to a Northern Ireland Government in the form of a separate one-chamber assembly with power to legislate for and administer a wide range of matters, including education, roads, transport, housing, industry and commerce.

2—The need for a loyal oath broadly in the terms recommended by the Convention's report.

An essential prerequisite for a return to Northern Ireland of responsibility for law and order, said Mr. Rees, would be for all members of a Northern Ireland Government to support the security forces publicly.

The mainly Roman Catholic Social Democratic and Labour Party would thus have to reconsider its refusal so far to give the Royal Ulster Constabulary such public support.

On finance, Mr. Rees said that it would be the Government's intention to give Northern Ireland as wide a discretion as was consistent with maintaining the unity of the U.K. economy and retaining for the Government the powers necessary to manage the economy as a whole.

"These powers must include the power to determine the total amount of public expenditure in the U.K., the proportion of different categories of expenditure within that total, and, after appropriate consultation, Continued on Back Page

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Mr. Rees emphasised the large number of points in the Convention's report which the Government could agree to, provided agreement on partnership and participation could first be reached. "We have accepted that three-quarters of what they have proposed."

The Government agreed in principle to:

TUC seeks Government deal to limit unemployment

BY JOHN ELLIOTT, LABOUR EDITOR

TUC LEADERS are about to launch a campaign to see the Government down to a 600,000 unemployment level within two or three years in return for trade union co-operation in pay policy and in the Government's new industrial strategy.

This emerges from a private TUC document now circulating among senior union leaders which opens the way for talks on the next stage of pay policy this summer. But the document also presents a highly critical analysis of the proposed industrial strategy, and also warns the Government that it must be more open about its plans if it is to gain public understanding.

Although not committing itself to any figures, the TUC estimates that an 8.5 per cent growth rate would be needed in 1977 to move unemployment downwards to a 600,000 unemployment figure by 1978. But, significantly, the TUC does not mount a major challenge to an estimate of 1.4m. unemployed at the middle of this year.

Union leaders are becoming restive over the level of unemployment and many fear that serious opposition to the Government's strategy will emerge at their annual conferences this summer.

Yesterday, Mr. Danny McGarvey of the Bolckermakers, a Leyland Party supporter who is close to Mr. Jack Jones of the Transport Workers, wrote in his union magazine: "It is time

that the Government wakened up to the sense of disillusionment that is beginning to pervade the community about the increase in unemployment, and they must never forget that thousands now unemployed helped to put them in power."

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Minister warns on violence Bomb explodes in Madrid as strikes spread

BY ROGER MATTHEWS

MADRID, Jan. 12.

A BOMB slightly damaged a Madrid suburban railway line this morning, and another seven with timing devices were defused as labour unrest in the Spanish capital continued unabated. At least 100,000 workers are affected by strikes or lockouts.

Had the time bombs on the railway line exploded during the morning rush-hour, the threat of heavy casualties would have been considerable. This is the first time during recent troubles that there has been a hint of violence. The line was reopened this afternoon, having been shut for eight hours.

Sen. Fraga Iribarne, the Interior Minister, warned this morning that illegal groups who try to provoke violence will be met with the full weight of the law.

Sen. Antonio Garrigues, the Justice Minister, said he had not taken office in order to open the doors to subversion. The Government's intention was not to dismantle the Franco régime but to update and improve it.

Telephone workers in several parts of Spain also staged partial stoppages, and the elected negotiating committee has shut itself into offices of the company, insisting that it will not leave until a new wage deal is granted.

Some of the 25 or so shop stewards arrested early on Saturday have now been released, but there are thought to have been a number of subsequent detentions.

Students

At a Press conference given by representatives of the 20,000 Standard Electric workers locked out, following strike action, these involve eight companies which have closed their doors. More factories, especially in light engineering, were hit for the first time by walkouts today.

Construction workers have also joined in, with many of the city's main building sites deserted. Unofficial estimates say 50,000 men are taking part, others putting the figure higher at 70,000.

Many of the main private banks were at a standstill for most of today, with strikes starting at mid-morning. Several main banking halls were taken over for bank staffs meetings, where workers pledged not to return to their desks until demands were met and colleagues arrested over the week-end had been released.

A similar picture was reported in banks from several key provincial cities. A few insurance companies were also affected. Workers from all sectors

implications of giving priority to manufacturing industry in the industrial strategy? It says it objects to the fact that it has not been involved with the Government in tripartite talks on the options involved in this. As part of an overall package, the TUC also accepts that "consideration needs to be given on a continuing basis to reducing the rate of inflation," confirming its willingness to be involved this summer, and maybe in following years, with the Government on policies involving pay, prices, taxation, public expenditure and unemployment. Continued on Back Page

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LOMBARD

Time wasting in monetary reform

BY C. GORDON TETHER

All those twenty Finance Ministers who attended last week's international monetary conference in Jamaica, we are told, went away happy with the package of new measures that emerged from the talks. Which only goes to show, one would have thought, how easily satisfied those responsible for guiding the world's monetary footsteps tend to be these days.

For, notwithstanding the semblance of calm that has recently descended on the currency markets, the world stands in increasingly urgent need of comprehensive monetary reform. And it is not going too far to say that the Kingston conference concerned itself with little more than tacking a few aspects of the problem that could no longer be ignored.

This is true, for example, of the agreement governing the liberalisation of official transactions in gold and that related to the scheme for increased surveillance of exchange market policies to bar "dirty play" in the floating rates game. Quite clearly, the almost total demonetisation of gold that the Americans managed to bring about by closing the gold window in 1971 and then insisting that official traffic in the metal could take place only at a totally unrealistic official parity could not have been sustained for much longer. Indeed, the increasing use of gold—valued at or near market prices—as collateral for international lending transactions shows that demonetisation was already getting under way.

Had to be done

Since there was no possible international justification for continuing to obstruct it, the new arrangements agreed at the Kingston talks would almost certainly have come into being during the present year even in the absence of Group of 20 sanction.

Again, the constant tendency for the values of major currencies to fluctuate widely in relation to one another—first one way and then the other—for reasons that, for the most part, had no connection whatsoever with the behaviour of purchasing power parity relationships, not to become a major scandal. Something simply had to be done about it.

What is important in relation to the international monetary reform issue is not what is being done about it but what is not. Thanks to the sobering impact of the crisis that has hit the world, the forces that precipitated the economic turbulence of the past year or two are less in evidence at the moment. Inflation rates have been falling back from the phenomenal levels they recently

attained. And, since the U.S. balance of payments has moved back into surplus, international capital markets are no longer being inundated by highly speculative inflows of American dollars. But all the indications are that the slump has done no more than buy some temporary relief from these and similar afflictions. And it is, therefore, essential that we should be making the utmost use of this lull to lay the foundations for a stable and durable international monetary framework.

A fast pace

As far as can be seen, precious little is being done under this heading at the moment. The dollar has been theoretically replaced by the IMF's Special Deposit Receipt as the pivot of the international liquidity structure. But that is essentially a distinction without much of a difference.

The formula used for valuing the SDR means that reserves denominated in this form lose value at the average pace of some 14 currencies, rather than one. That, however, does not alter the fact that anything expressed in SDR's is still exposed to year-by-year depreciation at a relatively fast pace. Which inevitably means that the SDR constitutes a weak point in the international monetary system at the very place where it most needs to be strong.

Nobody, it seems, is talking about that. And this although it has the greatest relevance to such crucial matters as how the oil-producing countries are to be discouraged from concluding that, since the proceeds of their payments surpluses are now destined to suffer serious erosion in whichever form they are held, there is a strong argument for keeping their oil in the ground.

Another highly important aspect of the international monetary reform issue that is being similarly neglected concerns the role of the Euro-currency market in helping to produce excessive expansion in the world money supply.

It has been explained that the unlikelihood of the Kingston conference to do more than pay lip service to the case for a general return to the par value system was based on "recognition" that monetary stability depends on underlying international economic and financial conditions rather than the reverse. It is surely a case of which comes first—the chicken or the egg? How are we ever going to create underlying international economic and financial conditions of the kind required while providing so much scope for disorderliness to do its worst.

WINE

The black fluid of Cahors

BY EDMUND PENNING-ROWSELL

IT WAS the English, they say, who in the 18th century called their local wine the "black wine of Cahors" and the name has stuck, though the wine is no more black than *vin gris* is grey. It can nevertheless be exceptionally dark-coloured, as I witnessed last autumn when a grower knelt down on top of his cement vat and drew a sample of his '74 from a hole in the top. "Un vrai vin noir," he murmured with satisfaction. It was, though, tannic, and only connoisseurs in favour; but then it had yet to be aged in oak cask. The reason why Cahors wines achieved this black reputation in times past was that they were often grown on the sparse, stony plateau, known as the cusses, that line the winding valley of the Lot. Some wine is still grown there, and in bad years the yield may be as little as five or ten hectolitres per hectare, compared with the normal 45 allowed under the appellation d'origine contrôlée. The result is a deep, dark wine, scarcely commercial unless blended with more supple stuff.

Yet matters grew worse before they improved, and after the terrible frosts of 1956 and the centralised 1958, the total output of Cahors wine was reduced to 15,000 hl, compared with 120,000 hl for the V.C.C. Today it is about 35,000 hl, and when recent plantings come into full production it will be 40,000 hl. A modest enough amount, but no more than an average crop in, for example, Pauillac alone. However, production as well as prestige was given a big boost in 1971 when Cahors was awarded Appellation d'origine contrôlée status. At least look Bordeaux in the face, and even, perhaps, look down a little on the VDQS of the Midi.

Export tax

Although the English were importing Cahors as early as the 13th century, they did not gain the powerful opposition of the Bordelais, who tried every kind of manoeuvre to hinder the sale of the wines from what was known as the Haut Pays that lay to the east and south-east of the Gironde. Notably Cahors, Gaillac and the Haut Languedoc. Every autumn they prevented the young wine being shipped down the rivers Lot and Garonne until they themselves had had every chance to sell their own produce. An export tax was imposed on these wines, and they even forced the Cahors growers to ship in smaller barrels than used in Bordeaux, thus antagonising buyers who thought they were being cheated. Not that all this stopped the Bordeaux merchants from blending Cahors in with red Bordeaux in order to improve the colour and body of their own wines.

Nor has it ever been easy for the Cahors vigneron since these restrictions were lifted. As visitors to the splendid Lot Valley will know, this is much more severe, austere country than the softer, luxuriant valley of the Gironde to the north. The vinegrower has the region much harder economically than in the Gironde, and so did the successive economic recessions up to the Second World War. Within the past 100 years the population of the department has been halved.

There was even a chance after the last war that there would be no more Cahors wine, although the cultivation of hybrid vines for ordinaire—Vins de Consommation

—continued. However, in 1947 a co-operative, was formed by 20 growers at Farnac, just to the west of the town of Cahors. Central cellars were constructed, viticultural research was undertaken, the grape variety strains were improved, and in 1951 Cahors qualified to become a Vin Délimité de Qualité Supérieure (VDQS).

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The AC area lies in a narrow band of land, about 25 miles long and 6 wide, mostly to the west of Cahors. It is made up of nearly 500 members, retaining the only co-operative, and it produces about 50 per cent of the total AC wine—as well as making a much larger amount of its Cahors V.C.C. There are also a number of fairly small growers who market their own wine. They include Château Cayrou d'Albas, Château Parnac, Château Cenac, Château Les Bouyssières, Clos la Coutale and Clos Triguedina.

Very tannic

Cahors is exclusively red, produced mainly from the Cot or Merlot grape, which is known as the Auxerrois. The Malbec, employed marginally also in the Gironde, is subject to *couleure*, a drooping of the newly formed berries, after the vine flowering, and it also produces very tannic wine. So although Cahors must have 70 per cent Malbec, some subsidiary varieties are permitted: Jurançon Rouge (though this is being phased out), Tannat (the principal grape of another southwestern France wine, Madiran), Merlot and Syrah (the latter of the Rhône). The qualifying strength is 10.5 degrees, but all good Cahors is nearer 12 degrees. The basic 45 hl per hectare yield has now been partly superseded by annual fixings; 12 year it was 45 hl, 13 year it was 40 hl, 14 year it was 35 hl, 15 year it was 30 hl, 16 year it was 25 hl, 17 year it was 20 hl, 18 year it was 15 hl, 19 year it was 10 hl, 20 year it was 5 hl, 21 year it was 0 hl, 22 year it was 5 hl, 23 year it was 10 hl, 24 year it was 15 hl, 25 year it was 20 hl, 26 year it was 25 hl, 27 year it was 30 hl, 28 year it was 35 hl, 29 year it was 40 hl, 30 year it was 45 hl, 31 year it was 50 hl, 32 year it was 55 hl, 33 year it was 60 hl, 34 year it was 65 hl, 35 year it was 70 hl, 36 year it was 75 hl, 37 year it was 80 hl, 38 year it was 85 hl, 39 year it was 90 hl, 40 year it was 95 hl, 41 year it was 100 hl, 42 year it was 105 hl, 43 year it was 110 hl, 44 year it was 115 hl, 45 year it was 120 hl, 46 year it was 125 hl, 47 year it was 130 hl, 48 year it was 135 hl, 49 year it was 140 hl, 50 year it was 145 hl, 51 year it was 150 hl, 52 year it was 155 hl, 53 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by DENYS SUTTON, Editor of Apollo

WORLD TRADE NEWS

Japan may exchange steel for Chinese oil

By Charles Smith

TOKYO, Jan. 12. CHINA MAY buy an additional 2m. tons of Japanese steel products this year (in addition to "normal" purchases of around 3m. tons) as part of a package deal whereby Japan, in turn, would step up imports of Chinese oil to 10m. tons.

This proposal provides the background to a mission which leaves for Peking tomorrow under the leadership of Mr. Yoshihiro Inayama, the chairman of Japan's largest steel company, Nippon Steel. Mr. Inayama, who was in China last year to discuss oil and steel, has made a name for himself as one of the leading proponents of sharply increased Japanese imports of Chinese oil.

A much less enthusiastic view of the China oil trade is taken by the Japanese refining industry and by electric power generating companies who are among the major potential consumers. Chinese oil is relatively dear and has a high wax content which creates processing problems in Japan. For these reasons, and because Japan's oil needs are at low levels in any case, the refining industry has recently been arguing that Chinese oil imports this year should be held to the 1975 level of around 8m. tons.

The Inayama plan to trade off a 2m. increase in oil imports this year against a special sale of Japanese steel products to China apparently has the blessing of the Ministry of International Trade and Industry (MITI) which is deeply interested in expanding trade with China.

MITI is also in a position to exert leverage on the oil industry since the Ministry is in the process of sponsoring a series of mergers in the industry which would be backed by special loans from official sources.

Maruzen Oil, a company which is facing severe liquidity problems and which could be involved in the MITI merger plan, has expressed interest in installing some of the special equipment which would be required to process China oil.

U.K. mission to Cuba

Financial Times Reporter

A LONDON Chamber of Commerce and Industry mission leaves London on January 17 for a seven day visit to Cuba. Organised in conjunction with the British Overseas Trade Board, the mission led by Lord Ebbsay, a Vice-President of the Chamber, will endeavour to boost bilateral trade and identify future opportunities at a time of rapid development in the Cuban economy.

The 30 man mission, which includes representatives of Head Wrightson, Pye, Schroder Wagg, Plessey, Deca, GEC, BP, Perkins Engines, Sir William Hallow and the Booker McConnell Group, strongly reflects priority sectors designated in the country's recently published first five year development plan.

Identifying the sectors offering best prospects for the U.K. at a recent Chamber seminar on Cuba, Trade Minister Peter Shore said that Britain "was very anxious indeed" to co-operate in developing the Cuban economy. The opportunities Mr. Shore mentioned are in the development of the basic infrastructure with particular reference to ports and communications and the re-equipping of the sugar industry and associated irrigation works.

British exports to Cuba increased appreciably in 1975, reaching £26.5m. at the end of November compared to £22.9m. in the corresponding period of 1974.

Business with Brazil

A MAJOR conference, "Business with Brazil," at which leading Ministers, industrialists, and businessmen from Brazil and elsewhere will examine the prospects of the various industrial sectors and analyse the scope for companies from abroad, is being organised by the Financial Times. It will be held in Rio de Janeiro on March 10 and 11, 1976.

Brazilian Ministers are discussing policies for dealing with the immediate difficulties of the economy also outlining their strategies for the future. They will be joined by Ministers and leading businessmen and financiers from Europe, Saudi Arabia, Malaysia and Japan, presenting their own assessment of Brazilian finance and business opportunities.

The conference is being co-sponsored by Varig Brazilian Airlines and the Investors Chronicle.

Iran may block Turkish credit over transit dues

BY ROBERT GRAHAM

TEHRAN, Jan. 12.

TURKEY'S DECISION to raise transit dues and impose new fees has aroused strong opposition here. Iran is reported to be blocking utilisation of a \$1.2bn. credit package agreed with Turkey two months ago.

The extra dues and new fees have been in operation since January 2 and were introduced apparently without prior consultations.

All trucks now transiting Turkey have to pay a fuel differential tax of 75 Turkish Kurush ton/km. (123,100 Kurush). This is to compensate the Turkish Government for its subsidy on petrol. In addition those countries with transit agreements will have to pay a transit fee of 9 Kurush to 25 Kurush per ton/km. For those countries which Iran is one, the transit fee has been raised to 40 Kurush per ton/km.

Finally the old flat fee for "return" trucks, which was about the equivalent of \$20, has been altered to a new fee of Turkish lire 1.5 per kilo.

From the European border through Turkey to the Iranian border is just over 1,900 km. Iranian trucking companies reckon that the cost of bringing a 22 ton truck from Europe to Iran will run from \$260 to \$1,260. This includes the return journey which could add a further \$250.

This land route has become increasingly important to Iran as its congested ports have been unable to handle imports and demands. In 1973, 800,000 tons of goods reached Iran this way, and in 1975 the figure will probably be 1.2m. tons (9 per cent. of all imports). Some Iranian exports like cotton and dried fruit are also expanding.

When Iran granted Turkey \$1.2bn. worth of credit in November, the bulk was intended for Turkish infrastructural improvements, and were conditional on agreement being reached on transit arrangements. These funds are now reportedly blocked. Seemingly inspired articles in the local Press have said Iran cannot approve the fund under the present circumstances.

The Turkish move has also speeded up Iranian efforts to find alternative routes for its imports. Agreement has just been reached in principle with Iran and Syria on truck and rail routes through to the Mediterranean ports of Latakia and Tartous. However, the Turkish route has become so useful that it would be difficult for the Iranians to ignore it.

Indeed there is a certain irony in the way the Iranians have protested at Turkey's raising of these transit dues when Iran itself dismissed Western protests over the raising of the price of oil.

Dutch gravely concerned

BY MICHAEL VAN OS

AMSTERDAM, Jan. 12.

DUTCH ROAD transporters today expressed grave concern at the announced big increase in the Turkish transit taxes and the introduction of a surcharge on fuel for lorries crossing the country.

Dr. Michel van Hulten, Dutch State Secretary at the Transport Ministry, who was in Turkey immediately after the enforcement of the new Turkish measures, said at a Press conference here that Holland would have to abide by the new rules but that there had to be negotiations first as a bilateral agreement was in force until mid-June this year.

He implied, however, that although he could "understand" Turkey's problems, Holland and other countries had been moved into a position where there was little alternative but to accept the demands. "If we don't, there may be quotas on transit lorries, and we cannot afford to run that risk," he said.

It is understood that the tax levies are to be paid by the lorry drivers on leaving the country, while returning empty lorries will also pay a surcharge.

The number of Dutch lorries involved is thought to be about 5,000 a year. In addition, Dr. Van Hulten said that besides the road transit levy based on the number of kilometres driven in Turkey (assuming the goods destination was not that country) the new fuel charge would raise the lorries' average fuel bill by one and a half as much.

The State secretary said at a Press briefing at Schiphol Airport after his Middle East tour during which he had studied the general problems confronting each road and waterway transport that according to the figures given to him in Turkey, the number of lorries crossing that country had risen to about 85,000 a year. As a result of the increased traffic, costs on roads with Turkey's roads had risen to Fl.25bn. annually, he said, adding that Turkey's road problems had increased steeply in the last few years as a result of the increased Middle East demands for goods and products with Turkey being the main transit country en route to the area by road.

China expands port facilities

BY COLINA MacDOUGALL

CHINA'S PROGRAMME of expansion of port facilities to handle its much increased foreign trade over the last two years has made rapid progress, the New China News Agency reports.

A number of new deep-water wharves have been put into operation along the coast. Among them are petroleum terminals which can accommodate 25,000-ton, 50,000-ton and 100,000-ton oil tankers and 10,000-ton berths for handling coal and mineral ores. Previously no Chinese port could handle tankers larger than 50,000 tons. At Chinghuangtao, the Gulf of Pinal, the first stage of an oil terminal to serve the Peking-Chinghuangtao pipeline was also completed.

The port of Shanghai, the biggest in China, last year registered an all-time high in the volume of cargo handled although the actual tonnage handled has not been disclosed. This was due to the large-scale building work carried out since 1973. In the last two years 16 new or rebuilt deep water berths for 10,000-ton vessels have been added, bringing the total to 52. Six new docks, and oil storage tanks have been constructed above the city, partly to accommodate offshore oil prospecting vessels.

At Shanghai also, railway lines, roads, warehouses, depots and other facilities have been added, and two automatic and coal and grain loading and unloading conveyor systems have been completed. The navigation course at the estuary of the Yangtze has been dredged so that 20,000-ton freighters can use the channel.

When all the projects currently planned are in operation, Shanghai's cargo-handling capacity will be increased by 40 per cent. The money spent on expansion since 1973 is as much as the total spent on the port in the previous 23 years.

At Whampoa, South China's largest port, which adjoins Canton, five new deep-water berths for 10,000-ton ships and seven for 2,000-ton ships are put into operation at the end of 1975. New roads and railways have also been built.

Large-scale harbour extension is reported at half a dozen other major ports, including Tientsin and Taiten. New berths, warehouses, fuel depots, rail ways, road and repair docks are included in the project. All these new facilities should help to iron out some of the bottlenecks in transport which hampered the expansion of the Chinese economy 18 months ago.

U.K. trade in SE Asia

BY OUR OWN CORRESPONDENT KUALA LUMPUR, Jan. 12.

LORD GORONWY - ROBERTS, Minister of State at the Foreign and Commonwealth Office, is here to preside over a conference of British ambassadors and high commissioners in South-East Asia, which among other things, will discuss a concerted effort to promote British exports and trade in the region.

The conference, which begins today is being attended by the British ambassador to Kuala Lumpur, Mr. John G. Roberts, and the high commissioners to Malaysia, Singapore and Brunei.

It will review the political developments in the region, and Britain's role, especially its economic links in the area.

The conference will also be briefed on the British South-East Asian Trade Exhibition to be held in Kuala Lumpur in April. This exhibition is part of the effort to reassert Britain's economic presence in the region, which over the years, had been eroded by the general British disinvestment in the area, and by foreign competition, especially from Japan.

The north-east is "the other Brazil," its 31m. inhabitants, more than half of them on the land earning an average income of \$190 a year, make up the biggest pocket of poverty in the world.

Government programme has yet had a major impact, but for various reasons the region is now emerging in the forefront of political priorities for Brazil's military-backed leaders.

One reason is the very limited success of the industrialisation policy which has been the Government's main effort in recent years. Another is that its aims, including 10 per cent. growth a year, have been set back by a succession of "bad years" - drought in 1970, partial drought in 1972, floods in 1974, more floods in Recife last year, and maybe another partial drought just starting - and by the recession which has hit the country with textile and other sectors, aggravating a bad employment situation: only 6m. out of 17m. people on the land are economically active.

For President Gisel, since August has been remodeling the picture of his Government to show less prospect of political liberalisation and more concern instead for relieving social tension and improving the general well-being, what happens in the north-east will be the test of his policies, especially since there is a growing awareness that the social pressures, transferred from the country to the cities of the north-east, may become difficult to control.

So far there has been no doubt that these results. Undoubtedly, many things are better than they were before the army took over 12 years ago. An Irish Redemptorist priest who runs a school in the outskirts of Fortaleza recalls the palm-roofed

AMERICAN NEWS

Comptroller says Chase, Citibank are 'sound'

BY JAY PALMER

NEW YORK, Jan. 12.

MR. JAMES SMITH, Comptroller of the Currency regulating all Federally chartered banks, stressed today that neither First National City Bank nor Chase Manhattan Bank was in any danger of insolvency or financial collapse.

The two banks, he said, both continue to be among the soundest banking institutions in the world.

Mr. Smith strongly criticised the Washington Post for publishing a "sensational and out of context" article saying that both Citibank and Chase are on the verge of the problem list because of their relatively high volume of dubious loans.

The Post article, published yesterday on page one under an eight column heading, said that the two huge banks had been placed on the comptroller's "problem list" because their "classified" assets—loans and investments of dubious quality—amounted to more than 30 per cent. of their capital.

The article, which cited examination reports of the two banks made early last year, had an immediate impact on Wall Street this morning. In very heavy trading, the share prices of both banks' holding companies moved lower. At noon Citicorp's price had fallen \$14 to \$254, while Chase's was down \$14 to \$271.

Both banks today joined the comptroller in condemning the article. Mr. Walter Wriston, the chairman of Citibank, called the article "misleading, irresponsible and at variance with the facts."

Mr. David Rockefeller, the chairman of Chase, more mildly suggested that it was based "on information taken out of context."

Both refused to confirm or deny that their banks were on the "problem list."

The various different problem lists used by different Federal and state banking regulators are all designed to identify individual institutions worthy of extra supervision and more frequent

examinations. According to the Comptroller's office and that particular agency's criteria, some 150 banks now fall into this category.

Although Mr. Smith today specifically refused to comment on the current status of either Citibank or Chase, the Wall Street Journal, the morning quoted unidentified Federal banking officials as confirming that they are both now on the problem list. Those same officials noted that this was a sheer technicality stemming from relatively large but containable loan losses.

Over the last half of 1975, both Citibank and Chase have disclosed loan losses of well above historic norms. However, both banks have pointed out that their "classified" assets do not exceed 10 per cent. of their total outstanding loans and that their increased loan loss reserves are well capable of handling the situation.

Junta tries to reassure Ecuador

BY SARITA KENDALL

QUITO, Jan. 12.

THE POLITICAL tension of recent weeks in Ecuador has been deflated by General Rodriguez Lara's statement that the Presidency and the military would remain in the armed forces.

Civilian politicians, who last Friday published an optimistic manifesto supporting the "military movement," have quickly realised that power is not to be handed back to them immediately, and to-day's Quito newspapers carry statements denying that there has been any change in Government, and calling for an immediate return to civilian rule.

The dissensions within the military which led Gen. Rodriguez Lara to resign, only a month before the fourth anniversary of his Army revolution on February 16, are unclear, but Vice-Admiral Alfredo Poveda, president of the new Supreme

Governing Council, said yesterday that there is now "an extraordinary unity in the armed forces."

In a communiqué issued yesterday the junta said that all Ecuador's existing commitments will be honoured, presumably including membership of OPEC—and though foreign companies believe they will find things easier under the new Government, pressures from younger officers in the armed forces should ensure that a nationalist image is retained.

to the existing civilian populist parties and plethora of ex-presidents. Plans to "democratise" the Government and decentralise power seem to go ahead, for the apparently representative ideas close to the heart of Vice-Admiral Poveda the dominant figure in the junta.

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Argentinian kidnappings

By Robert Lindley

BUENOS AIRES, Jan. 12. AN UNPRECEDENTED wave of kidnapping in Cordoba, totalling 20 in the last ten days, has prompted the Archbishop of Cordoba, Monsignor Raul Primates, to appeal to the Third Army Corps garrisoned there for security measures.

The kidnapping of a priest, a schoolmaster and a cathedral sexton spoke of "the grave moment of pain and preoccupation which is oppressing the human and Christian community of Cordoba." Cordoba is Argentina's second city.

The 20 kidnappings have been carried out by armed bands and may or may not be politically motivated. Apparently neither the police nor the military have any clues to the kidnappers' identities. The Cordoba police recognise only one kidnapping—apparently that of a woman who was reported formally to them—that of a 19-year-old male.

Sela assembly talks begin

By Joseph Mann

CARACAS, Jan. 12. THE NEWLY established Latin American Economic System (Sela) began its first extraordinary assembly here today with representatives of some 25 Latin American and Caribbean nations attending.

Last week two Sela committees began discussions on the position the organisation will assume at the forthcoming meeting of the Group of 77 to be held in Manila, and at the fourth meeting of Unctad. The preparatory sessions also developed plans for Sela's activities during 1976.

Over a thousand Venezuelan petroleum workers have meanwhile threatened to go out on strike in two weeks if the Government does not agree to turn over to workers a large part of earnings from a large oil refinery east of Caracas now held in trust by Venezuelan banks.

Guyanese property law

By Our Own Correspondent

GEORGETOWN, Jan. 12. THE recent amendment to the constitutional right to property in Guyana does not mean that private property will no longer be allowed according to Mr. Forbes Burnham, the Prime Minister. In a radio interview he said: "This latest bit of legislation is certainly not aimed at personal property. It is certainly not aimed at property commercially used by its owner; it is aimed at getting hold of those large tracts of land not used or merely used as speculative instruments and getting them into the hands of small individual, state and/or co-operatives."

He said that he announced that that one of the "clear criteria" for the state to acquire property under the new law must be that the property is needed for national development.

THE BRAZILIAN NORTH EAST

More concern than results

BY DAVID WHITE, RIO DE JANEIRO CORRESPONDENT

GOING INLAND from the coast, the road passes through rolling estates of young sugar cane, then up into a mountain belt of small farms and thick bush. Beyond the mountains, the land begins to empty, bearded with frail, bleached trees and cacti.

From here on is the caatinga, the semi-arid backlands of north-eastern Brazil, a source of medicine, beef and cotton, stories of priests and bandits, and wily, dark-skinned peasants who for generations have been drifting to the towns of the coast and the south.

The north-east is "the other Brazil," its 31m. inhabitants, more than half of them on the land earning an average income of \$190 a year, make up the biggest pocket of poverty in the world.

Government programme has yet had a major impact, but for various reasons the region is now emerging in the forefront of political priorities for Brazil's military-backed leaders.

One reason is the very limited success of the industrialisation policy which has been the Government's main effort in recent years. Another is that its aims, including 10 per cent. growth a year, have been set back by a succession of "bad years" - drought in 1970, partial drought in 1972, floods in 1974, more floods in Recife last year, and maybe another partial drought just starting - and by the recession which has hit the country with textile and other sectors, aggravating a bad employment situation: only 6m. out of 17m. people on the land are economically active.

For President Gisel, since August has been remodeling the picture of his Government to show less prospect of political liberalisation and more concern instead for relieving social tension and improving the general well-being, what happens in the north-east will be the test of his policies, especially since there is a growing awareness that the social pressures, transferred from the country to the cities of the north-east, may become difficult to control.

So far there has been no doubt that these results. Undoubtedly, many things are better than they were before the army took over 12 years ago. An Irish Redemptorist priest who runs a school in the outskirts of Fortaleza recalls the palm-roofed

streets, sand roads and open spaces which have now been replaced by solid buildings and streets. Nine years ago there was no school in the district; now there are 18. There is health insurance, a literacy class and an Oxfam housing project. But improvements are generally limited to a few areas, and development has notoriously fallen behind what went on in the south of Brazil, especially after 1968.

Efforts began two years ago to repair the gap, caused by the declining share of the North East in the country's economy.

of key with any overall planning policy. Attempts to set up agro-industry have so far produced one meat plant.

Apart from the economic mistakes, the institutions themselves have often proved deficient. SUDENE was first set up in 1958 to plan, supervise, and carry out the development of the north-east after the army coup to a planning agency, while the brain behind it, Sr. Celso Kurtado, was ousted (deprived of political rights, a form of banishment).

The agency's channels, that took over its functions, have been prone to blocking.

The set-up has been improved by a new funding agency, Finor, and the restoration to SUDENE of its supervisory role to look after a priority farm programme, the Sudeplac, but the new agency must be that the property is needed for national development.

However, some Government

circles have started to press for a more radical approach to a region where there still are outbreaks of bubonic plague, where infant mortality is 149 per 1,000 live births (almost exactly ten times the rate in Denmark), and where in 1971 nearly two thirds of the children who should have been in primary school were not. These views were crystallised by Sr. Luiz Viana Filho, a highly regarded (pro-Government) senator from Bahia, in an unusually outspoken speech which he later felt obliged to defend as "just a diagnosis, not a libel."

"The incontestable truth," he said, "is that at present no state by the North-east is in a position to fulfil the requirements laid down by the Constitution regarding primary education." Of 15m. inhabitants over 15 in Brazil, 15m. are north-easters. "Does anyone need to explain why the productivity of our agriculture is so low? ... To way of thinking, what is happening... is more serious than droughts, floods or epidemics."

Sr. Viana urged Gen. Gisel to review plans for the region "urgently and drastically" so as not to risk "threatening national security itself." The last remark is perhaps the most interesting, particularly at a time when the Fourth Army is fairly quiet and in a region which remains, electorally, in the Government's pocket.

The potential risk is not so much in the country, although there have been isolated attempts at land invasion, but in the cities such as Fortaleza, Recife and Salvador, which have become crowded with the influx of peasants. These have recently been added to by squatters expelled from Amazon land projects and disillusioned migrants returning from the South. With little to keep people on the land, the North-east is rapidly exchanging its rural problems for urban problems. Last year in Recife, the floods caused riots which Gen. Gisel claimed were fomented by "subversive agents."

Another major drought like those of 1958 or 1970 might well be enough to trigger off an explosion.

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However, some Government

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HOME NEWS

Only half rail system is basic, says Marsh

BY JAMES McDONALD

THE "BASIC" railway system was probably a little over half the present route mileage, Sir Richard Marsh, chairman of the British Railways Board said in London yesterday.

He told the Chartered Institute of Transport that another effort by the Board to stimulate progress towards a long-term transport policy was being undertaken.

"It is clear that we cannot continue in a situation where vast sums of public money are poured into an organisation, the objectives of which are clear to no one."

Allocation of resources to the railways and the political-social aspects of railway policy must be, ultimately, the responsibility of the Government.

"My staff have been engaged in an effort to identify 'the Basic Railway' — that is to say, that part of the railway activity about which there is little controversy — the heavy long-haul freight traffic and the financially attractive inter-city services."

Although the basic railway was rather more than half the present route mileage it carried a much higher proportion of traffic.

"It would still not be viable in a conventional commercial sense but, because it would consist of those activities for which railways are clearly best suited, it would be cheaper."

"There is much talk when discussing the railway of route mileage that it is sometimes forgotten that the crucial argument is not mileage but the amount of support the community is prepared to provide. It can only do this if it is given some indication of the specific services it is purchasing."

"It will then be for the Government to spell out the non-commercial objectives which should determine the future of those activities which cannot be admitted within the definition of the basic railway."

This would allow British Rail, for example, to discuss rationally the case for — and the cost implications of — providing services in Scotland and Wales.

"It would enable us to discuss rationally the scale and quality of the London commuter services."

"I am convinced that if we do not move rapidly towards a more rational policy for the railway we will be faced with a system that will rot to a point where the quality will decline as the cost rises and the long-suffering taxpayer will be faced with even less value for his hard-earned cash than he gets at present."

Although any Government had a natural urgency to see positive achievements within four or five years, an industry on the scale of British Rail must look much further into the future, he said.

It was extraordinary that any business should be allowed to drift into a position where it was



Mr. Elliot Richardson, the U.S. Ambassador, and Sir Richard Marsh, chairman of British Rail, open an exhibition of mini-computers and peripherals at the U.S. Trade Center.

fixing short-term objectives but had no long-term strategy. The railway policy review interim strategy was accepted by the previous Government in 1973. Since then the investment needed to carry it out had been cut by 35 per cent.

The rail unions accused the Government yesterday of virtually completing its review of transport policy without consulting them or the British Rail Board — in spite of assurances that they would be involved in long-term strategy. They are to call a meeting next week of 13 MPs sponsored by railway unions and also want to meet the Conservative Commons transport committee and Liberal MPs.

Surplus likely for Post Office

By Donald Maclean

THE POST OFFICE expects to make a surplus in the current financial year in its overall activities, and looks forward to the 1976 calendar year "with much more confidence than in 1975."

The composition of the committee to review the Post Office was announced yesterday by Sir Eric Varley, Secretary for Industry, two months after the appointment of its chairman, Sir C. S. Carter, and almost five months after the decision to set up a review body was announced.

At the same time, as part of a series of announcements affecting the Post Office, it emerged that a £700,000 telephone exchange at Rochdale was to be left empty for as much as two years.

In the Post Office Corporation's staff newspaper, Sir William Ryland, the chairman, predicts another hard year for the corporation, but says that there is also a bright side.

"We can be satisfied we are on the right road, but there is still a long way to go and the journey will often be difficult."

Post Office prices, he says, are "nearer what they should be." Although business had been lost through higher prices, the effects had not been "as big as many pessimists forecast."

Post Offices all over the world, said Sir William, "have been suffering like ourselves — many more so."

But the quality of service had been improved, and Post Office staff "must maintain and reinforce this improvement if we are to win back lost trade."

As far as the current financial year is concerned, it appears that Christmas traffic rates, which fell in reflection of higher postage charges, have not been so severely reduced as to destroy the corporation's earlier hopes of an overall surplus for 1975-76.

It was announced last week by Sir Edward Penness, deputy chairman of the Post Office and managing director of the telecommunications side, that the corporation should beat its telephone service target of £800 million profit. The postal services compensation of £70m. on postal services, it now seems, is unlikely to be taken up in full.

The setting-up of a review of the Post Office was announced by the Government in August, following its decision to approve price increases last autumn which were estimated to bring in £284m. in the current financial year. An independent inquiry had been recommended by the Post Office Users' National Council.

Committee named by Varley

MR. ERIC VARLEY, Industry Secretary, yesterday named the committee which is to review the Post Office.

The appointment of Mr. Charles Carter as chairman has already been announced. The other members are: Mr. Leslie W. Buck, general secretary of the National Union of Sheet Metal Workers, Coppermiths and Heating and Domestic Engineers; Mr. Brian Smith Kellie, deputy chairman of Tube Investments; Sir George Macfarlane, member of research and development establishments and Research Ministry of Defence; Miss Rosemary McRobert, director, Retail Trading Standard Association; Mr. Edward R. Nicholson, of the U.K. Maritime Council; Mr. David Sainsbury, financial director of J. Sainsbury; and Mrs. Maureen Waddilove, Citizens' Advice Bureau.

Telephone exchange stays empty

By Christopher Lorenz

A NEW aspect of the slump in telephone traffic, and its effect on the Post Office's financial position, emerged yesterday with the news that a newly-completed £700,000 telephone exchange building at Rochdale is to be left empty, possibly for up to two years.

Under normal circumstances, the PO would have been already installing switching equipment in the trunk transit exchange, but demand is now far below the levels expected when the building process was set in motion in the late 1960s. The walking list had been cut from 215,000 in 1970 to 70,000 in 1975, and was still falling, Sir William Ryland, the PO chairman, said yesterday.

The mothballing of the Rochdale exchange is the first major example of the inevitable under-utilisation of exchange floor space which must follow last autumn's swingings cuts in PO orders to the switching equipment manufacturers; the cycle on this equipment is only a fraction of that needed to plan and construct a new building.

The PO said last night that Rochdale was the only new "group switching centre" to be affected in this way at the moment, but the economic situation suggested there might be other examples in the future.

Benn pays £40m. to Burmah in advance of Ninian deal

BY RAY DAFTER, ENERGY CORRESPONDENT

THE GOVERNMENT has made £40m. advance payment to British National Oil Corporation (BNOC) for the transfer of the company's stake in the North Sea Ninian field to the State-owned British Petroleum Corporation.

The cash payment will enable BNOC to continue its share of the development in both the Ninian and Thistle fields, now costing the company £25m.-£30m. a month. In the meantime, however, the Government is negotiating terms for the transfer of the whole, or a substantial part of the company's North Sea assets to BNOC.

The advance was announced in the Commons yesterday by Mr. Anthony Wedgwood Benn, Energy Secretary, who immediately came under attack from Mr. Patrick Jenkin, Opposition energy spokesman. "It is bizarre that, on the very morning Transport House is warning that even to stick the public expenditure proposals is going to mean a 10 per cent. increase in the rate of taxation on every tax across the board, the Government should be squandering this money on buying up the private sector," said Mr. Jenkin.

He asked how long the Government would persist in following its "futile, doctrinaire" approach to one of Britain's most important industries.

Mr. Leslie Huxford (Lab.) said the Government's advance is £40m.

According to some in the oil industry, Burmah is asking for a sum as high as £120m. for its

Ninian stake, although a lead stockbroker has valued the assets at nearer £50m. This does not take into account compensation for the share far invested by Burmah in negotiations with the Government.

Mr. Benn replied, however, that the Government had not stated its position when it was announced that the State had agreed to buy a whole or significant part of Burmah's North Sea assets.

Nevertheless, Mr. Benn's statement seems to confirm industry speculation that the Government will buy only Burmah's stake in the Ninian field (estimated at £22.5 per cent. of total revenue) and leave the company to negotiate a participation in the Thistle field over its already been transferred to BNOC. However, the corporation may feel that with assets, the prospects of a Ninian, a number of negotiation agreements in the pipeline and an active role in the new round of licensing later this year, it is enough to keep itself afloat for the time being.

No doubt the issues will be discussed by the new Board when it meets in Glasgow tomorrow.

See Lex, Back Page

North Sea partners raise £12m. loan

BY RAY DAFTER, ENERGY CORRESPONDENT

A £12m. LOAN has been made available to a consortium of offshore oil operators to buy specialised engineering services, the company will act as the important Stafford oil field.

The field, the biggest so far discovered in the North Sea, is shared by the Norwegian/U.K. boundary. Phase one of the development will be carried out on the Norwegian side, which has a greater proportion of the recoverable reserves, now estimated at 3,500 barrels.

The loan, made available by the National Westminster Bank and backed by the Export Credits Guarantee Department, will be used by the consortium to buy equipment and services for phase one of the field's development.

The initial phase consists of a concrete production platform, being built in Norway, and a single point mooring buoy for offshore loading.

The Norwegian State Oil Company (Statol) has said that eventually the field will require three platforms and a permanent transport system, preferably a pipeline to Norway.

Matthew Hall Engineering is the main U.K. contractor for rig-sharing proposal.

Increased insurance for airport vehicles

BY ERIC SHORT

VEHICLE-DRIVERS coming to close quarters with aircraft at Heathrow will be required to be insured for £15m., under a decision announced yesterday by the British Airports Authority.

This increase in cover will be operative from April 1 and will apply to all airport companies and individuals allowed to pass the security gates and go in to close proximity to aircraft.

The BAA said that it had been concerned for some time about the level of insurance cover provided by operators of such vehicles. Although the anticipated frequency of accidents was minimal, the potential damage situation was enormous.

Evidence of third-party liability insurance for this new value for

any accident must be produced by drivers from April 1.

Airport organisations have been told to insure that all vehicles using "airside" roads are operating where no physical barrier exists between roads and aircraft.

The cost of the premium for this insurance would depend very much on the frequency with which the vehicle went out on the airside road, the nature of the work and the number of vehicles involved.

Where the work was routine and not close to an aircraft a nominal premium would most likely be charged of the order of £15 to £20. From there, the amount charged would depend on individual circumstances, with an unspecified upper limit.

The new sales company is responsible for the sales and service of Leyland products imported into Italy. In addition, the company will act initially as agents on behalf of the liquidators of Leyland Innocenti for local manufactured cars and will supply spares and vehicle service.

Renault, the French State-owned car company, said yesterday it would launch a new five-door, 1100cc saloon in June.

The price of the car, the Renault 14, has not been fixed. It is not intended to replace any of Renault's existing range.

Bedford truck exports up

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

BEDFORD improved its truck exports by 21 per cent. last year to a total of 39,000, compared with 31,200 in 1974. The company's success overseas underlines the strength of truck exports last year, when export sales rose by 71 per cent. over the first 11 months to reach £286.8m.

British Leyland had an extremely healthy year in export markets, and specialist producers like Foden did well. Bedford, the General Motors subsidiary and commercial vehicle arm of Vauxhall Motors, claims to be Britain's largest truck exporter. Its main strength lies in the middle-weight vehicles, which have a strong

Motorcycle sales best in 16 years

By Terry Dodsworth

U.K. SALES of motor-cycles in 1975 reached a 16-year peak in 1975 year in which the only one of the British manufacturers Norton-Villiers-Triumph, forced to liquidate most of its business.

Total registrations 270,000, an increase of 4 per cent. on the 197,000 achieved in 1974.

Japanese manufacturers accounted for about 65 per cent. of the market (fuel mopeds), the rest going to a variety of Western and European concerns. With British industry accounting for less than 5 per cent.

Motor-cycle registration increased by 67 per cent. 174,800 sales compared with 104,900 in 1974. Mopeds — 50 cc machines with pedal achings — rose to 167,000 sales, an increase of 13 per cent. on the 147,000 in 1974.

Steady growth

Several reasons are advanced by the motor-cycle industry for the improvement in sales, including the drive for fuel economy and the effects of the two publicity campaigns.

In 1969 the industry to its low point, with only 147,000 registrations, but since then has shown steady growth, reputedly more than a 100 per cent. increase in sales since 1969.

Last year's surge under the recovery of the industry which now appears confident two or three more years' growth before a recessionary slump.

Next year there are high hopes that the total of 330,000 registrations achieved in 1959, the industry's high spot, can be approached. More advertising campaigns are planned to late sales and to a new 125 cc machine, valued at £14m. worth of exports.

The growth of the market year will inevitably have a larger import bill, though figures have not yet been released. In 1974 motor-cycle imports were valued at £14m. worth of exports.

... and bicycle trade receive a boost, too.

BICYCLE SALES in the last year topped the 1m. for the first time in 25 years, according to the British Cycle Manufacturers Association.

The total is up 150,000 and sales have almost doubled in the last six years. This is due to a combination of economic and health factors, according to the bureau.

Four dustmen fined £150

FOUR London dustmen fined £150 each at the Old I yesterday for corruptly accepting money to make extra collections.

Judge Lawson told: "You knew it should not be done and people were going to find out. You were blind eye to what was going on."

But the jury in a recent case believed that the four men, who were said to be entirely blameless, were not guilty of the offence.

The four, who were sent by the Royal Borough of Kingston and Chelsea, were: Curd, 25, of Beech Avenue, Hanwell; Bryan, 25, of Queen's Road, Malden; Edward Nosedo, 25, of Twickenham Road, Harrow; and Thomas, 25, of Crescent, Notting Hill.

All pleaded guilty to obtaining money from J Restaurant on April 18, and Tethers Restaurant on 7 the same year.

All of these Securities have been sold. This announcement appears as a matter of record only.

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GROSZENTRALE		

January 13, 1976.

HOME NEWS

Anker to hand over job at MEPC to Thorley

QUENTIN GURDHAM, PROPERTY CORRESPONDENT

MEPC property group has named Sir Gerald Thorley, chairman-elect and former managing director of Allied Breweries, as a stop-gap manager for the resignation of Peter Anker, who will remain with MEPC to see its North American offices.

Gerald will succeed Mr. Anker on March 1 and at the time of his appointment will also take the chairmanship from Sir John Johnson. "You can't have a vacuum if you are going to hand over to a new director," said Sir Gerald yesterday.

The group will now start to look for a new managing director. Sir Gerald, aged 50, is a chartered surveyor and has been with MEPC since 1972. He has been in the role of interim managing director since the departure of Sir John Johnson.

Things indeed, high interest rates and, to some extent, stagnating sales.

Mr. Anker, who made his reputation running the group's Canadian subsidiary, was appointed in 1972. He will remain on the Board and "assume new responsibilities" for the operations of MEPC in Canada, the U.S. and Hawaii.

The stock market saw little change in the changes. MEPC's shares fell 7p in line with the sector, to finish at 94p.

Employers' State pension details published

ERIC SHORT

GOVERNMENT Actuary published his proposed details of calculating the pensionable earnings which set out the employers of buying their way back into the proposed Pension Scheme.

The department of Health and Social Security circulated its memorandum to the industry, and has in the meantime published its proposals. It is likely to arouse an employer's back.

State scheme he will realise some of the effects of his occupational scheme and pay over the State scheme.

Government Actuary is to draw up a set of rules which will relate the cost of both to the nature of fund portfolios and to the conditions at the time.

tick in investigation into the pension fund. The Government is assuming that a fund is split 50-50 between fixed-interest and equity.

acknowledged the role of property investment in funds. But in the future, they should be able to find a suitable yield.

ottish Daily News effort to fight on

AT the Scottish Daily News, a fixed deadline for the first daily newspaper was set in November after his, yesterday repeated the idea to stop the news-sheet from being sold.

James Whitton, had anyone wishing to buy the newspaper, he would have to go to the news-sheet from being sold.

hitton was away from his office and his staff refused to accept the idea of the plant being sold and have a round-the-clock shift system.

launch an evening edition in Glasgow, has been in touch with the newspaper folded has now become a weekly edition.

n. Government scheme sort waste material

VERNMENT will spend over four years on a scheme to sort waste material. The scheme will be set up in the north of England and South Yorkshire.

Mr. Gordon Environment, Under-Secretary of State, said yesterday that the scheme was to take about a year, and would have a plant at least ten tonnes.

ntally ill 'ignored'

ocal authorities are the plight of the sick and breaking the process, according to Smythe, director of voluntary body looking mentally ill discharged.

Yesterday that they are relying on doss houses, private hotels and boarding houses to take these people in, but this is very costly. Local authorities can provide hostels, group homes and unfurnished hostels, but this should be done to ensure certain minimal standards.

CLYDESDALE BANK

Interest Rates

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOTTERS

METALWORKING



ABILITY TO ACHIEVE reductions of as much as 85 per cent. in a single pass is the outstanding feature of a design of planetary rolling mill evolved by the Krupp organisation of West Germany in collaboration with Professor Platzer, a first fully automatic example of which recently went into operation at Vereinigte Deutsche Nickelwerke in Schwerte.

The mill has been designed to tackle both steel and non-ferrous metals and its twin planetary rolls turn out finished strip, achieving the above-mentioned reductions in a number of instances.

At Schwerte, the mill is proving its abilities to tackle numerous shorter runs of differing materials—nickel-iron, copper-nickel and pure nickel, as well as copper alloys containing varying amounts of nickel. Input consists mainly of pre-heated ingots up to a maximum of 90 mm. thick and weighing up to 3 tons.

Hourly production is 20 tons of strip in widths from 200 mm. to 420 mm. and thicknesses of 2 mm. to 10 mm.

A preparation stage for the ingots includes a plasma cutter which cleans up the metal, removing casting dross and other defects prior to feeding the ingots to the

fully automated process which starts with the heating stage. Drive rolls run at speeds between 1.6 and 3.6 metres/minute according to the alloy being processed. The speed of the planetary cage remains constant and an even finish on the metal being reduced is achieved by having work rolls and intermediate rolls run at a flattened section of the support beam parallel to the surface of the metal. The design of the mill is such that rolls can be changed in as little as 45 minutes.

A tension roller and final drive feed the material to a cooling station with water sprays, followed by the flying shear and the coiler.

The mill needs only six staff to run and takes about 1,500 kW plus the natural gas needed for the pre-heating.

Krupp is at present designing and building planetary mills of this new version to handle copper, bronze, brass, aluminium, zinc, steels of various types, including stainless, and titanium.

Strip from 150-200 mm. 200-420 mm., 300-650 mm., 500-1,050 mm. and 800-1,250 mm. can be produced on various versions of the mill.

Krupp is at 43 Essen, Altenhoferstrasse 100, West Germany.

RESEARCH

Steel with copper for strength

A REPORT has been issued on the final phase of a six-year programme on the development of a series of high strength copper-bearing steels.

Extremely successful it resulted in three of the steels being commercially available. Another composition is in the final phase of an extensive field test programme. This latter composition, increased 5. ranges in copper content from 0.4-0.55 for heavy duty railroad rail application to 1.3 of copper content for heavy duty crane and mine service rails.

The mechanical characteristics in the welded condition considerably exceed the properties of currently used rail steels. It is anticipated that rails of this steel will find use in areas of high wear and stress such as, curves, bridges, where both heavy wheel loadings and heavy traffic prevail.

Also discussed in this report are the final tests on Inconel 625 which has been accepted by the Belgian and French railway companies for use in the construction of long rolling equipment. In order to improve the deep drawing characteristics of Inconel 625, zirconium additions have been made and it has been demonstrated that the resulting control

Finds and aids bus crews

GREATER Glasgow Passenger Transport Executive has awarded a study contract to Leasco Software to investigate technical and operational requirements for a crew protection and location system (PALS).

Greater Glasgow PTE provides services throughout the Strathclyde Region and operates a fleet of 1,000 buses serving a population of 2.1m. Like many other transport authorities, Glasgow is concerned to provide crews with protection against hoodlunism and to improve services to the public by providing better facilities for coping with traffic incidents.

The three month Leasco study will also include an evaluation of possible alternative systems to determine likely timescales and costs for implementing any preferred system.

Leasco is at Reliance House, 150, Rath Road, Maidenhead, RG6 2RH.

CONFERENCES

BHRA goes overseas

BHRA Fluid Engineering is organising an international conference on hydraulics, pneumatics and fluids in control and automation to be held in Toronto, Canada, from 28 to 30 April 1976. Arranged in conjunction with the Technology Branch of the Ontario Ministry of Industry and Tourism, the meeting will combine an introduction to the use of fluids in control and automation with practical papers covering a variety of industries.

Substantial savings have been claimed for pneumatic low-cost automation techniques. A paper from Miami, University will describe the design, construction and installation of a fully automatic, multiple drill using these techniques. Costing only \$12,000, this machine tool was made from commercially available components, and produces parts at the rate of 750 pieces/day. The low bid for a conventional, automatic machine tool to do the job quoted \$25,000, and did not include broken tool detection, which was built into the pneumatic machine.

BHRA is at Bedford (0234) 750422.

PERIPHERALS

Floppy disc terminal

ADDITION of a floppy disc drive to extend one of Olivetti's data entry intelligent terminal systems provides storage equivalent to 1,900 records of 128 characters. The drive is entirely compatible with the IBM 3740 standard.

The DES25 has a totally "soft" concept, with up to 16K of random access memory (RAM). The only ROM driver provides the auto load boot strap, all other software and drivers being loaded from the disc. The new system offers an improved version of TFS (Terminal Programming System).

Major application areas for the DES25 are expected to be for order entry with local file handling, media conversion, stand alone accounting and data retrieval. Reed International is an early client seeking media conversion.

SOFTWARE

Thick film oscillator

LATEST addition to its range of standard micro circuit products is announced by Radco Software. The new TF105 audio oscillator is a hybrid thick film high stability oscillator which can be used for either analogue or digital clock application. Extremely small, robust and reliable in operation the TF105 will provide a stable timing reference.

The unit is a ± 10 ppm/C sine wave oscillator, the frequency of which can be set by the user in the range 100kHz to 100kHz. It will operate between 5 and 30 volts with split or single supplies and over the temperature range -20 to +85°C, with a high amplitude stability.

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ENERGY

Search for cheap coal liquefaction

STANFORD Research Institute (SRI) has been awarded a \$800,000 contract to explore new chemical processes that could lead to less costly conversion of coal to liquid fuels.

A number of processes exist, but they are costly, since they demand the addition of hydrogen to react with the coal at extremely high temperatures and pressures.

Energy Research and Development Agency has asked SRI to conduct a research programme to determine whether coal liquefaction production can be improved by better catalyst, solvent and treatment methods. A team of SRI scientists will investigate the usefulness of selected homogeneous catalysts (solvent materials) and solvents to promote coal liquefaction at lower pressures and temperatures than under present conditions.

SRI will study the structure of coal to determine whether new agents in place of hydrogen might be used for liquefaction. The project will be carried out for a two year period under the Fossil Fuels branch of ERDA.

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COMPUTERS

SIA move to real-time

SIA is well ahead in its automation programme, designed to move the company into the sharing market.

The Control Data 5600 has been linked to a new Cyber 72 in a Sceptre operating system by Kronos 75.

Kronos enables time-sharing to be used for program development and for management or the work where the volumes of data are not large and where the benefits from prompting a computer as to his next command. Batch processing can be used for production to proven programs requiring volumes of data and processing amounts of results.

SIA has chosen to use its system on the Control Data 5600, operating an extensively modified 5 additional features such as increased in the number of tape drives, and terminals handled from a maximum under the Kronos 75.

Apart from the classic time-sharing for design engineers, SIA will also be using programs for financial and database applications. Particular System 2000 can be used in batch (and it is at SIA) as well as in real-time.

SIA plans to double its force during the next six months to help market the new Extra applications and a staff are also being recruited. Further offices in the north is planned later this year.

Hardware improvements include the ordering of two Modecomp 11-CP command processors plus the raising Cyber 72 from 64K to 128K more CDC 944 disc units on order, sharply increasing amount of storage available clients.

COMMUNICATIONS

Fibre optic design forging ahead

DESIGNS for two pilot electronic telecommunications systems, based on lasers, for which business opportunities should be available within two years, are being developed by Arthur D Little Inc.

One system is digital, the other analog. Both will be short-haul (intra-building or intra-city) and will carry voice, data or video signals—the organization having already determined that short-haul use is the most promising near-term application of electro-optical technology.

In the present phase of the study, the firm is preparing detailed systems designs and component specifications, including cost/performance data.

Some companies are looking to support their development efforts and the U.S. study is aimed at developing systems that are the most feasible.

David A. Curtis, electronics systems section manager at Arthur D. Little, points out, however, that the benefits and application of the technology cannot be realised without greater understanding and experience in design, construction, testing and costs.

Electro-optical telecommunications use fibre-optic, rather than metal, cables to transmit signals. Considerably lower in cost although exact cost is still to be determined.

These figures do not for possible widespread application of optical fibre technology, but more economical.

Design elements under that are common to be systems at ADL include cable construction, coupling, connectors, monitoring procedures.

Specific digital systems being studied include source, modulation and demodulation and repeater. Under examination in systems are optical source, frequency, alignment and level of signals, most method, broad-band switches, switching system and methods of selection and amplifier design.

Arthur D. Little, 23 Park Cambridge, Mass. U.S.

PERIPHERALS

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British Olivetti, 30 Berkeley Square, London W1, (01-629 8808).

INSTRUMENTS

Overcomes rounding off problems

A MACHINE tool measuring system with digital readout, designed around metric units, and stated to overcome the "last decimal place rounding off problem" that can occur when readings from systems based on inch measurements are converted to millimetres, has been introduced by Universal Connections,

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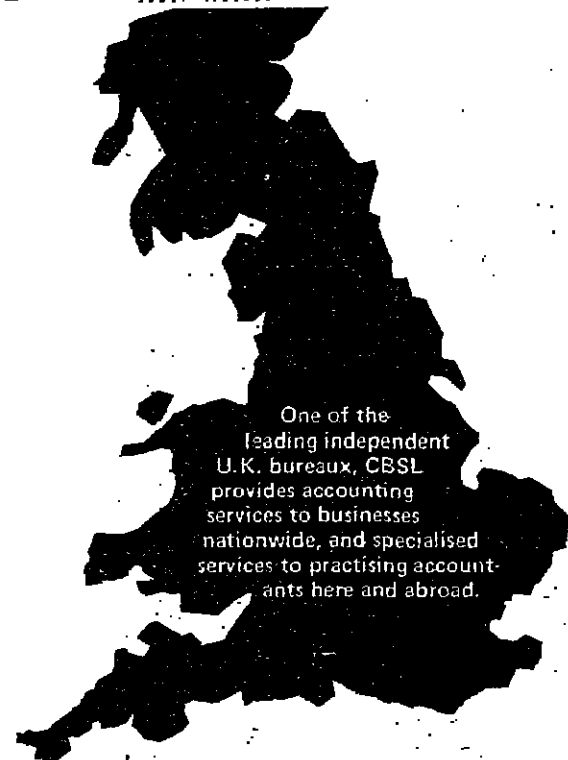
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THE EUROPEAN presence of the computer service industry is emerging in different ways. First, the experience of cross-national alliances is providing useful facts on the commonality and special features of each country in Europe. Secondly, the formation of the European Computing Services Association (ECSA) during recent months is giving some formal shape and articulate voice to the needs of computer service activities.

Thirdly, the active role of the EEC directorates in applying computers, promoting studies of computer-related topics and backing EEC-oriented issues in computing and telecommunications matters is concentrating attention on computer service functions.

For instance, Christopher Layton, who is charged with EEC responsibilities in both telecommunications and computers, has recently secured the agreement of the European telecommunications authorities to the evolution of a schedule of harmonisation on policies.

Layton is, in a sense, in the hands of these authorities and their view that harmonisation is realisable is crucial. For the computer service industry this means that eventually (and the time scale envisaged may be in subject of fierce debate by ECSA) even the vexed question of tariff policies could come within a European framework rather than narrow national issues.

In the shorter term the way that EEC institutions seek to apply computers and the technical standards of data transmission may be more relevant matters for ECSA-EEC dialogues. "Just as most of the

governments within Europe have been criticised by the local service companies for their obsession with computing seen only through the blinkers of those making computer processors, or mainframes as they are often called, so the EEC is now coming through the educational process of balancing service skills and products in computing against the boosting of volume sales of mainframes.

However, the EEC has used the consulting services available through the service sector of computing for some two or three years. The existence of the European Space Agency has also encouraged self-confidence in alliances between service companies with differing national roots just as ESA, with its geographically dispersed sites, has naturally turned to a variety of consortia in implementing computer policy aspects of its operations.

Contrast

All this is in stark contrast to the basically competitive attitudes of the European service complex when viewed from countries outside Europe. For the oil-rich members of OPEC there is quite a different set of presentation policies as each EEC country strives to maximise its export value in computer systems and service functions.

A sample of what is involved came recently from Scientific Control Systems, the U.K. computer service company which is a subsidiary of BP. Seicon (as the firm is generally called) operates with links in France and Germany, but

regards its triumph in securing a £34m. computer system contract in the Middle East as a British gain.

Since much of the equipment to be used will come from U.S.-owned makers of small computers this largest ever export order for computer service functions is a dramatic sample of the delicate mix involved in wearing a European hat in the computer service arena.

Other matters of policy have also created a drag on the build-up to a European image of the computer service set of functions. For many years past the U.K. firm of Computer Analysts and Programmers has had an alliance with CAP France and joint ownership of an entity called CAP Europe. However, last year saw a change in ownership of CAP France which finally resulted in the dissolution of this piece of the European integration of service in computing.

Basically the U.K. CAP sticks to being a kind of professional partnership in the manner of accountancy firms, while the French have changed into an industrially backed group similar in nature to many process control engineering houses.

Both kinds of organisation have successes behind them to support their differing philosophies, but the point was made via the CAP Europe split that the two styles rarely mix well. Within both the U.K.'s Computing Service Association and the European Computing Services Association there are leading voices from both camps and there can be agreement on how governments should deal with both and the EEC monitor policy in Europe.

However, it does seem probable that a rough ride is ahead for any civil servant or politician who is simple-minded enough to ignore the differences and different roles played by the competing styles of organisation of service groups with a pan-European outlook.

Threat

Where the computing service companies find plenty of areas for common action is against some common threat. The need for equality, both technical and commercial, in data transmission policies has already been mentioned. This does not simply affect the bureaux operators who run remote computing services across national frontiers, but also falls on those who design and build networks which need to run in equivalent fashions in a number of different countries so that their hardware advice and implementation can be cost-effective.

For the overhead currently experienced in bending to local national standards is a horrible and discouraging policy which are seen as progressive by companies in the service sector.

This same need for harmonisation within Europe will also be felt in service companies which design commercial and governmental systems affecting personal data. The legal aspects of the privacy issue over the use of computers is currently up for national debate in the U.K.

Unless there is gradual progress towards commonality of treatment on personal data files in computers throughout Europe the growth of some new

expertise in these matters may be restricted to companies with a narrow national outlook—and this might encourage companies with U.S. backing and so depile the stock of service groups with a pan-European outlook.

Given that the validity of many functions in computing systems is held to be equal in most countries in Europe the first growth will be seen in creating product markets for software and services. An alliance has been formed between France, W. Germany, Italy and Britain which has resulted in a Brussels-based firm acting as a fully European entity.

The U.K. partner in this venture, launched only two months ago, is Triad Computing Systems, which is supported by authority lacking through BOC and is now marketing a novel best handling system called Scrapbook developed by the National Physical Laboratory in its original form. This shows the importance of a European network in creating a viable market pattern for new service products with a European skill heritage.

For there is little doubt that computer-based systems for handling textual material are likely to be a major growth market throughout Europe within the next five years. If there are few European firms with the resources of Xerox and IBM to carry out international

marketing, there are still new entrepreneurs of the service side of computing to set up a challenge and to offer user options for European businesses and government administrations needing text processing innovations.

Office overheads are the attack as wage inflation agitates the employer. The need for administrative in the past decade. Text processing exploiting electronic likely weapon in this attack. The European element in a equipment sales is not far off equipped to compete with U.S.-based giants.

Aside from this new internal conflict the service houses may be encouraged to invest more in software development when they can see aspects of a profit from the top of a European sales drive the finished product.

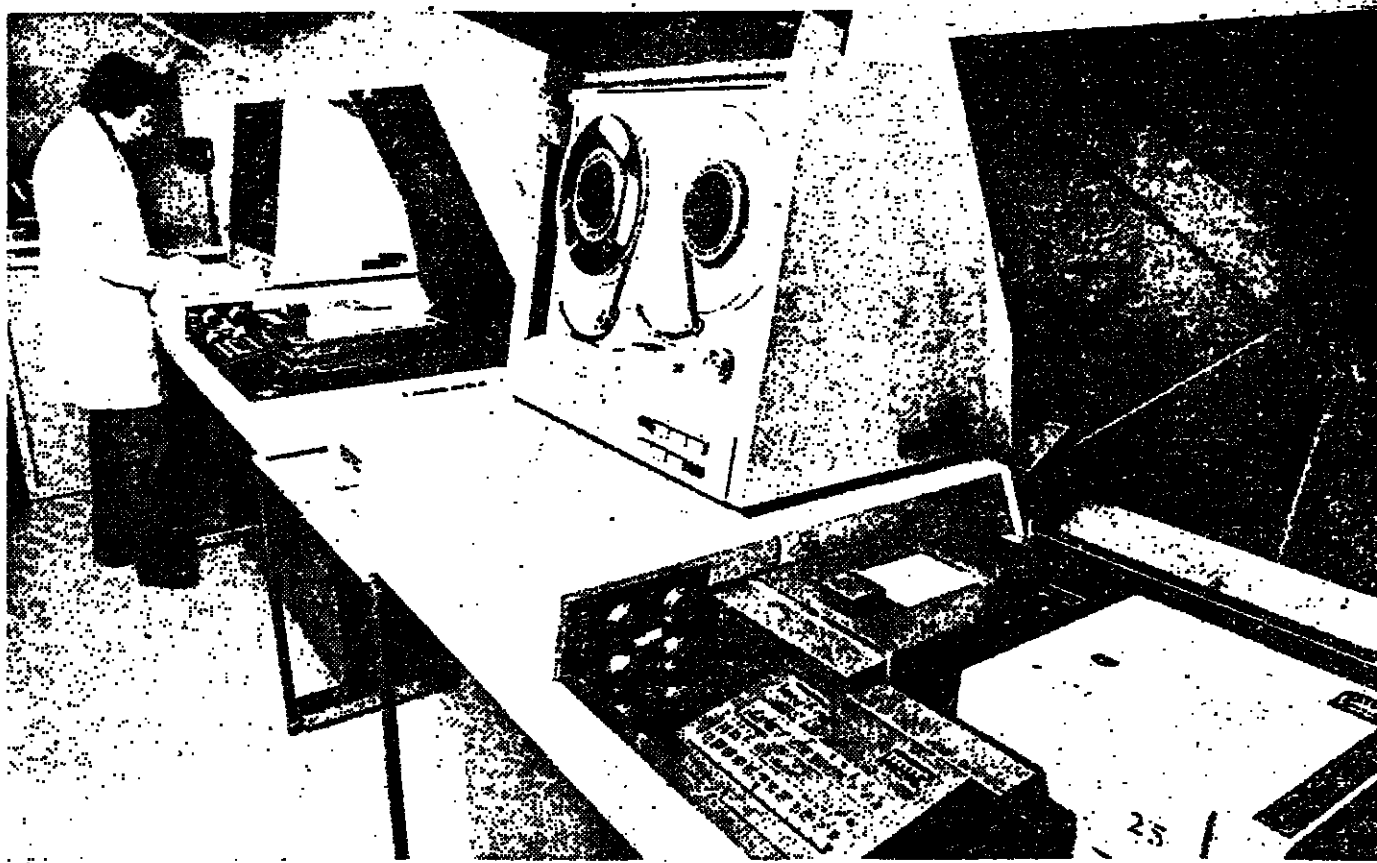
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The operations room at the City branch of Eurocom Data.

Software houses

CONTINUED FROM PREVIOUS PAGE

caused him to think more seriously about staff recruitment and training, and preservation of the "elitist" image suggested by the company's classical name, and its specialisation in esoteric subjects such as real-time systems. "We once took on a contract that left us no option but some last-minute body shopping—and we fell flat on our faces. It's a lesson we shall not forget." His firm recruits only those with high technical qualifications, but deliberately allows "absorption" time to allow them to identify with the company. "As we grow, we shall split into several small

companies rather than become a single large organisation."

The importance of personal identification with the company which is a large factor in maintaining a recognisable public personality is accepted by two of Britain's largest software and systems houses, Computer Analysts and Programmers and SPL International. CAP, which has always had an employee shareholding scheme, has for several years been split into the kinds of groups envisaged by Mike Punter of Zeus-Hermes. This was first done, explained Meinard Donker, manager of external relations, when the original founders of CAP discovered that expansion involved them in so much administration they were losing touch with the technical side of the company.

Effort

"One thing we have to accept," says Mr. Donker, "is that as we get bigger we have had to devote more thought, effort and money to maintain the firm's identity. For instance, we now employ three full-time people on staff relations in London alone. We hold frequent management meetings and large staff conferences. Unless you consciously do things like this to pull people together, you end up with an assortment of individuals who know little of what is going on in the company at large and could begin to regard top management as 'they'."

SPL International, which in more than 10 years' life has learned the hard way the importance of what its managing director, Peter Adams, calls "hard-nosed business management," has, he believes, successfully preserved its individual

character through extensive growth and a variety of vicissitudes. During a financial crisis some years ago, it was acquired by Simon Engineering. "We are most fortunate in our parent," commented Mr. Adams, "because it has voluntarily confined its role mainly to that of banker and financial adviser."

SPL's method of working—on a pool basis, setting up special teams to cover whole assignments or various phases of these both here and abroad—helps company members keep in touch. Furthermore, it insists that managers attend London meetings at least four times a year and that each staff member has an annual fortnight there in internal education.

For many software companies, overseas expansion offers the best opportunity for growth, though this presents new problems in maintaining individuality. SPL has expanded mainly by setting up local sales and administrative centres which, to be successful, must include a high proportion of indigenous staff. Thus, though the British corporate personality inevitably becomes somewhat modified to fit other countries, constant communication and frequent visits in both directions preserve homogeneity of attitude and practice.

CAP, whose efforts to make a match with an overseas partner have recently been widely publicised in the technical Press, has good reason to appreciate the difficulties inherent in such negotiations. As in most marriages, the chance of success is enhanced by commonality of outlook and background; but the older-established and more suc-

cessful the suitor, the more exacting his demands.

Summarising, the consensus among the software companies questioned was that the way to maintain individuality through expansion is initially to be highly selective in areas such as staff recruitment and choice of products and to consciously foster the corporate approach through internal contact. Meinard Donker of CAP believes it unlikely that any British firm will, even with expansion, grow into a really large corporation in the near future. "When that happens you have a different animal and different problems."

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COMPUTER SERVICES III

Helping first-time users

INTERNATIONAL BUSINESS

First, these fledgling users wish to be sure that any package can be used in their business, and secondly they want advice on the best way of securing a computer system if there is not a standard package, or one that is easily adapted. Some bureaux services are ideal for this purpose, and the NCC and the various members of the Computing Services Association are competent sources of advice.

The options are very varied. Even for the user who feels that a small self-contained computer system can now be obtained for an appropriate total sum, including working programmes, there are new sources of supply that did not exist a year or two ago.

In those days, the business computers came from office equipment firms, such as NCR, Burroughs, IBM, ICL, Univac, Honeywell, Moxart, Philips, Olivetti and Kijale while the small computers from Digital Equipment, for instance, and a host of other technically oriented suppliers, made no sense at all to commercial data processing executives.

Now all that is changing. Several companies within the CSA, specialising in supplying business solutions, complete with software, based on small computers made by the technical groups rather than the office equipment suppliers.

For the user who is uncertain whether to take on running a machine on site rather than use a bureau service there are other choices. For the bureaux operating within the UK, and mostly represented as members of the CSA, are capable of offering different types of solutions to each user's problems.

Some offer a time-sharing service via a simple terminal or video display and some offer more extensive input and output capabilities through a remote unit linked to a central site. On the other hand, there are still many bureaux that believe the batch processing of data to be most cost-effective and arrange for data input and output accordingly.

(and again through a variety of collection and delivery methods).

Because of this bewildering set of choices it is vital to new entrants to data processing that priorities in terms of their business goals are sorted out first. Here the NCC and many of the members of the CSA can provide the classic advisory services for users who may fear to be landed with an unreliable supplier, or a badly programmed system.

The NCC has a good map of experience with all of the options available to the new user of computing, and the CSA membership's abilities are part of that map. The combination can at its best provide services which really understand the business problems of the user and avoid turning the entrepreneur into a technical ostrich in the process of putting a computer to work.

But even apart from getting the processing carried out by a computer to fit the business, there is much in technical terms that the first-time user may wish to learn about. The new user of computing may wish gradually to evolve enough skills in-house to produce future systems and software without excessive recourse to external businesses. Even in the matter of skill growth, the NCC and members of the CSA are able to plot a path which avoids the creation of excessive internal overheads and yet sets up a base of key skills.

There are also natural concerns for new users of computing systems when they pick a system which is basically made by entities which are not office equipment names the user knows from past experience. A system may be supplied from a CSA member dealing with machines from one technical supplier, such as Digital Equipment, with peripherals obtained from other companies specialising in those items.

Then the question naturally arises as to how the maintenance of this mix of hardware is to be best contracted for. Users who establish links with some time-sharing bureaux may also think over the problem of maintenance of their terminals which are important to the reliability of the system.

Fortunately, the UK is now blessed with very experienced maintenance companies which operate quite independently of the main makers of computers and office equipment. The NCC has a file of these and more than 30 names are listed there. Some of these are large contractors, such as Computer Field Maintenance, Systems Reliability, Estel's engineering division and companies such as Cable and Wireless.

Others are companies which have small groups of staff concentrating on special regions or special equipment. But all told there are now around 1,000 engineers working on computer-related field maintenance throughout the UK and the industry is firmly established as a support function.

This simple fact creates yet another option for the new potential user of computing. It may be that a used machine offers a good source of business data processing capability. The buyer of many used machines can now be assured of good maintenance just about anywhere in the UK, regardless of whether the original maker of the machine is involved in dealing with that user.

The most sensitive part of the deal rests with the copy-right to the operating software which schedules the house-keeping of the machine's running of the final applications software. The main suppliers of older ranges of computers may not look benevolently on the emerging market for used machines, but the maintenance of the hardware is hardly a barrier to its growth. This explains the status of the maintenance forces from independent companies.

These growth patterns also underline the way that the service sector of computing activity has grown in compass to create a business which gets data processing done for users unwilling, or unable, to deal directly with the famous names listed in the league of giants in computer manufacture.

This same sector has thrived on the most experienced of the users who deal with that ill-gated band, for the first dealings with almost any new service in computing can usually be found to have derived from a special need of some very hard headed and experienced computing user.

The independent maintenance contractors have also been fired in the same kiln and recently the news that British Airways was actively examining a possible contract with independent sources of maintenance gave a further boost to the reputation enjoyed within the leading four or five companies in that business.

But as with all mixing of operational and service businesses there is still a real need for the first-time user to find the right partner in an enterprise, such as data processing, which is so close to the heart of most business operations.

The service firms can supply special needs, bulk needs, security, confidentiality and a super level of technical skills. What a new user has to do is to match a business profile from the service side (maybe more than one) to the one which is the source of profits to shareholders and income to employees. For in these profits and their growth lies the success of business computing—not in the mere expansion of technology.

Hedley Voysey

Ted Schoeters

Hardware

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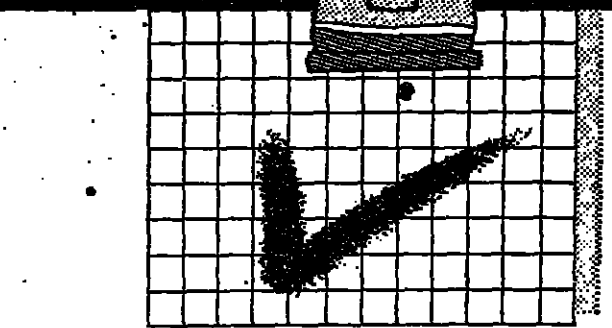
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Steps to boost investment this week

By Justin Long, Parliamentary Correspondent

THE GOVERNMENT will announce later this week further steps to stimulate industrial investment. These steps will be additional to the £200m. economic package put forward just before Christmas. Mr. Denis Healey, Chancellor of the Exchequer told the Commons yesterday.

Reporting on the outcome of last week's International Monetary Fund meeting in Jamaica, Mr. Healey claimed that economic success of the government had won from world Finance Ministers, not merely approval, but even envy. He brushed aside incredulous interruptions from the Opposition to outline areas of Government policy which had elicited this admiration.

There was the "impressive success" of the £5 pay limit, now envied by a large number of Governments, declared the Chancellor. There was the "very significant advance on solving balance of payments problems," and, thirdly, the evidence of Britain's ability to ride through the world recession with lower levels of unemployment than most of her competitors.

The Chancellor ruled out any prospect of an early return to fixed exchange rates, pointing out that this was the view of the overwhelming majority of members of the IMF. That view would have to be reversed by 85 per cent. of the organisation's membership to secure the re-introduction of rigidity to the rates of exchange.

From the Opposition front bench, Sir Geoffrey Howe, "shadow" Chancellor, contended that there was some mystery about Mr. Healey's role in Jamaica. He had been reported as having accused third world countries of blackmail in their demands on the Fund. But there was also the question of whether the Chancellor, acting on behalf of Britain as a debtor nation had himself assumed the role of blackmailer.

Stability
Mr. Healey rejected both accusations as "totally untrue." He also dismissed the suggestion that the measures announced by the IMF would fuel further world inflation.

From the Tory backbenches, Mr. Norman Lamont (C. Kingston-Thames) urged the Chancellor to "stop lecturing countries like America and West Germany on their obligation to reflate their economies."

The Chancellor said he trusted that those countries would fulfil undertakings given at Rambouillet, and he thought it would be wise to support them in the undertakings.

In his statement, Mr. Healey dealt with the exchange rate arrangements. There had been emphasis on the objective of stability, he said. This required the collaboration of all countries with each other and with the IMF and provided a framework for the possible re-introduction of a par value system in future.

But the arrangement recognised in a realistic manner the need for individual countries to be able to choose, within the framework of international co-operation, the basic exchange rate system they preferred.

Objectives for Ulster peace

BY PHILIP RAWSTORNE

THE GOVERNMENT yesterday promised determined and sustained action to strengthen security in Northern Ireland—and called on Ulster's politicians in return to renew the search for agreement on a power-sharing administration.

Without success in both objectives, the future of the Province held little hope. Mr. Harold Wilson told the Commons.

Gravely hushed in recognition of yet another critical stage in the development of Northern Ireland policy, the Commons gave overwhelming support to the decision to recall the Ulster Convention.

Its first report, said Mr. Merlyn Rees, Ulster Secretary, did not command sufficiently widespread acceptance throughout the community to provide a new system of stable and effective government. But the progress that it had achieved encouraged the Government to believe that an

administration providing some form of partnership and participation could be evolved.

There was, however, little sign of optimism on the Commons benches—and even less after Mr. Rees had given the Convention only four weeks to "accomplish its task."

But Mr. Rees insisted that there was a firm foundation of agreement on which to build—and the situation in Northern Ireland demanded that a stable government should be built quickly.

"We have every right to look to the Convention to provide that measure of agreement which will deprive those who pursue their violent ends of the basic political disagreements on which they thrive."

Mr. Airey Neave, Conservative spokesman, agreed, showing markedly more enthusiasm after the reassurances about security provided by the Prime Minister.

County Armagh, said Mr. Wilson, who was treated as a Special Emergency Area and he justified his capital letters with a list of the increased security measures being taken. With the urgent and close co-operation of the Irish Government, every effort was being made to stamp out cross-border banditry and murder.

Mrs. Margaret Thatcher, the Conservative leader, welcomed the Government's action. It would have the full support of public opinion for any measures that were necessary, she said.

Mr. Edward Heath, the former party leader, suggested that nothing less than "absolutely overwhelming force" would be required to defeat the "real and brutal terrorism."

Whatever was needed would be done, Mr. Wilson assured them. But he repeated, as he made way for Mr. Rees, that security measures alone could not safeguard the future of the Province.

Republic equally set on stamping out cross-border banditry — PM

A NEW information system for the Army's use in Northern Ireland, based on automatic data processing, was announced by the Prime Minister in the Commons yesterday.

In a statement on further measures against terrorism, Mr. Wilson said that murder and violence had reached a new peak in South Armagh in the first few days of this year and the Government were right in treating the whole of the county as a special emergency area. "The security forces have stepped up their activity throughout this area."

Giving examples, Mr. Wilson said there were more checkpoints for vehicles and people. "There is a much more extensive use of personal identity checks. These increased checks inevitably cause some inconvenience, but they must be accepted in the interests of the safety of the community as a whole."

Surveillance operations would be increased, particularly along the border, and powers under the Prevention of Terrorism (Temporary Provisions) Act, 1974, to question people within a mile of the border, would be used more extensively.

Intimidation of householders had made it necessary for more house searches in the area. But there is no intention of harassing the civilian population. "Existing powers to arrest and question suspects are sufficient, and they will be used to the full in this area with a view to bringing people to justice before the courts. There is no intention of arresting people at random."

Passes
Mr. Wilson said that the border presented a special problem. Some, but not all, of the gunmen operating in Armagh escaped to the other side of the border after their cowardly attacks.

A number of practical steps have been taken. A new information system, based on automatic data processing, is to be introduced by the Army to handle existing records so that information can be processed and acted upon more quickly.

More border roads can be closed, this is necessary for security reasons. We are studying urgently a number of other measures for greater control over vehicle movement, including a possible system of passes for vehicles using those unapproved border roads which are being permitted to remain open.

"But we must be sure that any measures we take will be effective, and not merely consume manpower without hindering the gunmen."

Mr. Wilson paid tribute to the co-operation being received from

the Irish Government. There was no doubt they were as concerned as the British Government to stamp out cross-border banditry and murder.

"There is now close and valuable co-operation between the RUC and the Irish police. It is in this area of joint co-operation that the greatest hope lies of dealing with this aspect of the present Armagh situation. Action taken on one side of the border without matching action on the other side will not work."

As a result of talks with the Republic of Ireland, communications and operational contacts between the police forces of both sides had been strengthened and the programme of joint activity extended.

Mrs. Margaret Thatcher, Opposition leader, emphasised that action should be "determined and sustained." Recent violence had led to "a wave of repugnance throughout the U.K." and Mr. Wilson had a full basis of public opinion to take an action necessary to restore order.

The only worry of the Opposition was whether the measures would be strong enough "for what you have described as a special emergency area."

Replying to Mr. Jeremy Thorpe, the Liberal leader, Mr. Wilson said he had proposed that there should be talks between the main parties in the Commons including those from Northern Ireland and that these talks should be regular. He hoped the proposal would be accepted.

He told Mr. James Molyneux (U.U.U. Antrim S.): "There is no question of our marking time while awaiting any constitutional solution. There will be no future for Northern Ireland unless first we have really effective security against terrorism and a viable and acceptable political solution."

Mr. Kevin McNamara (Lab., Hull C.) asked whether increased security would be concentrated only on the border since "the real problem is one which is indigenous sectarian violence from both sides of the community within the county."

Mr. Wilson said there was evidence of this in the killing of the 10 Protestants had probably only been in Northern Ireland to commit the murders for a total of one hour. "Therefore we must take the border question into account."

But the Government was also looking at the whole question of security. All the forces of law and order were determined "to root out and punish terrorism." This would be done by getting to the bottom of the "irrespective of religious beliefs" that motivated them.

Rees rejects talk of withdrawal

THE Northern Ireland Convention is to be reconvened on February 3, Mr. Merlyn Rees, Ulster Secretary, told MPs.

He said the Government wished the Convention to consider whether progress could be made on the basis of setting up a system of Government which, though not temporary, was capable of evolving over a period of time into permanent and agreed constitutional arrangements.

Mr. Rees, opening a Commons debate on the Convention report, said he hoped the Convention could make progress within four weeks.

Mr. Airey Neave "shadow" Ulster Secretary, said the Government was right to recall the Convention to consider further a Governmental system which could command widespread support, including that of the minority.

Mr. Rees said that continuing and appalling violence had undoubtedly added to the groundswell of opinion in Great Britain that we should withdraw and leave Northern Irishmen, whether Catholic or Protestant, to fend for themselves.

"The Government is in no doubt that this would be a grave mistake. It would solve nothing. I have no doubt that withdrawal, abandonment of our responsibilities to citizens of the U.K., would precipitate violence on an even greater scale than we have seen so far," he said.

"Withdrawal would be a shortsighted policy, but above all an irresponsible policy. Equally, a united Ireland is not in the gift of this Parliament."

There was no easy way out of the enmeshed and intricate problems. Para-military forces on both sides behaved with savagery, and reacted with savagery. "They are not taking part in some theoretical discussion in a drawing room or a weekly editorial conference."

Mr. Rees said that the Government accepted that Northern Ireland was different in a number of ways from the rest of the United Kingdom. But however different it might be, it was part of the U.K. and was subject to the authority of the Westminster Parliament.

Experience in recent years had made it plain that no system of government within the U.K. could be stable or effective unless both parts of the community acquired in that system, and were willing to work to support it.

The progress already made by the Convention, and the degrees of agreement already reached, encouraged the Government to believe that the Convention could make further progress.

Evolve

All the parties in the convention recognised the existence of an Irish dimension, but the Government did not consider it necessary to create an institutional framework such as a Council of Ireland for relations with the Republic.

"Arrangements for co-operation should evolve positively, and naturally as, and when, the need for them arises." Parties in the Convention agreed in principle that a future Northern Ireland administration should have responsibility for law and order. The Government considered it an essential prerequisite that all members of a Northern Ireland Government should publicly support the security forces.

"So long as the Secretary of State remains responsible for security policy, responsibility for security legislation will remain with the Parliament."

Mr. Rees said that the Government would publish the working party report on complaints against the police and hoped shortly to put before Parliament legislation to provide a new complaint procedure with an independent element in line with that proposed for England and Wales.

Mr. Rees added: "The Government would also be prepared to transfer responsibility for the administration of the prison services and for treatment of offenders generally, not later than the transfer of responsibility for the police."

Mr. Rees said he would publish shortly a White Paper containing these matters the Government wished the Convention to consider. The Prime Minister's requirements are for a more widespread acceptance throughout the community of some proposed system of government and for some form of acceptable partnership and participation.

"If these requirements can be met, then we could be in sight of a government within Northern Ireland which is common ground for all. I hope that the Convention can make progress on these matters within a period of four weeks."

Mr. Rees emphasised that Northern Ireland would continue to be governed by and from the Parliament at Westminster. "The Convention is not, and cannot be, an advisory body to the Government for all. I hope that the Convention will soon come to an end. I have no power to prolong its existence."

Asked by the Liberal Leader, Mr. Jeremy Thorpe, to confirm that he was advocating power-sharing—and if that is not acceptable, direct rule will continue—"Mr. Rees replied that the Government had to find a way which would involve both the communities in government."

"What I would like to see is normal party politics in Northern Ireland, where people could vote on their views and interests, not by religion and mythology."

Opposition spokesman Mr. Airey Neave said that Mr. Rees would have to show that he would support what he has had to say about the Convention.

He added: "There is a great danger to this country that the people who live in the area who imagine to be the problem of Northern Ireland are being encouraged to turn away from it. In this worrying and supine attitude, the seeds of a more terrible disaster."

Anybody who had been to Ulster could have no doubt that withdrawal of the Army would lead to disaster. Their withdrawal was wanted only by the Provisional and Official IRA, not by ordinary people.

"Any talk of withdrawal at present, gradual or otherwise, would be very damaging to the morale of ordinary people in Northern Ireland, let alone the security forces."

It was not good enough to say to the people of Northern Ireland that they must stop the killing, while the Army stood by maintaining a low profile. "From now on, South Armagh must be seen by everyone in these areas where these murderers rule."

Mr. Neave said there was a need for close collaboration between the U.K. and the Republic, leading to a joint plan of action? "He urged."

"Border patrols should not be limited to the police. The whole border area on both sides must be made too hot for the terrorists."



Mr. Harold Wilson, the Prime Minister, arrives at the Commons to make his Ulster statement.

Mr. Edward Heath (C. Sidcup) said he fully supported the measures Mr. Wilson had announced but added: "I must warn you that the movement of forces you have sanctioned is inadequate to deal with the security situation which is now developing in Armagh."

The previous Conservative Government had been able to deal with the situation in Londonderry only by the use of overwhelming force. It was for this reason that the operation had been successful and that so little injury was caused to civilian personnel.

"I fear the problem is one of having sufficient numbers of men to deal with the situation. To move the Spearhead Battalion and the SAS is not adequate."

Mr. Wilson replied that he took seriously the warning about the inadequacy of the movement of forces, but said the comparison between the present operation and Operation Motorman was not valid.

In Londonderry, the problem had been one of opening up "no-go" areas in the city. But only a small handful of men had been involved in the action against ten Protestant returnees from work in South Armagh.

"Their ability to escape the consequences of their cruel action so far was due entirely to their mobility and to the fact that they were able to set across the border."

"I do not believe simple

LABOUR NEWS

Steel industrial action threatens to spread

BY LORELIES OLSLAGER, LABOUR STAFF

INDUSTRIAL action threatened against strikes, but the concessions it made last week.

The latest unrest in Wales at the Tontrist and Veladr works in the tin plate division called for strike action from Thursday unless the management withdrew unilaterally imposed reductions in week-end working.

The committee is also demanding payment for those men who reported for work the Sunday before last in spite of the fact that the management had refused to stay away from work by about 1,000 workers on strike at the Port Talbot works, who have decided to stay until Thursday, at least, at about 600 members of the Transport and General Workers' Union at Ebbw Vale, who decided yesterday to extend their strike for 24 hours pending talks with the management.

The demands are very similar to those by about 1,000 workers on strike at the Port Talbot works, who have decided to stay until Thursday, at least, at about 600 members of the Transport and General Workers' Union at Ebbw Vale, who decided yesterday to extend their strike for 24 hours pending talks with the management.

The spread of unofficial strike action inevitably would complicate the management's position, when the unions suit has to decide whether to accept the modified savings plan and may want to go back to the Corporation to ask for one or two further amendments.

Some union leaders in favour of trying to seek an agreement with BSC fear that shop-floor militancy might gather momentum and lead to rejection of the latest modified package before people had a chance to digest it properly.

In addition, the spread of industrial action against union advice, as well as the obvious reluctance to go beyond this morning.

It stems from previous attempts by the Corporation to unilaterally introduce labour economies at a large number of plants.

In Scotland, on the other hand, a delegate meeting of the Iron and Steel Trades Confederation

decided against strikes, but the concessions it made last week.

The action in Wales could soon become a serious threat to production in BSC's tin plate division, one of the few divisions where the order book position has improved recently.

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The Executive's World

Volkswagen expects a profits recovery this year. Terry Dodsworth describes

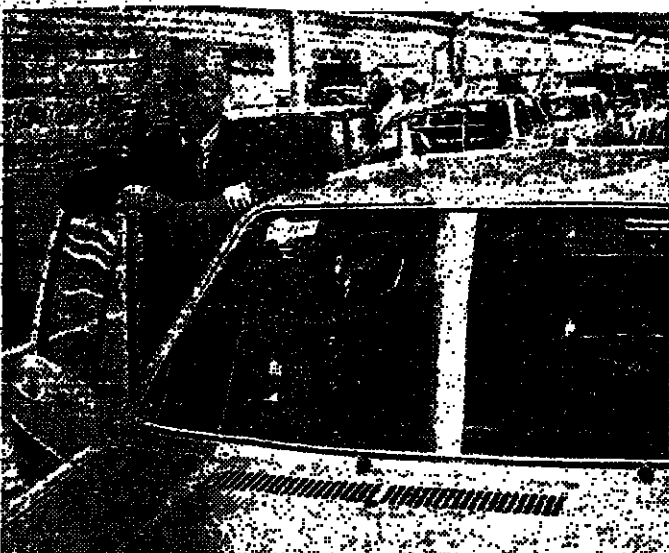
The post-Beetle age of VW

SEVEN MONTHS ago, Herr H. Schmücker became chairman of the management Board of Volkswagen at a time of unparalleled crisis. After three decades of virtually uninterrupted growth the company had plunged into a massive £140m. loss, the consequence of an expensive crash development programme during a period of dramatically rising markets. Borrowings had risen alarmingly, bitter arguments were going on between the management and workers, and morale had ebbed away.

The situation has been transformed since then. This year a company is all set to return to profit—a modest one, according to Herr Schmücker, but a figure that will impress compared to where we came from. The new model range, almost all on stream and winning acceptance, with the Golf established as one of the best runners in the new generation of European cars. A high redundancy programme has been pushed through, stocks reduced and borrowings cut back to normal again.

Strength

Despite underlying financial strength from profits salted away in the Beetle era, there is little question that VW's immediate problems were acute a year ago. Short term borrowings had risen to £1.8bn. (\$3.8bn.) from £1.2bn. (\$2.9bn.) a year before and DM1.9bn. (\$3.6bn.) in 1972, long term debt had nearly doubled in a year DM1.7bn. (\$3.2bn.). According to Herr Schmücker, the company's liquidity had deteriorated to a point where it was in danger of strangling itself. Liquidity problems having ached the "upper limit" of its growing facility. At the same time, VW was doing £200 on every car it sold in America, a market which had been at the root of the group's success in the 60s. Stocks of unsold cars were too high (which partly accounted for its high borrowing), and it seemed that the rigid market held out little room for a pick up in sales. In addition, the company which had devalued itself by word for production efficiency had become stranded. There was one bright spot in this picture of gloom. Against the odds, Herr Schmücker's predecessor Herr Rudolf Leig had bulldozed through a complete new model range to put in certain key areas (proke over from the ageing Beetle) by 10 per cent. In the space of three at VW proper, up slightly at



Herr H. Schmücker with new VW Golf.

years he had forced through almost all the design and development of the new cars, switched the giant Wolfsburg plant over to four model ranges instead of the Beetle, and installed masses of new automated production equipment, all at a time when the world car market was going through one of its most serious depressions.

Nothing had ever been seen like this before, when Henry Ford abandoned the Model T—the only comparable vehicle to the Beetle—by about the time for a year, lost market leadership and never regained it. At the end of its metamorphosis VW has emerged with a competitive range of cars, to a degree of interchangeability between parts, panels and engines.

This underlying strength in its model range allowed Herr Schmücker to concentrate on one major issue in his first months at VW—how to get the workforce down by about 25,000, to an appropriate level. Inevitably the redundancy plan led to bitter conflict and argument. But Herr Schmücker stuck to his guns and success in this area, he claims, accounts for at least half of the turnaround. His strategy was to accept the high offered cost of the workforce and cut working below capacity—VW is day is operating at about 68 per cent of its installed capacity—but at the same time to push back the rising labour costs to the

At the same time, the reduction of the workforce and cut-back of the decade. Barring the most unforeseen circumstances, there will be no repetition of the crash DM2.5bn.

(£475m.) investment programme which saw the new range of cars onto the road. That was necessary and brilliantly executed, says Herr Schmücker but was far too expensive to be repeated.

He also argues that there is no reason why VW should not move to a more measured pattern of model introductions, despite the argument of many competitors that, because of the sudden introduction of the new range, VW will be faced with the awkward problem of financing replacements all at the same time. The new measures on cost control have been designed to give a careful allocation of funds for research and development over the next few years and give VW a more traditional method of model introduction.

On the model side, one of the main immediate objectives will be to give more differentiation to the Audi marque as the group's up-market product. The new large Audi, due sometime this year, for example, will not have a Volkswagen version—unlike, for example the Audi 50 (the VW Polo) or the Audi 80 (the Passat).

Other questions which remain on the drawing board for VW are diversification and co-operative manufacturing ventures. On diversification, Herr Schmücker is notably cool. VW's future will be decided by its ability to make motor cars, he says, although there are "vague" discussions going on with MAN, the West German truck manufacturer, about some form of link between them.

On co-operative manufacturing of components he is much more positive. This he argues, is the way forward for the European industry rather than more mergers, and VW is having discussions with other companies on such joint ventures. The main problem confronting Herr Schmücker this year, however, concerns the question of whether or not VW should build an overseas assembly plant in the U.S.

The decision could produce as traumatic a reaction as last year's redundancy programme, for if VW decides to invest in America it will be argued that this could lead to a considerable export of jobs. The company will be aiming for a factory capacity of 200,000 vehicles a year, as against last year's 275,000 in the U.S. last year. On the other hand, if it does not invest in the U.S. soon, its high European costs may force it to lose more of the market to competitors.

The battle in America, where the Japanese car manufacturers

Heineken's 'locals'

BY KENNETH GOODING

HEINEKEN, ONE of Europe's half-dozen largest brewing businesses, has rapidly increased its international influence over the past five years by switching the emphasis away from direct export to the local production of beer in countries outside its native Holland.

The change in policy has opened up markets apparently tightly closed against Heineken, markets like the U.K., Norway and Italy for example.

Italy and Norway were opened up by 1975 as were St. Lucia and Indonesia and this year Heineken expects to spread its interests into Ecuador and Tahiti and increase its presence in Greece.

The method the Dutch group has chosen to build up its international business highlights some of the problems facing many major U.K. groups wishing to do the same kind of thing.

Heineken has two approaches when launching into the local production of beer outside Holland—often they run hand in hand. It can license a local brewer to produce, under Dutch supervision, the Heineken brand of lager. Or it can acquire a shareholding in a local brewing group and handle both Heineken and other brands through the company it has taken over.

Example

The U.K. provides a fine example of the first approach. Heineken's exports to the U.K. were minimal. Then it tied up with Whitbread, third largest of the British brewers, and Whitbread, with its 8,600 pubs and off-licences and its extensive "free" trade operations, has built the brand swiftly to the point where it has around 15 per cent of the U.K. lager market and sales must be running at roughly 1m. bulk barrels (or 525m. pints) a year. At the same time the British taste for lager is still growing at a considerable rate—it is the fastest-growing sector of the total beer market—and by the end of the 1970s lager should account for up to 30 per cent of all beer sales. Heineken should retain a good share of this larger lager market.

It is this particular approach to increasing international business which is not readily available to the U.K. brewers. For the British style of beer finds very little popularity outside of the U.K. itself whereas lager-type beer, brewed in a different way, is immediately acceptable world over.

Because there is no market for British ale outside the U.K. there is very little the brewers here can do about arranging franchise operations overseas. To be sure Guinness has had some success with its product, which is not really a "typical" British beer, and is rapidly building on that success. Allied Breweries, which disputes top place among the U.K. brewers with Bass Charrington, has set up an international franchise operation but had to invent a new lager, called Skol, to work with.

So, while Bass, Whitbread, Watney and Courage all have



Mr. A. H. Heineken, the brewery's chairman

of rival brewers round the world. For the "control" exercised is technical, not financial. It is Heineken's way of making sure that the quality of the Heineken brand remains the same wherever in the world it is produced.

So Heineken's technical services division has developed even the capacity to take on "turnkey" engineering schemes and is selling this service to brewers round the world. It is, for example, supervising the building of two breweries in Portugal at the moment. But its major achievement so far has been the successful designing, building and commissioning of Heineken's own giant brewery at Zoeterwoude. That cost Frs.200m. (£37m) and has a capacity of 7.5m. hectolitres which could inexpensively be lifted considerably.

Heineken only recently reorganised its management structure once again because it has been so disappointed with the lack of progress towards harmonisation among the Common Market brewing industries. An ardent campaigner for harmonisation, Heineken some years ago created a "European" division which included its home market. Now it has switched back to a structure where all other EEC countries are treated as "international" territories.

This is because it feels that agreement on the harmonisation of such things as duties and laws and the removal of tariff barriers is so very far ahead where the brewing industry is concerned.

Division

So now all the Netherlands' operations—beer, wines, spirits and soft drinks—have been placed for management purposes into a separate division. The other European countries are part of a new "international" division.

"The problems of managing our interests in the EEC countries apart from Holland are much more similar to those for territories outside Europe than the problems we meet in the Netherlands," says Mr. J. van der Werf, managing director and chairman, European division.

He maintains that the European brewers have more or less stopped seriously discussing harmonisation problems, so great is the gulf between the main brewing countries.

Dow's women have chance to step up in the world

AST THURSDAY evening, a group, and to in general in evidence. But what was interesting about the event was that it was the first talk given by Dow outside the company on its "Women's equal opportunity programme".

Ms. Maag has masterminded the programme in Europe since its inception four years ago—she has a counterpart in the U.S. Mary Lou Dennison. The plan originated from Mr. C. Benson Branch, who took over as Dow chairman five years ago. Prior to his initiative women in Dow had been barred from virtually everything except secretarial and very junior administrative positions.

The programme forms part of a wide policy of improving human relations—something Dow feels it has succeeded in doing for close on 80 years—but, as Ms. Maag admits, it is also about to be completely blunted about it. Dow believes that it is just good business to make the best use of all human potential.

At the outset of the programme in 1972 there were, in Europe, just 47 women holding professional level jobs in Europe—or 3 per cent of total professional employees. To-day, there are 156 women out of a total 1,800 jobs—representing 8½ per cent. Including the Dow Lepetit subsidiary in Europe improves the ratio still further.

Adamant Ms. Maag—who remains attached to Dow's personnel division while carrying through the programme—is adamant that the programme merely gives women equal opportunity with men if they want to take it. No concessions are made just because of who they are—a factor which sometimes has to be pointed out to certain women when they seek some opportunity not afforded to men. Then, there are usual barriers to contend with like male prejudices and, equally, prejudices of women against working for other women.

Ms. Maag spreads the word by direct communication with groups of women and by talking to personnel directors and general managers (equivalent to local managing directors) in European countries within which Dow operates, such as Germany, Holland, France, U.K.,

Belgium, Italy, Spain, Sweden, Norway and Switzerland. A continuous monitoring operation takes place to see, for example, how far women have progressed in catching up on male salary levels.

The kind of progress made is revealed in following statistics: seven female medical doctors and 23 women selling pharmaceutical products in the field; 16 women in Dow Lepetit in positions such as plant foremen (or forewomen?), production managers, quality control engineers; 21 positions in accounting; 16 women in employee relations (representing 17 per cent of total professional level employees here); 69 in medical and research positions and 97 in sales.

Ms. Maag has found that, as expected, equal opportunities for women are taken for granted in Eastern Europe and Sweden, while Latin countries are still hide-bound by so-called male superiority. But, surprisingly, "Spain has registered an outstanding performance," she says, with the same holding true for Greece.

Dow's aim is to improve the ratio of professional men and women. But, clearly, the result of the programme to date in terms of existing staff must be satisfactory since Ms. Maag comments that "as for promotions within, we may have already reached an optimum level. Further promotions would polish up our statistics, but we must also seriously consider the professionalism or our organisation."

Thus, the company sees as an essential next step the hiring of qualified female graduates "in significant numbers to provide our core for future promotional opportunities. We fully realise that we cannot make real progress by concentrating only on the promotion of members of our current female staff. In many, if not all cases, their qualifications will ultimately limit their progress—and ours as a company."

Meanwhile, Ms. Maag must feel satisfied in the knowledge that the success of the programme in percentage terms—if not in absolute numbers—has been greater so far in Europe than in the U.S.

NICHOLAS LESLIE

'RHM foods have become bigger in Cleveland. Everything's there.'



RHM Foods Limited in Cleveland have one of the biggest British food manufacturing sites, producing well known household brands such as Chesswood, Sharwood's and Atora. Cleveland has given us the resources of space, people and transport to meet our expansion needs.

That was RHM's comment on their choice of Cleveland County for expansion. Cleveland has advance factories and factory sites waiting for you. Send for the Cleveland literature and find out about Britain's newest and most exciting development area.

To the County Planning Officer, Cleveland County, Gurney House, Gurney St., Middlesbrough, Cleveland, Tel: (0642) 48155. Please send me the Cleveland literature.

Name _____ Company _____ Position _____ Address _____ Tel. _____ FT(1)

Cleveland County - The new centre in the North East

How to weather it.



No1.

Grants of St. James's ha. fork lift trucks in their fleet. They were costing the company a great deal in maintenance and repair costs. Particularly in terms of short battery life. These were the sort of costs that in the present economic climate were just not healthy. How did they weather it?

A special training scheme was introduced which would be equally suitable for both large and small locations. Specialist instructors were called in to give refresher training to the staff drivers and also to train prospective drivers who had passed the company's initial selection tests.

All drivers were then examined for the official 'end' test recommended by the Joint Training Boards' Fork Truck Training Committee. They all passed.

The benefits to Grants of St. James's were these. Lower maintenance costs. Doubled battery life. And improved safety records.

If there is any area in your business operation that you feel could benefit from a training scheme contact The Industrial Training Board for your industry. Either direct or through the TSA.

TRAINING SERVICES AGENCY

*An executive arm of the Manpower Services Commission. Case study prepared from information supplied by Grants of St. James's Ltd. and the Food, Drink & Tobacco Industry Training Board.

Observer

BY JOE ROGALY

The real issue in the education debate

RS should be told each. Until they are, the education system will be disintegrated. There is a debate about who should be in charge of the schools: the teachers, the parents, the local authorities, the educational council, or the Department of Education. Teachers should be in charge.

Why this is so is clear. The education system is in a state of confusion. The Department of Education is not in charge. The teachers are not in charge. The parents are not in charge. The local authorities are not in charge. The educational council is not in charge. The Department of Education is not in charge.

Conclusion

Mostly he has yet to observe to his conclusion: the teaching profession's power to decide what takes place in the classroom is closed. Chosen, instead, to his Department of Education. The device that has done this is the National Curriculum. It is a device that has done this since it was under the guidance of the National Curriculum. It is a device that has done this since it was under the guidance of the National Curriculum.

To judge from the Department's policy, it is clear that the education system is in a state of confusion. The Department of Education is not in charge. The teachers are not in charge. The parents are not in charge. The local authorities are not in charge. The educational council is not in charge. The Department of Education is not in charge.

One piece of evidence is still coming at us. The education system is in a state of confusion. The Department of Education is not in charge. The teachers are not in charge. The parents are not in charge. The local authorities are not in charge. The educational council is not in charge. The Department of Education is not in charge.

Bold reformation is not enough. Teachers can laugh it off. It is true that on paper, many schools have articles of association that give supervisory power to the board of governors. But in practice, according to the National Curriculum, the Department of Education is not in charge. The teachers are not in charge. The parents are not in charge. The local authorities are not in charge. The educational council is not in charge. The Department of Education is not in charge.

The NUT wants even this last shred of protection against the irrepressible of too many of its members torn away. It has demanded that the paper control of the governors be removed.

Beatles

I am reminded of a recent visit to a comprehensive school in Munich. It looked about as forbidding as some London comprehensives: all concrete and no soul. The children seemed to be engaged in mass-sacrificing one another in the corridors, just like here. One lesson I sat in on was suitably "progressive" — a Beatles record was being used to teach English. But there was a vital difference.

This was explained to me by the teacher of English, a woman who had taught German for two years at a comprehensive in North London. In Germany her curriculum was laid down for her. She has to make regular reports and to account to the headmaster for her work. She and her colleagues in the language department work closely together and keep records of class progress and pupils' progress so that anyone can stand in at short notice. She could not move to another school for a capricious reason without endangering her career. And in England? "When I arrived the headmaster told me for goodness sake to try and keep them quiet. He never said anything else in all the two years I was there."

If the first reason for taking that the details of a syllabus were best left in the professional hands of the teachers, the second What concerned him was the



Mr. Fred Mulley, Secretary for Education: "There is a growing chorus of discontent."

needs a little explaining. A useful working paper is the one put forward by Mr. John White, a lecturer in the Philosophy of Education, just over a week ago. Mr. White, who has been teaching at the London University Institute of Education for more than ten years, was addressing his professional colleagues.

He began by acknowledging that the details of a syllabus were best left in the professional hands of the teachers, the second What concerned him was the

the character of society would be very different. Another contrast was between the "cafeteria" curriculum (currently very popular in schools that believe in pupil-power), or a system in which morality was the purpose of education.

Mr. White's essential point is that "teachers have no professional expertise which justifies leaving these decisions in their hands." To those who protest that it is traditional in this country to leave such matters to teachers, the answer is to be found in another paper by Mr. White, *The End of the Compulsory Curriculum*.

This describes how the Board of Education's control over the curriculum in primary schools was relinquished by administrative decision in 1926. Similar control over secondary schools lasted until 1945, and control in parts of higher education remains. The argument from tradition, therefore, counts for very little.

Mr. White's argument from philosophy is more powerful, although not acceptable in an extreme form. He speaks of a curriculum that would include politics and have as one of its purposes the development of a critical understanding of democratic principles. The idea seems fine; the directions in which it could lead are dangerous.

Yet there is no need to go all the way with this argument to see its essential force. Say a courageous Secretary for Education, backed by a determined Cabinet (or supported by a determined majority in the House of Commons), decided to give an independent authority the statutory power to lay down minimum standards for attainment in reading, writing, and

mathematics in primary schools. Such standards would naturally be low, and they would presumably be regarded as uncontroversial by most people—but they would almost certainly be attacked by the teachers' organisations with all the strength at their command.

Honest proponents of anything of the kind should accept from the beginning that such a decision would be, in Mr. White's terms, political. There is a fierce debate between teachers who sincerely believe that it is wrong to set standards of this kind for all children and those who believe the opposite.

The educational anarchists' view is that children should not be obliged to learn what they do not express an interest in. There are political as well as educational grounds for such an approach: overriding it by central decision would be a political act. The fact that it would also be just about the most popular policy that any government of any party could carry out would not change this.

Details

I have no difficulty in proposing such a policy, but I have doubts about a central Board for all curricula for all ages from six to 18, even though it is acknowledged that such a Board need not interfere in details (as the French do) but would probably restrict itself to the traditional British approach of saying: "This much reading, this much maths, this much history, at least one foreign language," and so on.

But this stage of the argument is too far ahead of one's hopes. It is possible to discern a few small indications that the

public debate might be shifted this year from the sterile quarrel about comprehensive to what really matters: the content of education. It is a faint chance. The Labour Party is still floundering the stone-dead horse of comprehensive education (which is all very well, but let's get on to a useful discussion) while the Conservatives have yet to commit themselves to reform of the curricula in any serious way.

Natural right

Plenty of people can be found in both major political parties willing to agree in private that some policy of the kind is essential. What is difficult is to find those who will make a proper public commitment (apart from the Rhodes Boyson brigade). The sad result is that industry is suffering from an under-educated workforce, while many working-class children are being given the added disadvantage of a non-education on top of all their other burdens.

It is indeed this that leads to the third, and for me clinching, argument in favour of at least a minimal central control over curricula. It should be a natural right of all children to receive from the parental generation the information and training they will need when they grow up. As my colleague Michael Dixon has argued, this right is now being denied to many British children. Only this much reading, this much maths, this much history, at least one foreign language, and so on.

But this stage of the argument is too far ahead of one's hopes. It is possible to discern a few small indications that the

Letters to the Editor

onal rate

essor D. Middleton, 500 ex is now about 25 per its "high" of August ce then the value of s fallen by about 40 How should an invest- £1,000 in August 1972 and sold today for £250; account- ing? The answer is that a national accounting would make a loss of £150. The purchasing power would say his investment of £1,000 (in 1972 pounds) is equivalent to £1,667 (in January 1976 pounds); so he has "real" loss of about 40 per cent. Mr. Sandilands says: "Indices were available at the end of the year, the rate of deflation" period, he would be making a profit of £100 original investment of £1,000 would be replaced by only £750. The conventional would be seriously since it ignores currency; and that CPP would provide a approximation of the Sandilands? Utter

Inflation accounting

From Mr. D. G. A. Owen, 34, London Wall, E.C.4. Sir—There are three particular points relating to inflation accounting which concern me. The gain which companies are allowed to make simply by holding stocks and valuing them at cost. On the basis that a company's stockholding is not excessive and is not obsolete—in which case the valuation is dealt with on different criteria—it seems to me that insufficient attention is given to the reason for holding stocks. Stocks are not usually bought in November and December, for example, to sell in November and December, therefore what the cost of materials sold in these months is as if they were the intention? The purpose of purchasing materials is to make sales at a later date (perhaps when selling prices have risen) and, consequently, the cost of these materials should be matched to the related sales. I hope we will not arrive at a complicated system designed to cope with a high rate of inflation by the time when we must hope inflation has abated. The main concern I have is that there should be a system for dealing with fixed assets and depreciation. The current methods are sufficient to maintain these assets. The up-rating of depreciation will remain necessary when the rate of inflation reduces or is minimal. Current assets, which are sold mainly to do not seem to me to distort profit if the time relationship is taken into account. A solution to the problems of accounting for deferred tax. At the moment many companies have large balances in their balance-sheets which they do not know when they will have to pay. D. G. A. Owen, E. Gomme, 30, Box 27, High Wycombe, Bucks.

Far Eastern shipping

From Mr. E. Seaman. Sir—Being a constant traveller in the Far East, I am endeavouring to further the sales of our engineering equipment. It has become increasingly apparent that the main reason why new British machine tools are virtually non-existent in that area, and why our own equipment must be governed by the interests of the Far East. The City of London, which is the centre of the Far Eastern Shipping Conference, is a very far from competitive. These arrangements, which preclude healthy competition, mean that although the British market is more or less competitive, the Far Eastern market is not. The Board of the Far Eastern Shipping Conference, which is the centre of the Far Eastern Shipping Conference, is a very far from competitive. These arrangements, which preclude healthy competition, mean that although the British market is more or less competitive, the Far Eastern market is not.

Keeping the Donatello

From Mr. H. Leggett. Sir—The National Art Collections Fund was reported (January 5) as appealing for donations for the acquisition by the Victoria and Albert Museum of Donatello's unique masterpiece, the *St. George*, which is now in the hands of the late Lord Crawford. The fund is appealing for donations for the acquisition by the Victoria and Albert Museum of Donatello's unique masterpiece, the *St. George*, which is now in the hands of the late Lord Crawford. The fund is appealing for donations for the acquisition by the Victoria and Albert Museum of Donatello's unique masterpiece, the *St. George*, which is now in the hands of the late Lord Crawford.

Meddling with markets

From Mr. D. Kidd. Sir—The following quotes may well be of interest to your readers, especially when brought into juxtaposition: "If educated people can't or won't see that fixing a price below the market level inevitably creates a shortage (and one above a surplus) it is hard to believe in the usefulness of telling them anything whatever in the field of discourse." Late Professor Frank Knight of Chicago University. "Throughout last year over 33,000 families ended up officially homeless. And it's getting worse... Unbelievably homelessness is only the tip of the iceberg, as the shelter estimates that one home in ten is unfit to live in. Yet it gets worse... from a Shelter pamphlet: 'Shelter is a housing lobby whose policies invariably involve fixing rents below the market level and/or raising the cost of providing accommodation.' The basic demand for accommodation in the Federal

Simple truth

From Mr. E. R. Gurney. Sir—Mr. Smedley has indeed caused for the alarm he expresses (January 8) as to who will pay the bills and it was useful to publish his letter on the day of Samuel Brittan's article on the growth of public spending as a percentage of GNP.

The record of successive Governments over the past four decades has increasingly committed us to measures which have progressively weakened the market economy. That it is possible to reduce unemployment temporarily by monetary expansion is not in doubt; but the deliberate use of inflation to reduce unemployment cannot be more than a short-term palliative, because inflation increases the maldistribution of labour as a result of the inflationary pressure on wages, which produces unemployment as soon as it ceases and the magnitude of the unemployment caused by the inflation will increase in proportion to the inflationary policy pursued.

It is also no solution—Canute-like—to suppress inflation by price controls. Such controls make the price mechanism inoperative and lead to more and more central direction and, in consequence, to a larger and larger percentage of the Gross National Product being allocated to public spending. Mr. Brittan's curve shows this trend only too well. Moreover, the process is self-accelerating because once price controls and official allocations are in place, an excess supply of money is required to help overcome the obstacles it creates. The simple electronic analogy of this acceleration is the effect of placing a microphone in line with a loudspeaker to which both are connected through an amplifier. The "noise" in the system is quickly amplified to the point of overload and paralysis.

A market economy cannot operate effectively unless relative wages and prices are determined by market forces and this simple truth can no longer be concealed. E. R. Gurney, E. Roland Gurney and Partners, 30, Milson Street, Bath.

Paying the liquidator

From Mr. R. W. Wright. Sir—Mr. Walter Jackson's letter of January 5 concerning liquidators' remuneration is written under a basic misapprehension. The implication is that liquidators fix their own remuneration at such figures as £1,000, £2,000, £3,000, £4,000, £5,000, £6,000, £7,000, £8,000, £9,000, £10,000, £11,000, £12,000, £13,000, £14,000, £15,000, £16,000, £17,000, £18,000, £19,000, £20,000, £21,000, £22,000, £23,000, £24,000, £25,000, £26,000, £27,000, £28,000, £29,000, £30,000, £31,000, £32,000, £33,000, £34,000, £35,000, £36,000, £37,000, £38,000, £39,000, £40,000, £41,000, £42,000, £43,000, £44,000, £45,000, £46,000, £47,000, £48,000, £49,000, £50,000, £51,000, £52,000, £53,000, £54,000, £55,000, £56,000, £57,000, £58,000, £59,000, £60,000, £61,000, £62,000, £63,000, £64,000, £65,000, £66,000, £67,000, £68,000, £69,000, £70,000, £71,000, £72,000, £73,000, £74,000, £75,000, £76,000, £77,000, £78,000, £79,000, £80,000, £81,000, £82,000, £83,000, £84,000, £85,000, £86,000, £87,000, £88,000, £89,000, £90,000, £91,000, £92,000, £93,000, £94,000, £95,000, £96,000, £97,000, £98,000, £99,000, £100,000, £101,000, £102,000, 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COMPANY NEWS + COMMENT

Hogg Robinson up 39% after six months

FOLLOWING his report last October that first quarter results of the Hogg Robinson Group were "most encouraging", chairman Mr. Francis Perkins now announces an increase of 39 per cent to £2.02m. in first half pre-tax profits, obtained from a turnover 38 per cent higher at £8.13m.

And, he says, the half-year figures encourage the expectations that results for the full year to March 31, 1978, will show a "significant" increase.

Adjusting for the intervening one-for-four scrip issue, the net interim dividend is lifted from 1.875p per 25p share to 1.95p or from 2.8p to 3p gross. Last year's net total equivalent was £2,250,000, £280,000 paid from taxable profits of £4.68m.

The group operates as international insurance brokers, underwriting agents and travel and freight agents. Insurance broking turnover amounted to £6.26m, which is 53 per cent of the total in foreign currencies.

Mr. Perkins says the first half improvement in the international broking business was "particularly satisfactory" with the flow from North America showing increased buoyancy.

He adds that broking companies engaged in U.K. business have made a satisfactory start to the year, and the transport division's profits for the six months were higher than anticipated.

A change has been made in the group's organisation. Hogg Robinson and Gardner Mountain (Insurance), which operates from the U.K. but is mainly concerned in placing international risks, has become the International Division of the Group and its name has been changed to Hogg Robinson and Gardner Mountain International.

Expansion in world trade during 1978 should further increase opportunities for the new International Division and for group companies operating overseas, the chairman tells members.

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See Lex

Savoy sale and leaseback

The Savoy Hotel group has raised £2.6m. by a sale and leaseback deal with a pension fund on Clarendon House, which includes Savoy's Chop House.

On an endowment bounded by Piccadilly, Whitehall Street and Oxford Street, London, W.1, the whole of Clarendon House, which includes shops and offices as well as the restaurant, has been leased back to the Savoy for 125 years.

Braid Grp. profit growth

TURNOVER of vehicle distributors, etc. Braid Group increased from £13.34m. to £17.2m., and pre-tax profit advanced from £294,415 to £345,113 in the year to September 30, 1977, after deducting exceptional items of £356,113, against £48,000.

When reporting first half profit up from £106,492 to £259,704, the directors pointed out that the gross profit percentages earned within the distribution activities were, at end-March, in excess of levels permitted by the Price Code and steps were being taken to correct the situation. On the basis of the projected turnover for the year and having regard to price regulations it was not expected that profit before tax of £465,000 before tax for the year. Stated earnings per 5p share for the year were unchanged at 2.7p.

A dividend of 0.685p lifts the net total from 1.05075p to 1.2121p.

The exceptional items consisted of the profits under the Counter-Insurance Act, 1973, £189,000 (£48,000) and provision for property repairs arising from a decision to transfer certain activities to a site already owned by the group (£167,130 nil).

comment

Braid had indicated last July that it was having difficulty keeping within its reference margin of 10 per cent. The full-year profit is more than doubled at £3.45m.—£1.90m. above the previous peak in 1975. The second-half performance is 10 per cent above

expectations of what could be earned before the margin limit would be breached. Braid is again working to bring back margins and push for turnover, though the latter will be difficult, considering the depressed new and used car markets, even if Vauxhall can keep increasing its market share. The yield of 10 per cent at 15p, covered nearly 21 times on reported earnings, is fairly typical for the sector.

Yarrow turns in £6.37m.

INCLUDING results of the Shipbuilding side, profits of Yarrow and Company have fallen from £7.66m. to £6.37m. in the year ended June 30, 1977.

Earnings are shown at 77.5p (50.4p) per 50p share including the unappropriated profit of Yarrow (Shipbuilders), and at 22.9p (8.4p) excluding that item. A dividend total of 3.7375p (3.5175p) has already been paid.

Turnover was £12,350,242,558 from £12,350,242,558. Depreciation £24,835,231.25. Interest paid £4,500.00. Assets £5,500.00. Shipping, grants £2,357,251.25. Investment income £1,352,320.18. Selling, lease profit £3,379,145.11. Profit before tax £3,737,500.00. Tax £1,119,394.42. Profit after tax £2,618,105.58. Special reserve £1,119,394.42. Dividend £1,119,394.42. Forward £1,119,394.42. Profit after tax £2,618,105.58. Dividend £1,119,394.42. Forward £1,119,394.42.

Following representations by the company, the Ministry of Defence and the Department of Industry have authorised a distribution of £300,000 to be made by Yarrow (Shipbuilders) to the parent, and this has been incorporated in the Yarrow accounts.

Upsurge at Turner Manfg.

FOLLOWING the first half advance from £599,000 to £860,000 in taxable profits of Turner Manufacturing, the commercial gearbox, etc. makers, the second half has produced a further rise from £692,000 to £1,012,000, to make a total for the year to September 2, 1977, of £1,578,000, from £1,591,000.

Last June, reporting at the interim stage, chairman Mr. S. V. Lancaster said it was expected that second half profits would continue at a similar level to those of the first.

Earnings per 25p Ordinary share for the year are shown to have increased from 5.5p to 9p and the net dividend total lifted from 3.015p to 3.25p with a final of 2.03125p—Treasury approval for the rise in the gross equivalent to 20 per cent, or 2 per cent above the statutory increase, is required and will be obtained, it is stated.

The directors say that, having achieved a substantial increase in 1977-78, it would be unreasonable to expect profits growth to continue at the same rate, but present outlook indicates there could be a "modest" increase in 1977-78.

A satisfactory level and there is a healthy percentage of direct export orders for delivery in 1977-78, they add.

Despite a niggling problem from stock build-up—another £292,000 higher after last year's 40 per cent increase to £2.3m.—Turner has shown progress; sales have increased by 39 per cent while profits have gone up by 45 per cent. The stock problem is to some extent a relic from the 1974 downturn on the marine side when the tanker market collapsed.

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Sir Ian Morrow, chairman of J. H. Vavasour Group.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding year	Total last year
Astra Securities	0.33	March 19	0.26*	0.32*
Barr (A. G.)	3.86	—	3.23	3.26
Braid Group	0.76	—	0.72	1.12
Free State Development	—	—	—	—
Heavitree Brewery	11.24	Feb. 26	4	13.51
Hogg Robinson	1.25	March 27	1.35	1.35
Turner Mfg.	2.03	—	2.09	3.25
Wellman Engng.	0.93	March 13	0.83	—

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. (a) South African cents.

Brigay midway loss £97,000

ON A TURNOVER of £1,018,712, against £1,073,711, Brigay Group incurred an increased loss of £98,879 for the six months to July 31, 1977, compared with £32,884 for the corresponding period of 1976.

For the year to January 31, 1977 there was a loss of £215,525 before a tax credit of £38,418.

The chairman, Mr. T. G. Wyner, reports that considerable progress has been made to reduce surplus stocks and accounts receivable. With an improving capital position it is intended to make a sizeable reduction in the overdraft, which the directors regard as excessive.

He says that action taken has greatly improved the company's position since mid-September and the directors are confident there will be a "significant" improvement in results in the year to January 31, 1977.

External turnover £1,018,712. Loss before tax £98,879. Minorities 6,999. Unappropriated loss 29,878. Surplus 1,018,712.

The losses were primarily due to reduced margins arising from increasing costs as well as from an inability to recover such costs in the present depressed state of the clothing and textile industries.

A second factor was the high level of low price imports, the chairman explains.

Some activities have been severely cut back to the extent necessary to eliminate losses. At the same time, the company is engaged in a programme of expansion of its other activities, especially those with the greatest potential. Principal activities are the manufacture of outerwear and knitting of jersey fabrics.

As before there is no interim dividend. The last total was 0.2p per 5p share for 1976-77. In-Gear owns approximately 28 per cent of the Ordinary.

comment

The indication (in the last accounts published under the "old" board of Brigay) of a modest profit this year has gone right out of the window with the first-half loss of £97,000. The whole textile industry has gone through a rough patch, but it would be wrong to lay all Brigay's problems on the industry.

The company's receiver, Mr. Rupert Nicholson and Mr. P. J. Butler of Peat Marwick Mitchell, say that the company's future was unsuccessful. It was right that his client should be advised to liquidate. Elizabethan House Trust creditors for £1.1m. were also given leave to be added to the list in support of the petition.

The petition is opposed by the company's receiver, Mr. Rupert Nicholson and Mr. P. J. Butler of Peat Marwick Mitchell.

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comment

More stable footing at Vavasour

BY MARGARET REID

J. H. Vavasour Group, which was hard hit in the secondary banking crisis and has since been much reduced in size and reconstructed, should be able, by the end of 1978, to do without any part loans from the Bank of England's "lifeboat" committee, it is hoped.

The chairman, Sir Ian Morrow, tells shareholders this in his annual statement, which reveals that the group incurred a net loss of £2.39m. for the year to June 30, 1977, compared with larger losses of £17.5m. in the calendar year 1976, and of £9.9m. in the half-year to June 30, 1977.

The 1974-75 loss was after further provisions of £2.9m. for unrealised losses, bringing the total of such provisions to £17.4m. At the end of June there were shareholders' funds of £4.5m. and capital employed of £2.8m.

For the first four months of the current year, to October 31, 1977, the group traded profitably, according to unaudited management accounts. While it is not possible to give a forecast of results in 1977-78, and there is little prospect of any preference dividend being paid in 1978, the fact that there was profitable trading in July-October last indicates that the company is now on a more stable footing, says Sir Ian.

A clear picture of the decline in the scale of the lending from the "lifeboat", run by the Bank of England with the big banks, is shown in the fact that the group's maximum investment in subsidiaries financed on a normal trading basis, have dropped sharply from £72m. at the end of 1975, to £24m. at the end of June 1977, £22m. at the end of 1976, and £21m. at the end of 1975, indicating, with the progress of disposals and reshaping of operations, the extent to which the group can be regarded as having overcome its problems, remarks Sir Ian.

From now on, opportunities for further disposals of properties and collection of bank loans will be restricted, he adds, so that the high level of borrowings will have to be cut to be cut by cash flow generated from continuing activities.

Facilities have been arranged through the Bank of England "lifeboat committee" for 1978, by which time it is hoped the group will no longer be a "special case" and will be able to operate under normal banking arrangements.

Sir Ian says Vavasour's shares closed 3p down at 31p yesterday.

The report shows that, on December 31, 1977, the group made arrangements resulting in the payment of £391,000 to Anglo-Continental Investment and Finance, headed by Mr. Jimmy Goldsmith. This was in connection with the purchase from Anglo-Continental of the Dutch concern Beheer-en-Exploitatie.

comment

Vavasour has entered calendar year of Bank of support in lean shape. The balance sheet shows £24.0m. of investment in subsidiaries, a figure still available for realisation of only £2.4m. outstanding proceeds from sales in liquidation. Del still shows a hefty £24m. of that relates to disposed proceeds from sales, of which £1.8m. has been received while the balance of £2.2m. has been in the process of being repaid.

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World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on January 12, 1978. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. Some cases where market rates have been calculated from the market rates of foreign currencies to which they are tied.

Exchange in the U.K. and most of the countries listed is officially controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorised dealer.

Abbreviations: (S) member of the sterling

area other than Scheduled Territory; (K) Scheduled Territory; (O) official rate; (F) free rate; (T) tourist rate; (N.C.) non-commercial rate; (N.A.) not available; (A) approximate rate; (D) direct quotation available; (S) selling rate; (B) buying rate; (nom.) nominal; (ex/c) exchange certificate rate; (P) based on U.S. dollar parities and going sterling-dollar rate; (Bk) bankers' rate; (Bas) basic rate; (cm) commercial rate; (cn) convertible rate; (fn) financial rate.

Sharp fluctuations have been seen lately in the foreign exchange market. Rates in the table below are not in all cases closing rates on the dates shown.

Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling
Afghanistan (Afghani)	248.00	Germany (West) (Deutschmark)	5.36	Paraguay (Guarani)	554.95
Albania (Lek)	110.00	Ghana (Cedi)	1.20	Peru (Sol)	1,000.00
Algeria (Dinar)	136.00	Guatemala (Quetzal)	1.00	Philippines (Piso)	50.00
Andorra (French Franc)	6.55	Haiti (Gourde)	5.00	Pakistan (Rupee)	10.00
Angola (Escudo)	200.00	Honduras (Lempira)	2.25	Panama (Balboa)	1.00
Antigua (C. Barbados)	1.00	Hong Kong (Hong Kong Dollar)	1.00	Paraguay (Guarani)	554.95
Argentina (Peso)	16.67	India (Rupee)	4.76	Peru (Sol)	1,000.00
Australia (Dollar)	1.53	Indonesia (Rupiah)	1,000.00	Poland (Zloty)	10.00
Austria (Schilling)	13.76	Iran (Rial)	1.00	Portugal (Escudo)	200.00
Azores (Escudo)	200.00	Israel (Sheqel)	1.00	Romania (Leu)	10.00
Bahamas (Bah. Dollar)	2.00	Italy (Lira)	1,000.00	Rwanda (Franc)	100.00
Bangladesh (Taka)	25.00	Japan (Yen)	100.00	S. Africa (Rand)	1.00
Barbados (Dollar)	1.00	Korea (Won)	100.00	St. Christopher (Dollar)	1.00
Belize (Belize Dollar)	2.00	Kuwait (Dinar)	1.00	St. Lucia (Dollar)	1.00
Belgium (Franc)	36.36	Laos (Kip)	100.00	St. Vincent (Dollar)	1.00
Bermuda (Dollar)	1.00	Lebanon (Lira)	100.00	St. Kitts (Dollar)	1.00
Bhutan (Indian Rupee)	10.00	Libya (Dinar)	1.00	St. Eustace (Dollar)	1.00
Bolivia (Bolivian Peso)	40.00	Liechtenstein (Swiss Franc)	1.00	St. John (Dollar)	1.00
Brazil (Cruzeiro)	100.00	Luxembourg (Lux. Franc)	100.00	St. Kitts (Dollar)	1.00
Britain (Sterling)	1.00	Madagascar (Malagasy Franc)	100.00	St. Kitts (Dollar)	1.00
Bulgaria (Bulgar. Lev)	10.00	Malawi (Malawi Shilling)	100.00	St. Kitts (Dollar)	1.00
Burkina Faso (CFA Franc)	100.00	Malaysia (Malay. Dollar)	1.00	St. Kitts (Dollar)	1.00
Burundi (Burundi Franc)	100.00	Maldives (Maldivian Rufiyaa)	1.00	St. Kitts (Dollar)	1.00
Cambodia (Riel)	100.00	Mali (CFA Franc)	100.00	St. Kitts (Dollar)	1.00
Cameroon (CFA Franc)	100.00	Malta (Maltese Lira)	1.00	St. Kitts (Dollar)	1.00
Cape Verde (Cape Verde Escudo)	100.00	Mauritania (CFA Franc)	100.00	St. Kitts (Dollar)	1.00
Cayman Islands (Cayman Dollar)	1.00	Mauritius (Mauritius Rupee)	1.00	St. Kitts (Dollar)	1.00
Central Am. Rep. (C.F.A. Franc)	100.00	Mexico (Mexican Peso)	100.00	St. Kitts (Dollar)	1.00
Chad (CFA Franc)	100.00	Moldavia (Moldovan Leu)	100.00	St. Kitts (Dollar)	1.00
Chile (Chilean Peso)	100.00	Mongolia (Tugrik)	100.00	St. Kitts (Dollar)	1.00
China (Renminbi Yuan)	100.00	Monrovia (Liberian Dollar)	100.00	St. Kitts (Dollar)	1.00
Colombia (C. Peso)	100.00	Morocco (Moroccan Dirham)	100.00	St. Kitts (Dollar)	1.00
Comoros (CFA Franc)	100.00	Mozambique (Moz. Escudo)	100.00	St. Kitts (Dollar)	1.00
Congo (CFA Franc)	100.00	Nicaragua (Cordoba)	100.00	St. Kitts (Dollar)	1.00
Costa Rica (Costa Rican Colon)	100.	Niger (CFA Franc)	100.00	St. Kitts (Dollar)	1.00
Cote d'Ivoire (CFA Franc)	100.00	Nigeria (Naira)	1.00	St. Kitts (Dollar)	1.00
Cuba (Cuban Peso)	100.00	Norway (Nkr.)	1.00	St. Kitts (Dollar)	1.00
Cyprus (Cypriot Pound)	100.00	Oman (Rial Omani)	1.00	St. Kitts (Dollar)	1.00
Czechoslovakia (Czech Koruna)	100.00	Pakistan (Pak. Rupee)	10.00	St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00	Panama (Balboa)	1.00	St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00	Papua N. Guinea (Kina)	1.00	St. Kitts (Dollar)	1.00
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Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
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Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
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Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep. (Dominican Peso)	100.00			St. Kitts (Dollar)	1.00
Dominican Rep.					

Wellsman Engrg. £100,000 midway increase

HALF profits of Wellsman Engrg. rose £100,000 to £758,000, and unless economic conditions deteriorate, the directors are confident that the full year's profit will exceed the £1,000,000 achieved in 1974-75.

Meanwhile, the interim dividend will be increased from 1.5p to 2.5p, a 66% increase. The interim dividend will be paid on 15th January 1976.

The interim dividend will be paid on 15th January 1976. The interim dividend will be paid on 15th January 1976.

BOARD MEETINGS

Wellsman Engrg. The following companies have notified the Board of Directors of their intention to call a meeting of the shareholders to be held on 15th January 1976.

Wellsman Engrg. The following companies have notified the Board of Directors of their intention to call a meeting of the shareholders to be held on 15th January 1976.

A. G. Barr recovers - passes £1m.

MAINLY RESULTING from the exceptional summer soft drink trade, A. G. Barr has recovered from its setback and for the year ended October 1975 has turned in record profits of £1,120,000.

In the first half, the group incurred a loss of £250,000 because it was unable to recover substantial cost increases by raising prices. This followed a reduction in profits from £250,000 to £250,000 in the year 1974-75.

R. Smallshaw setback

On a turnover up from £2,070m. to £2,480m., pre-tax profit of R. Smallshaw (Kintyre) contracted from £130,115 to £84,000 for the year ended September 30, 1975.

At the half-way stage profit was down from £70,000 to £5,000 reflecting increased costs of raw materials and a reduction in the price of the product. The directors warned that the situation appeared likely to change into a profit in the second half.

ECENT ISSUES

Stock	1975/6	1976/7
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100

FIXED INTEREST STOCKS

Stock	1975/6	1976/7
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100

"RIGHTS" OFFERS

Stock	1975/6	1976/7
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100
Anglo-Am. Coal Corp. (L) 100	100	100

Hill Samuel Base Rate

Hill Samuel & Co. Limited announce that with effect from today, Tuesday, January 13th, 1976 their Base Rate for lending is reduced from 11 per cent. to 10 per cent. per annum.

At the same time, interest payable under the Bank's Demand Deposit Scheme on sums of £1,000 up to £100,000 is reduced to a rate of 8 per cent. per annum.

before an extraordinary item for the year was 0.114p (5p), and the dividend is cut from 1.875p to 0.5p net.

1974-75 1975-76

Turnover 2,461,000 2,065,000

Profit before tax 4,250 130,115

Taxation 1,250 17,600

Net profit 3,000 112,515

Dividend 1,114 112,515

Reorganisation costs 1,114 112,515

Balance 210 5,475

Dividend 1,114 112,515

Forward 1,114 112,515

Less 11.88p prior year's deferred tax adjustment

London Scottish American

THE ESTIMATE for current year's revenue of London Scottish American, made on the usual conservative basis, indicates that the increased 3.875p net dividend should be covered by income, says the chairman Mr. I. H. Garnett-Orme.

He hopes that the present rate of inflation can be halved by the end of the year, and that the Government will consider an early abolition of the 10 per cent dividend tax.

Heavitree Brewery growth

PRE-TAX PROFIT of Exeter-based Heavitree Brewery increased from £257,761 to £279,725 in the year to October 31, 1975.

The dividend is raised from 12.665p to 13.514p net per £1 share with a final of 11.259p.

Trading profit 316,823 300,800

Exceptional credit 36,180 36,180

Share loss associate 2,306 2,306

Pre-tax profit 379,725 379,725

Taxation 162,372 124,975

HOGG ROBINSON 39% profit increase at half year

Extracts from the Interim Statement by the Chairman Mr Francis Perkins.

The profit for the half year to 30th September 1975 was £2,020,000 showing an increase of 39% over the same period in the previous year. The increase in Group turnover during this period was 38%. Insurance Broking turnover amounted to £5,260,000 of which 53% was received in foreign currencies.

The improvement in our international broking business has been particularly satisfactory, with the flow from North America showing increased buoyancy. The broking companies engaged in United Kingdom business have made a satisfactory start to the year, and the Transport Division profits for the six months were higher than anticipated. These figures encourage the expectation that the year-end results will show a significant increase.

An interim dividend of 1.95p. per ordinary share will be paid. This is equivalent to 3p. per share gross, compared with 2.8p. per share (after adjustment for the capitalization issue) declared last year.

The consolidated trading results (unaudited) were as follows:	Half-year ended	Half-year ended	Year ended
	30.9.75	30.9.74	31.3.75
£000	£000	£000	£000
Group Turnover	8,130	5,900	14,511
Profit*	2,020	1,450	4,623
Dividend (gross equivalent)	3.00p	2.20p	4.88p

*Before taxation and minority interests.
†After adjustment for capitalization issue 18.11.75.

Union Corporation Group

Directors' Reports of Gold Mining Companies for the quarter ended 31st December, 1975.

LESLIE GOLD MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R11,200,000 in shares of 70 cents each.		
OPERATING RESULTS		
Ore milled (t)	305,000	310,000
Gold produced - kg.	1,400	1,426
Yield - (g/t)	4.60	4.60
Revenue per ton milled	R17.79	R16.08
Cost per ton milled	R12.04	R11.68
Profit per ton milled	R5.75	R4.40
Working revenue	R5,425,000	R4,985,000
Working costs	R3,672,000	R3,500,000
Working profit	R1,753,000	R1,485,000
Net sundry revenue	R64,000	R80,000
PROFIT before taxation and lease consideration	R1,817,000	R1,565,000
Taxation and lease consideration	R257,000	R257,000
PROFIT after taxation and lease consideration	R1,560,000	R1,308,000
Capital expenditure	R872,000	R750,000
Dividend declared	—	—
DEVELOPMENT:		
Advanced (m)	557	486
Sampling results:		
Sampled (m)	125	114
Channel width (cm)	8	11
Av. value: g/t	33.8	26.9
cm/g/t	304	583
Payable:		
Percentage	11	54
Channel width (cm)	15	14
Av. value: g/t	54.9	69.4
cm/g/t	823	832
Reduction of Capital	—	—
The reduction of capital of 10 cents per share was paid on 7th November, 1975.		

WINKELHAAS MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R12,000,000 in shares of R1 each.		
OPERATING RESULTS		
Ore milled (t)	500,000	510,000
Gold produced - kg.	2,849	2,724
Yield - (g/t)	7.30	7.30
Revenue per ton milled	R28.37	R28.37
Cost per ton milled	R10.82	R10.82
Profit per ton milled	R17.55	R17.55
Working revenue	R14,154,000	R13,016,000
Working costs	R5,310,800	R5,232,000
Working profit	R8,843,200	R7,784,000
Net sundry revenue	R351,000	R329,000
PROFIT before taxation and lease consideration	R9,194,200	R8,113,000
Taxation and lease consideration	R6,517,000	R6,517,000
PROFIT after taxation and lease consideration	R2,677,200	R1,596,000
Capital expenditure	R3,302,000	R3,302,000
Dividend declared	R5,400,000	R5,400,000
DEVELOPMENT:		
Advanced (m)	1,446	1,193
Sampling results:		
Sampled (m)	177	121
Channel width (cm)	51	38
Av. value: g/t	18.0	15.0
cm/g/t	1,370	701
Payable:		
Percentage	80	64
Channel width (cm)	45	46
Av. value: g/t	22.1	32.5
cm/g/t	1,529	835
Dividend	—	—
Dividend of 45 cents per share was paid on 7th November, 1975.		
Capital Expenditure	R3,497,000	R3,497,000
Amounts approved by the directors but not contracted for R140,000		

KINROSS MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R18,000,000 stock in units of R1 each.		
OPERATING RESULTS		
Ore milled (t)	385,000	390,000
Gold produced - kg.	2,849	2,724
Yield - (g/t)	7.40	7.10
Revenue per ton milled	R28.02	R24.80
Cost per ton milled	R10.82	R10.82
Profit per ton milled	R17.20	R13.98
Working revenue	R10,788,000	R9,671,000
Working costs	R4,350,000	R4,285,000
Working profit	R6,438,000	R5,386,000
Net sundry revenue	R158,000	R121,000
PROFIT before taxation and lease consideration	R6,596,000	R5,507,000
Taxation and lease consideration	R2,967,000	R2,005,000
PROFIT after taxation and lease consideration	R3,629,000	R3,502,000
Capital expenditure	R3,640,000	R3,593,000
Dividend declared	R1,901,000	R1,901,000
DEVELOPMENT:		
Advanced (m)	1,151	1,048
Sampling results:		
Sampled (m)	396	122
Channel width (cm)	42	31
Av. value: g/t	28.0	34.1
cm/g/t	1,094	1,057
Payable:		
Percentage	65	78
Channel width (cm)	45	46
Av. value: g/t	32.5	39.9
cm/g/t	1,461	1,238
Dividend	—	—
Dividend of 24 cents per unit of stock was paid on 7th November, 1975.		
Capital Expenditure	R3,640,000	R3,593,000
No. 2 Shaft was sunk 177.2 metres to a total depth of 1,575.6 metres and 1,247.2 metres of station cutting was completed on 15, 17 and 18 levels and the main pump station, 555 metres of raise boring for ore passes was completed. It is anticipated that the total cost of the shaft plus ancillary buildings, plant and equipment, etc. will be of the order of R21m of which R15,420,000 has been spent.		
Commitments in respect of contracts placed R1,314,000		

BRACKEN MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R14,000,000 in shares of R1 each.		
OPERATING RESULTS		
Ore milled (t)	255,000	240,000
Gold produced - kg.	1,288	1,288
Yield - (g/t)	7.80	8.00
Revenue per ton milled	R28.88	R28.88
Cost per ton milled	R11.68	R11.68
Profit per ton milled	R17.20	R17.20
Working revenue	R7,380,000	R7,296,000
Working costs	R3,032,000	R3,032,000
Working profit	R4,348,000	R4,264,000
Net sundry revenue	R171,000	R151,000
PROFIT before taxation and lease consideration	R4,519,000	R4,415,000
Taxation and lease consideration	R2,578,000	R2,578,000
PROFIT after taxation and lease consideration	R1,941,000	R1,837,000
Capital expenditure	R3,080,000	R3,080,000
Dividend declared	—	—
DEVELOPMENT:		
Advanced (m)	456	422
Sampling results:		
Sampled (m)	140	134
Channel width (cm)	51	38
Av. value: g/t	20.5	15.0
cm/g/t	1,248	479
Payable:		
Percentage	78	38
Channel width (cm)	62	88
Av. value: g/t	23.0	8.8
cm/g/t	1,428	776
Dividend	—	—
Dividend of 22 cents per share was paid on 7th November, 1975.		

ST. HELENA GOLD MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R5,625,000 in shares of R1 each.		
OPERATING RESULTS		
Ore milled (t)	560,000	575,000
Gold produced - kg.	6,499	6,499
Yield - (g/t)	11.40	11.40
Revenue per ton milled	R42.76	R42.76
Cost per ton milled	R13.01	R13.01
Profit per ton milled	R29.75	R29.75
Working revenue	R23,948,000	R22,555,000
Working costs	R7,288,000	R7,478,000
Working profit	R16,660,000	R15,077,000
Net sundry revenue	R377,000	R490,000
PROFIT before taxation and lease consideration	R17,037,000	R15,567,000
Taxation and lease consideration	R5,100,000	R5,425,000
PROFIT after taxation and lease consideration	R11,937,000	R10,142,000
Capital expenditure	R8,538,000	R7,142,000
Dividend declared	R3,497,000	R10,105,000
DEVELOPMENT:		
Advanced (m)	1,828	1,883
Sampling results:		
Sampled (m)	309	279
Channel width (cm)	91	85
Av. value: g/t	31.7	14.2
cm/g/t	2,888	1,205
Payable:		
Percentage	59	65
Channel width (cm)	80	96
Av. value: g/t	53.3	16.9
cm/g/t	4,267	1,620
Dividend	—	—
Dividend of 105 cents per share was paid on 7th November, 1975.		
Capital Expenditure	R5,470,000	R5,470,000
Commitments in respect of contracts placed R1,312,000		

The main pump station, 555 metres of raise boring for one person was completed. It is anticipated that the total cost of the shaft plus ancillary buildings, plant and equipment, etc., will be of the order of R21 m of which R15,420,000 has been spent.

Commitments in respect of contracts placed R1,314,400

THE GROOTVLEI PROPRIETARY MINES LIMITED

Issued Capital R3,431,645 stock in units of 30 cents each.

	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975	Twelve months ended 31st Dec. 1975
OPERATING RESULTS			
Ore milled (t)	430,000	428,000	1,698,000
Gold produced - kg.	1,335	1,308	5,142
Yield (g/t)	3.10	3.00	3.03
Revenue per ton milled	R11.70	R10.48	R11.05
Cost per ton milled	R8.45	R8.38	R8.43
Profit per ton milled	R3.25	R2.11	R3.02
Working revenue	R5,029,000	R4,477,000	R18,781,000
Working costs	R3,834,000	R3,570,000	R13,639,000
Working profit	R1,195,000	R897,000	R5,142,000
Net sundry expenditure/revenue	R2,000	R4,000	R54,000
PROFIT before taxation and lease consideration	R1,193,000	R903,000	R5,206,000
Taxation and lease consideration	R388,000	R211,000	R1,538,000
PROFIT after taxation and lease consideration	R1,005,000	R692,000	R3,668,000
Capital expenditure	R287,000	R307,000	R1,213,000
Dividend declared	R1,144,000	—	R2,288,000
DEVELOPMENT:			
Advanced (m)	1,043	1,369	4,599
Sampling results:			
Sampled (m)	514	339	1,665

Channel width (cm)	23	26	26	
Av. value: g/t	32.5	35.8	35.8	
cm/g/t	770	832	832	
Payable:				
Percentage	64	71	71	
Channel width (cm)	42.9	41.0	41.0	
Av. value: g/t	1,029	1,156	1,156	
cm/g/t	1,029	1,156	1,156	
Dividend	—	—	—	
On 12th December, 1975, Dividend No. 74 of 10 cents per unit of stock was declared to members registered at 31st December, 1975. Dividend warrants will be posted about 12th February, 1976.				
Capital Expenditure	R203,000	R203,000	R203,000	
Commitments in respect of contracts placed R764,000				
Ore Reserves				
The ore reserves have been re-estimated at 31st December, 1975, with the following results:				
Gold Price	Per kg.	Metric Tons	Assay Value g/t	Est. Stopping Width Cms.
Main Reef	R3,500	2,400,000	4.0	125
Kimberley Reef	R3,500	3,300,000	4.4	127
Main Reef	R4,500	5,000,000	3.4	125
Kimberley Reef	R4,500	5,800,000	3.8	127

MARIEVALE CONSOLIDATED MINES LIMITED

Issued Capital R2,700,000 in shares of 80 cents each.

	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975	Twelve months ended 31st Dec. 1975
OPERATING RESULTS			
Ore milled (t)	270,000	270,000	1,070,000
Gold produced - kg.	872	939	3,885
Yield - (g/t)	3.22	3.70	3.72
Revenue per ton milled	R13.68	R12.88	R13.68
Cost per ton milled	R9.19	R9.12	R9.19
Profit per ton milled	R4.49	R3.76	R4.49
Working revenue	R3,696,000	R3,479,000	R14,618,000
Working costs	R2,445,000	R2,443,000	R9,241,000
Working profit	R1,251,000	R1,036,000	R5,377,000
Net sundry revenue	R25,000	R13,000	R155,000
PROFIT before taxation and lease consideration	R1,276,000	R1,049,000	R5,532,000
Taxation and lease consideration	R507,000	R511,000	R2,747,000
PROFIT after taxation and lease consideration	R769,000	R538,000	R2,785,000
Capital expenditure	R1,125,000	—	R1,890,000
Dividend declared	—	—	—
Dividend	R1,125,000	—	R1,890,000

On 12th December, 1975, Dividend No. 71 of 25 cents per share was declared to members registered at 31st December, 1975. Dividend warrants will be posted about 12th February, 1976.

Ore Reserves

The ore reserves have been re-estimated at 31st December, 1975, with the following results:

	Gold Price per kg.	Metric Tons	Assay Value g/t	Est. Stopping Width Cms.
• Main Reef	R3,500	400,000	5.8	140
Kimberley Reef	R3,500	1,000,000	4.8	140
Main Reef	R4,500	1,000,000	4.7	140
Kimberley Reef	R4,500	1,600,000	4.4	140

UNISEL GOLD MINES LIMITED	Quarter ended 31st Dec. 1975	Quarter ended 30th Sept. 1975
Issued Capital R2,000,000 shares of no par value.		
OPERATING RESULTS		
Ore milled (t)	270,000	270,000
Gold produced - kg.	872	939
Yield - (g/t)	3.22	3.47
Revenue per ton milled	R13.68	R12.88
Cost per ton milled	R9.19	R9.12
Profit per ton milled	R4.49	R3.76
Working revenue	R3,696,000	R3,479,000
Working costs	R2,445,000	R2,443,000
Working profit	R1,251,000	R1,036,000
Net sundry revenue	R25,000	R13,000

Barclays Bank Base Rate.

Barclays Bank Limited and Barclays Bank International Limited announce that with effect from the close of business on 12th January, 1976 their Base Rate was decreased from 11% to 10½% per annum. The basic interest rate for deposits was decreased by ½% from 7% to 6½% per annum.

BARCLAYS

BARCLAYS International

Barclays Bank Limited, 54 Lombard Street, London EC3P 3AH.

APPOINTMENTS

Two new directors for Union Discount

Mr. T. H. Bevan and Mr. D. G. Scholey have been appointed directors of the UNION DISCOUNT COMPANY OF LONDON. Mr. Bevan is deputy chairman of Barclays Bank and a director of the Commercial Union Assurance Company. Mr. Scholey is vice-chairman of N. G. Warburg and Co.

CAMMELL LAIRD SHIPBUILDERS confirms the appointment of the managing director, Mr. G. A. Smith as chief executive. This appointment is in succession to Mr. J. G. Day, who has been seconded to the Organising Committee for British Shipbuilders for the remainder of his contract with Cammell Laird, and has therefore resigned as deputy chairman and chief executive of the company.

Mr. R. M. Cox-Johnson has resigned his directorship of LEOPOLD JOSEPH HOLDINGS and its subsidiaries to take up another appointment which will be announced in due course. Mr. Cox-Johnson was the director in charge of the Investment Department of the Bank.

Mr. Judson Hannigan has resigned as president of the INTERNATIONAL PAPER COMPANY and his responsibilities

have been assumed by Mr. J. Stanford Smith, chairman and chief executive. Mr. Smith cited differences concerning organisation as the reason for the resignation. Mr. Stanford Smith served various manufacturing positions prior to being named president on January 1, 1974.

Miss Winifred Salter has been appointed managing director of CRESTA SILKS, a member of the Debenhams Group, from February 1. Previous positions held by Miss Salter included assistant general manager of Peter Jones, then personal assistant to Sir Charles Clore, and later, the operations of the Shire Corporation, Selridge, including Miss Selfridge, Lewis and a number of other concerns.

Sir Henry Johnson will retire from MEPC on March 31 and will be succeeded as chairman by Sir Gerald Thorley. At his own request, Mr. Peter Anker is to relinquish his position as managing director on March 1, but will continue as a director. Arrangements are being made for Mr. Anker to assume new responsibilities for the operations of MEPC in North America. From March 1 Sir Gerald will undertake, for the time being, the duties of managing director.

the Midlands where the new organisation will be seeking to increase its market share.

Mr. N. D. Brown and Mr. R. A. Freeman have been appointed various manufacturing positions prior to being named president on January 1, 1974.

Professor W. H. Cockcroft, Professor of Pure Mathematics in the University of Hull has been appointed vice-chancellor of the NEW UNIVERSITY OF ULSTER at Coleraine, Northern Ireland, from October 1.

Mr. R. L. E. Keates, a main Board member of Richards and Wallington Industries, has joined the Board of RICHARDS AND WALLINGTON (LONDON).

Mr. J. L. Dickinson has been appointed chairman of WETROC, a subsidiary of the Swedish Match Company.

Mr. R. H. King has been appointed a non-executive director of LANKRO CHEMICALS GROUP. Mr. King is a director of Metal Box and chairman and chief executive of Metal Box Diversified Products.

Mr. J. F. P. Albert has succeeded Mr. A. E. Hudson as chairman of BARKING ZINC OXIDE. Mr. J. Mannox, general manager, and Mr. L. R. Dewart have joined the Board.

National Westminster Bank

Rate Changes

National Westminster Bank announces that for balances in its books as from and including Tuesday, 13th January 1976 its Base Rate for lending is reduced from 11% to 10½% per annum and its Deposit Rate on all amounts lodged, subject to seven days' notice of withdrawal, is 6½% per annum.

Savings Accounts will now attract interest at 6½% per annum.

All other rates remain unchanged.

THE LIST OF APPLICATIONS WILL BE OPENED AND CLOSED ON THURSDAY, 15th JANUARY 1976

13 per cent TREASURY STOCK, 1990

ISSUE OF £600,000,000 AT £96.00 PER CENT

Payable in Full on Application.

Interest payable half-yearly on 15th January and 15th July

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Applications for the Stock to be admitted to the Council of the Stock Exchange for the Stock to be admitted to the Official List. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive applications for the above Stock. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 15th January 1990.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable by instrument under the hand of the registered owner in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty. Interest will be payable half-yearly on 15th January and 15th July. The first payment will be in respect of six months' interest and will be made on 15th July 1976. Interest warrants will be transmitted by post; income tax will be deducted from payments of more than £5 per annum.

Stock of this issue and the interest thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

Further, the interest payable on Stock of this issue will be exempt from United Kingdom income tax, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom. However, the allowance of the exemption is subject to the provisions of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident, or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it falls to be treated for the purposes of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom. Applications, which must be accompanied by payment in full for the amount applied for, for £100 of Stock or a multiple thereof, may be made at any of the branches of the Bank of England, at the Bank of Ireland, New Issues, Walling Street, London, EC4M 9AA; a separate cheque must accompany each application. Applications must be for £100 of Stock or a multiple thereof, and must be made for a sum not less than £100 of Stock. Letters of allotment in respect of Stock allotted will be despatched by post at the risk of the applicant. In the case of partial allotment, the surplus after providing for payment for the amount allotted will be refunded by cheque.

Letters of allotment may be split into denominations of multiples of £100. They may be lodged for registration forthwith and in any case must be lodged for registration not later than 15th March 1976. A commission at the rate of 6.25p per £100 of the Stock will be paid to bankers or stockbrokers on allotments made in respect of applications bearing their stamp; however, no payment will be made where the banker or stockbroker would receive by way of commission a total of less than £1.

Application forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Walling Street, London, EC4M 9AA, or at any of the branches of the Bank of Ireland, at the Bank of Ireland, P.O. Box 12, Donaghall Place, Belfast, BT1 3BX; from Messrs. Milners & Co., 15 Moorgate, London, EC2R 8AN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND
13th January 1976.

THIS FORM MAY BE USED

For use by Banker or Stockbroker claiming commission—
(Stamp) VAT Regn. No. (If not registered put "NONE").

THE LIST OF APPLICATIONS WILL BE OPENED AT 10 AM ON THURSDAY, 15th JANUARY 1976 AND WILL BE CLOSED ON THE SAME DAY

13 per cent Treasury Stock, 1990

ISSUE OF £600,000,000 AT £96.00 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND
We request you to allot to me/us in accordance with the terms of the prospectus dated 9th January 1976

£
I/We request that any letter of allotment in respect of the above-named Stock, should be sent to me/us by post at my/our risk.
The sum of £100 of the Stock or a multiple thereof, and should be lodged at the Bank of England, New Issues, Walling Street, London, EC4M 9AA. A separate cheque must accompany each application. Cheques should be made payable to "Bank of England" and crossed "Treasury Stock".
If this declaration cannot be made it should be deleted and reference should be made to an Authorised Depositary or in the Republic of Ireland, an Approved Agent, through whom allotment should be effected. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include most banks and stock brokers and practising solicitors in the United Kingdom, the Channel Islands or the Isle of Man. Approved Agents in the Republic of Ireland are defined in the Bank of England's Notice EC 18.

PLEASE USE BLOCK LETTERS

SURNAME AND DESIGNATION
MR/MRS/MISS OR TITLE
FIRST NAME(S) IN FULL
ADDRESS IN FULL

Applications must be for £100 of the Stock or a multiple thereof, and should be lodged at the Bank of England, New Issues, Walling Street, London, EC4M 9AA. A separate cheque must accompany each application. Cheques should be made payable to "Bank of England" and crossed "Treasury Stock".
If this declaration cannot be made it should be deleted and reference should be made to an Authorised Depositary or in the Republic of Ireland, an Approved Agent, through whom allotment should be effected. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include most banks and stock brokers and practising solicitors in the United Kingdom, the Channel Islands or the Isle of Man. Approved Agents in the Republic of Ireland are defined in the Bank of England's Notice EC 18.

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar.

THE LIST OF APPLICATIONS WILL BE OPENED AND CLOSED ON THURSDAY, 15th JANUARY 1976

9½ per cent TREASURY STOCK, 1980

ISSUE OF £500,000,000 AT £93.25 PER CENT

Payable in Full on Application

Interest payable half-yearly on 14th May and 14th November
This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Applications for the Stock to be admitted to the Council of the Stock Exchange for the Stock to be admitted to the Official List. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive applications for the above Stock. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 14th May 1980.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable by instrument under the hand of the registered owner in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty. Interest will be payable half-yearly on 14th May and 14th November. The first payment will be made on 14th May 1976 at the rate of £13.25 per £100 of the Stock, and will be transmitted by post; income tax will be deducted from payments of more than £5 per annum.

Stock of this issue and the interest thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland. Further, the interest payable on Stock of this issue will be exempt from United Kingdom income tax, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom. However, the allowance of the exemption is subject to the provisions of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident, or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it falls to be treated for the purposes of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

Applications, which must be accompanied by payment in full for the amount applied for, for £100 of Stock or a multiple thereof, may be made at any of the branches of the Bank of England, at the Bank of Ireland, New Issues, Walling Street, London, EC4M 9AA; a separate cheque must accompany each application. Applications must be for £100 of Stock or a multiple thereof, and must be made for a sum not less than £100 of Stock. Letters of allotment in respect of Stock allotted will be despatched by post at the risk of the applicant. In the case of partial allotment, the surplus after providing for payment for the amount allotted will be refunded by cheque.

Letters of allotment may be split into denominations of multiples of £100. They may be lodged for registration forthwith and in any case must be lodged for registration not later than 15th March 1976. A commission at the rate of 6.25p per £100 of the Stock will be paid to bankers or stockbrokers on allotments made in respect of applications bearing their stamp; however, no payment will be made where the banker or stockbroker would receive by way of commission a total of less than £1.

Application forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Walling Street, London, EC4M 9AA, or at any of the branches of the Bank of Ireland, at the Bank of Ireland, P.O. Box 12, Donaghall Place, Belfast, BT1 3BX; from Messrs. Milners & Co., 15 Moorgate, London, EC2R 8AN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND
9th January 1976.

THIS FORM MAY BE USED

For use by Banker or Stockbroker claiming commission—
(Stamp) VAT Regn. No. (If not registered put "NONE").

THE LIST OF APPLICATIONS WILL BE OPENED AT 10 AM ON THURSDAY, 15th JANUARY 1976 AND WILL BE CLOSED ON THE SAME DAY

9½ per cent Treasury Stock, 1980

ISSUE OF £500,000,000 AT £93.25 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND
We request you to allot to me/us in accordance with the terms of the prospectus dated 9th January 1976

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SURNAME AND DESIGNATION
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If this declaration cannot be made it should be deleted and reference should be made to an Authorised Depositary or in the Republic of Ireland, an Approved Agent, through whom allotment should be effected. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include most banks and stock brokers and practising solicitors in the United Kingdom, the Channel Islands or the Isle of Man. Approved Agents in the Republic of Ireland are defined in the Bank of England's Notice EC 18.

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar.

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New York, N.Y. 10020

MORGAN STANLEY INTERNATIONAL

Place de la Corcora
75008 Paris, France

effective January 1, 1976

LEGAL NOTICES

No. 00435 of 1975
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In the Matter of DERRY COURT (LONDON) LIMITED and in the Matter of the Companies Act, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice, presented to the said Court by J. W. REYNOLDS and RICHARD PINK, trading together as REYNOLDS & PINK (Close, Busby Road in the County of Hertford), and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 28th day of January 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order of the Court in relation to the winding up of the said Company, or by his counsel for that purpose, or by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

LEWIS CUTLER & CO.,
24/25 Manchester Square,
London, W.1.

NOTE—Any person who intends to appear on the hearing of the said Petition must serve on, or send by post to, the above-named notice in writing of his intention to do so. The notice must state the name and address of the person, or, if a firm, the name and address of the firm, and must be signed by the person or firm, or his or their solicitor (if any) and must be served, or, if posted, must be sent by post in sufficient time to reach the above-named notice not later than four o'clock in the afternoon of the 23rd day of January 1976.

No. 00436 of 1975
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In the Matter of CHENEY COURT HOTEL, RESTAURANT LIMITED and in the Matter of the Companies Act, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice, presented to the said Court by J. W. REYNOLDS and RICHARD PINK, trading together as REYNOLDS & PINK (Close, Busby Road in the County of Hertford), and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 28th day of January 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order of the Court in relation to the winding up of the said Company, or by his counsel for that purpose, or by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

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No. 00437 of 1975
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In the Matter of COLLINS TELEPHONE ASSOCIATES LIMITED and in the Matter of the Companies Act, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice, presented to the said Court by J. W. REYNOLDS and RICHARD PINK, trading together as REYNOLDS & PINK (Close, Busby Road in the County of Hertford), and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 28th day of January 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order of the Court in relation to the winding up of the said Company, or by his counsel for that purpose, or by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

LEWIS CUTLER & CO.,
24/25 Manchester Square,
London, W.1.

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No. 00438 of 1975
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In the Matter of PRINT 21 LIMITED and in the Matter of the Companies Act, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice, presented to the said Court by J. W. REYNOLDS and RICHARD PINK, trading together as REYNOLDS & PINK (Close, Busby Road in the County of Hertford), and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 28th day of January 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order of the Court in relation to the winding up of the said Company, or by his counsel for that purpose, or by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

LEWIS CUTLER & CO.,
24/25 Manchester Square,
London, W.1.

NOTE—Any person who intends to appear on the hearing of the said Petition must serve on, or send by post to, the above-named notice in writing of his intention to do so. The notice must state the name and address of the person, or, if a firm, the name and address of the firm, and must be signed by the person or firm, or his or their solicitor (if any) and must be served, or, if posted, must be sent by post in sufficient time to reach the above-named notice not later than four o'clock in the afternoon of the 23rd day of January 1976.

CONTRACTS AND TENDERS

A. G. McKee & Co.
on behalf of
YACIMIENTOS PETROLIFEROS FISCALES BOLIVIANOS

INTERNATIONAL PUBLIC LICITATION NO. 12

PURPOSE: Supply of carbon and alloy steel pipe fittings (elbows, tees, flanges, strainers, etc.) for use in the refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On March 25, 1976 at the below-mentioned offices, at 11:00 a.m. The bids will be received until that date and time.

PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S. \$25.00 or its equivalent.

INTERNATIONAL PUBLIC LICITATION NO. 13

PURPOSE: Supply of carbon and alloy steel pipe (seamless and welded), diameters ½ inch up to 32 inches for a refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On March 25, 1976 at the below-mentioned offices, at 11:00 a.m. The bids will be received until that date and time.

PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S. \$25.00 or its equivalent.

INTERNATIONAL PUBLIC LICITATION NO. 14

PURPOSE: Supply of carbon and alloy steel pipe (seamless and welded), diameters ½ inch up to 32 inches for a refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On March 25, 1976 at the below-mentioned offices, at 11:00 a.m. The bids will be received until that date and time.

PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S. \$25.00 or its equivalent.

No. 00439 of 1975
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In the Matter of DERRY COURT (LONDON) LIMITED and in the Matter of the Companies Act, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice, presented to the said Court by J. W. REYNOLDS and RICHARD PINK, trading together as REYNOLDS & PINK (Close, Busby Road in the County of Hertford), and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 28th day of January 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order of the Court in relation to the winding up of the said Company, or by his counsel for that purpose, or by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

LEWIS CUTLER & CO.,
24/25 Manchester Square,
London, W.1.

NOTE—Any person who intends to appear on the hearing of the said Petition must serve on, or send by post to, the above-named notice in writing of his intention to do so. The notice must state the name and address of the person, or, if a firm, the name and address of the firm, and must be signed by the person or firm, or his or their solicitor (if any) and must be served, or, if posted, must be sent by post in sufficient time to reach the above-named notice not later than four o'clock in the afternoon of the 23rd day of January 1976.

FINANCIAL TIMES REPORT

Tuesday January 13 1976

Hotels and Catering

The past year has seen some stabilisation, although not at the level most of those in the business would like to have experienced. Now parts of the industry at least are looking to a steady growth in foreign tourism.

A thought for the price of oil or the value of the pound. That circumstances have changed, however, does not necessarily mean that the game is over completely. Just because a 1100 cc car is better suited to a 10-day life-style than a thirsty, five-litre monster does not mean that motoring is dead.

The problem with any global view is that it inevitably misses some of the lumps and bumps on the scene. To take the line that 1975 was going to see no more hotel failures, no more restaurant closures, and no more cries of desperation from some sections of the industry to what at times appears a largely deaf God, is foolish. The economic environment is still of such nature that disasters are not only possible, they are inevitable. Hotel groups which are most exposed probably remain those which were late into the building spree of a few years ago (those were the days!) and placed expensive property in marginal locations where the profits might have been considerable had the growth in business been produced. In the catering business the signals are set at danger still for those restaurants which are at the top end of the market and which do not have a healthy foreign traffic to sustain them.

sumed

Underlying difficulty, of course, is that the industry was designed for an age when it was temporarily at least, around a couple of years ago. Much of Britain's hotel and restaurant stock is at a market which is assumed would grow and richer as the years go by. Those were the days when growth lines on the charts and projected them upwards with never

Gerhardt, managing director of Crest Hotels, the Bass Charington off-shoot which took much of the Esso hotel chain into its arms in early 1973, wears a cautious smile on his face these days. Crest has actually seen its profitability rise recently. Penta Hotels, the international group owned by several airlines and banks co-operatively, has been able to increase its real room rates to more acceptable levels lately and thus face the future with considerable confidence.

This question of real rates is one of increasing importance to all sectors of the industry. Consultant Mr. Melvyn Greene, a keen student of the industry scene, has predicted that 1976 will be the "year of Average Room Rates" compared with 1975 being the "Year of Occupancy" as far as hotels are concerned, but in fact this view is effective for the whole of the catering industry. In 1974 to some extent and certainly in the earlier parts of 1975 there was a desperate urgency throughout the business to maintain turnover at almost whatever cost.

Tariffs

This was evident in the hotel business when an examination was made of actual tariffs being charged, as opposed to those being officially quoted. It was clear also in restaurants, where operators were unwilling to increase prices in order to keep pace with the inflation of their

own costs simply because they were terrified of losing custom. This is a perfectly acceptable commercial path provided it is followed for a relatively short time—in other words it is a useful tool during a temporary recession. It is much less useful, indeed perhaps ruinous, when the adverse conditions last for some time and when they cross the border from recession to slump.

There is ample evidence in some establishments—notably perhaps in that esoteric world of men's clubs—of failure to keep prices at the right levels for continued financial health. It does not take long to reach the stage where there is not enough money for refurbishing, nor does it take long to pass the point where the customers grow accustomed to under-priced facilities and object fiercely to any attempt at change.

The bigger groups, such as Grand Metropolitan, Trust Houses Forte and Common-wealth Holiday Inns, did not chase down the road of price-cutting quite as fast as some others (although they did make a slight stroll along that way) but are now managing to get things on to a better basis. Whether others will be able to

do so depends very much on the scale of demand over the coming months.

There is no escaping the fact, none the less, that the most important aspect of the hotel and catering industry over the next 12 months is going to be the state of the British national economy. Given a measure of revival there is no particular reason why the hotel business should not pick up fairly quickly. This is more especially true of that sector of the trade orientated towards the businessman.

Willing

There must be less optimism for the up-market catering and hotel industry aimed at the private individual. While the Government might be willing to see a little more cash flow into industry in the relatively near future, there is less reason to believe that the present inhabitants of the Cabinet room will be keen to see a rapid revival in the fortunes of the middle classes. It might, therefore, be wise to take a longer view of prospects for that sector of the industry, such as the better provincial restaurants and resort hotels off the foreign tourist beat.

The tendency in the leisure

sector of the market must surely be towards self-catering units, the smaller, perhaps more specialised restaurant operation, and even more "fast food."

All this might seem rather dull stuff for an industry many of whose leaders were trained in a day when someone in the kitchen would slave for an age to ensure that the sauce bear-naise was prepared to perfection for each individual guest, and that the bathroom towels were replaced the instant a visitor had deigned to use them. Such service can still be had—at a price—but since the price of a basic modern provincial room with bath in Britain is likely to go through the £12 barrier this year the bill is likely to be high.

There might be some sighs of woe, but the late seventies are likely to see more standardisation at every level in the industry. Let us hope that this trend also brings with it a measure of economic health, otherwise we all might be raising our glasses of standard carafe plonk, in our standard plastic dining room and wondering whether or not it was all really worth it.

Arthur Sandles

Knight Frank & Rutley



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Truly professional hoteliers know that the reputation of their hotel depends less on bathrooms than on the hotel's restaurant. And yet, all too often an otherwise impeccable hotel murders its food with revolting wine, mainly because the wine list is "farmed out" to mere plonk merchants who use such lists to dispose of their less successful lines.

GENEVIEVE WINE CELLARS

can help here. They have the specialised knowledge gained by supplying London's best restaurants and either Joseph Berkman (well-known for his discerning palate) or Jacques Gonard will gladly look at your list and suggest improvements. Naturally they will want to sell you some of their excellent beaujolais and maconnais from Georges Dubouef, but for all other wines they will simply recommend suppliers whose integrity matches their own.

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167, Caledonian Road, London N1 0SP 01-278 1591

A switch to budget eating

ANY in which the British changed their eating last year came as some shock to the catering industry—and shocks are not only reduced when you are about to receive them. There were plenty of around a couple of years ago that the writing was on the wall for some sectors of the restaurant business, but the pinch came it still seems to be that people are eating more because they need to eat, rather than to make an occasion of the affair.

The changes in habits can be illustrated in a variety of ways. From listing the names of upper bracket operations which have closed to noting the changes in eating locations. However, it is interesting also to note that the last Hotels and Catering EDC report showed a decline in British meat eating. Meat was the main course of 51 per cent. of British meals out in early 1975, compared with 58 per cent. a year earlier—and fish and poultry did not increase in popularity to fill the gap. The trend patently is towards other forms of food than basic traditional protein products.

blue-collar workers increased their real income in 1974 and early 1975 rather faster than white-collar middle-class executives. This additional real money may have encouraged eating out. Now that blue-collar real incomes are also under attack some of that growth may peter out.

The underlying theme of present catering circumstances seems to be that people are eating more because they need to eat, rather than to make an occasion of the affair.

The changes in habits can be illustrated in a variety of ways. From listing the names of upper bracket operations which have closed to noting the changes in eating locations. However, it is interesting also to note that the last Hotels and Catering EDC report showed a decline in British meat eating. Meat was the main course of 51 per cent. of British meals out in early 1975, compared with 58 per cent. a year earlier—and fish and poultry did not increase in popularity to fill the gap. The trend patently is towards other forms of food than basic traditional protein products.

Revolution

It now looks as if the great body of "middle class" restaurants are going to follow the more inexpensive establishments into paying close attention to simplification. The fast food revolution came when hamburger bars and fried chicken outlets moved in on the traditional homelands of fish and chips. Now the "occasion" restaurants, as opposed to the "necessity" locations, may have to follow similar paths. Any visitor to the U.S. will see the implications of such a trend. There restaurants in the \$10 to \$30 range (two people bottle of wine included, £5-£15) are increasingly offering "themes" rather than comprehensive menus.

The "theme" is not necessarily simply a matter of making it a fish restaurant, a beef eater's delight, or an Italian haven—it narrows the choice much further, perhaps offering only scallops or shrimps instead of the full range of sea-food. The capital outgoings on such a project can be higher, in that the chef has to suit the theme, but the on-going costs are considerably lower. If the restaurant offers ribs and ribs alone, obviously the kitchen costs are much less than when the chef is required to produce anything from a

wide ranging menu. Whatever the psychological objections to such a system it seems to work very well in major U.S. conurbations, where the range of speciality outlets is sufficiently wide to meet local demand.

Shortening of menus, and wine lists, means savings in a variety of ways besides the obvious ones of reduced costs both back and front stage. Wastage can be reduced and the need for expertise at all levels is virtually eliminated.

All this is of no help, of course, to those operations which rely on a longish sophisticated menu and attentive intelligent waiting for their custom. Unfortunately the number of customers who can afford to pay for such attention is to say the least static, if not reducing in number, in the U.K.

The problem for both the consumer and the industry is the intermediary stage. As far as the industry is concerned any switch in target market requires a fair amount of heart searching, and not a little cash. The consumer meanwhile has to adapt to a new situation in which he can no longer expect his local restaurant to offer every dish under the gastronomic sun, and to prepare these meals with expertise and flair.

Not least of the difficulties for restaurants currently is deciding whether the current trading position is permanent, or merely a passing phase. Obviously if widespread sophistication in eating habits is to be the pattern of the 1980s there is very little point in retreating to limited menus. But if costs are to continue escalating faster than the middle-to-up market customers can afford to pay, then the sooner restaurateurs adapt, the better.

The introduction of constant EDC monitoring of the catering industry is likely to prove one of the most valuable catering weapons the industry has seen for a long time. At least it helps us all to do more than just theorise about what is happening in the industry. Nevertheless, a historic record of what has happened over the past few months is no replacement for the decision-making process or what is going to happen over the next few years. At the moment the waters are a little muddled, but fortunes await those who can see through the mud with any degree of clarity.

Arthur Sandles

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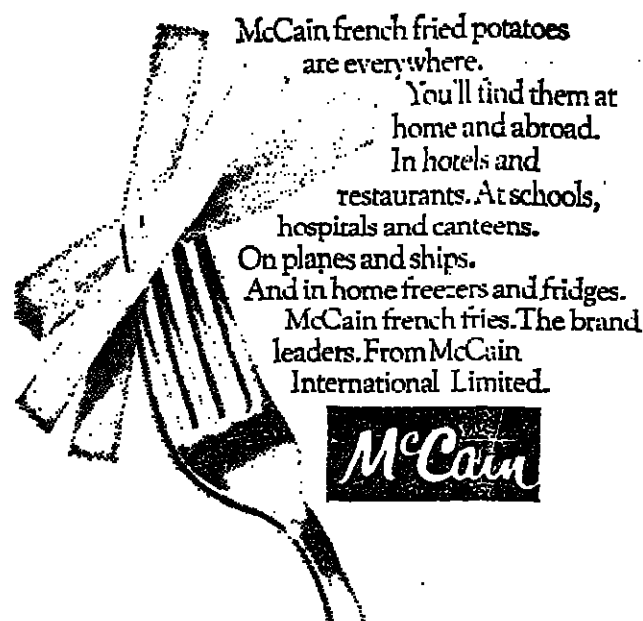
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See a Falcon Inn—from within



HOTELS AND CATERING II

A struggle for hotels



The entrance to the Holiday Inn, Birmingham.

AFTER ENDURING a period of when making a profit at all was something of a managerial triumph, the hotel industry now faces a less dramatic but much longer struggle. Those groups or single hotel operations which have survived inflation and recession this far must have some reasonable trading level. But they are faced with forecasts which suggest that growth in demand, if it appears at all, is likely to be irregular. Any real upsurge is unlikely before the 1980s.

This is a long time to wait if it is only then that the £300m. invested in creating major new U.K. hotel capacity since 1969 begins to earn a proper return. Summers like last year's cannot be relied on to swell bar receipts, and in many respects hotels get the worst of national incomes policies like the £6 a week deal: the above average incomes of hotel users are shrunk, while £6 is a heavy percentage increase if it were widely adopted in an admittedly under-unionised industry where wages are low.

It would be false to assume that the trail of bankruptcies and receiverships is yet ended. Court Hotels (London) was the last quoted group to enter receivership and a study undertaken for the industry's Little Noddy—the Hotel and Catering Economic Development Committee—suggests that over the next decade more than 3,000 hotels may be forced to close.

Ex for a night's occupancy. So when hotel rooms could be built for £10,000—a 500-room hotel for £5m.—then £10 a night was what the management aimed to get. Once you have costs (even though site values have now declined) getting towards £30,000 a room, then you have to get £30 a night. At the moment there would seem to be a very limited market likely to want to pay such prices. It is very much the same situation as with office development, which has slowed to near-standstill because there seems no prospect of likely rents giving any return on funds borrowed to meet building costs.

Equally, as with office development, there is a powerful case that the absence of new building must create future shortages.

But the report completed by consultants for the Economic Development Committee (which is due to publish its survey of industry prospects till 1985) suggested that the area where future demand was likely to be strongest was mainly in London and mostly at the cheap end of the market. London and cheapness appear incompatible, particularly since cheapness means less than £5 a room at 1974 prices. The Committee has before tackled the problem of "budget beds," and any further solutions it offers to the problem will be a feature of its coming report.

For the present, the consultants spell out the familiar problems of rising direct and indirect costs, funding problems and an estimate of £130m. for what the Fire Precautions Act would cost the industry.

Against this background, what has kept some groups profitable and convinced others that, by the end of 1975, the worst was over?

The weakness of sterling has been a significant factor; it must account for much of the increase in holiday customers from Europe, which has gone some way to offsetting the loss of American business which has so affected groups like the Savoy. At the same time, the rising cost of foreign travel to Britons has been good for U.K. holiday hotels. A very much increased marketing effort abroad has also succeeded for some groups.

While that may seem an unlikely enough scenario to be discarded for the present, the escalation of building costs has been such that, whatever present profits may be like, the replacement cost of to-day's hotels is rising rapidly.

The traditional sum done on hotel construction runs thus: if to £400,000 to encourage foreign businessmen to stay at its hotels in the price of each increased room) are £x, then you must be paid presents the other side of able to charge one-hundredth of sterling's weakness; THF is pur-

using the foreigners because of signs of a decline in British business customers.

This drop in business travel is something the hotel industry has been expecting for many months. Indeed most operators were surprised at the strength of the local business market through last year.

But it is now clear that company budget-cutting has now begun to show through in this sector. Just as the economies were slow to take effect, so hoteliers cannot be confident that an improvement in the general economic climate would quickly bring back the lost custom.

But despite such fears, there

is still much more confidence growth, to ensure substantial among hoteliers than at this time last year. Centre Hotels (Cranston) is a company which, despite its growing foreign activities, would feel a decline in British business travel more the financing of hotel companies, than most. Its results have borne out the problems of high gearing and reduced margins, with pre-tax profits down to half the 1973 level. But the chairman is still sticking to the view that the company should not follow a policy of short-term gains, but containment "which could produce short-term gains, but would fail to ensure the long-term prosperity of the company. This can only be achieved by continued highly selective those with a proven manage-

ment record, of management only contracts. Besides, like Penta which do not any hotels, it is significant Grand Metropolitan (design record for good occupancy producing hotel profits around £3m. in 1974, profit nearer £1m. last year, hoping for approaching this year) should never see future growth coming quite a large extent from management contracts like two it has recently taken London on the Westmoreland and the Elizabeth Kensington.

Grand Metropolitan, Trust Houses Forte, has a surprising residence in returns from its most expensive London hotels, with Middle East and East business taking up the slack. If Americans start to line again, in anything their old free-spending 1976, then the luxury of the capital trade should be secure.

This fairly successful among the larger (though better occupancy particularly in its cheaper Houses, did not then charges pushing THF in first half last year) disburse the problems Noddy reports on the due in the early summer likely to spell out a bleak safe for all less off operators.

Quentin Gaird

'Fast food' concept catches on

MR. BRIAN SALMON, chairman of J. Lyons, the company which for many years has held a leading position in the U.K.'s "fast food" business, said recently that "the success of Wimpy and our other fast-food franchises has confirmed our belief in them as the natural successors in popular appeal to our traditional High Street restaurants."

It is as long ago as 1959 that "Joe" Lyons' tea-shops were phased out—although it is still possible to find references to them as though they still existed to-day, a tribute to the impact they made on the British way of life. Some years ago Lyons brought in the Jolyon restaurants in the tea shops' place. This concept broadened the menu and widened the tariff as the company attempted to keep up with changing living standards and the public's bigger spending power.

Now, said Mr. Salmon, the Jolyon operation is to be phased out and "the first priority for the sites will be for use as London Steak Houses or for franchise as Wimpy, Golden Egg or other similar operations. The steak house does not qualify as a "fast food" establishment. In the business, a "fast food" establishment is understood to be a place which offers simple dishes either to be eaten on the premises or to be taken away.

Lyons has established itself as the biggest influence so far in the U.K. in this type of business. Its Wimpy International franchise operation has spread throughout the country and there are to-day 620 Wimpy Bars, 120 Golden Egg restaurants and 80 Bake 'n Take take-away establishments. The Wimpy Bar concept has been exported to more than 35 other countries as well.

Like other successful fast-food franchise operations, the Wimpy business is very tightly controlled by central management and it almost seems that, after putting up his money, all the franchisee has to do is to manage his outlet. All the raw materials and packaging are supplied and the price of an important selection of menu items are centrally controlled along with the national advertising.

Traditionally the U.K. has not been a place to develop large chains of fast-food outlets. For many years the individually-owned fish and chip shop remained supreme. But that is all changing rapidly.

Perhaps the biggest "threat" to Wimpy, at least in the long-term, has been the arrival at

long last in the U.K. of McDonald's, the sensationally successful American business which is responsible for the world's largest hamburger restaurant chain. McDonald's operates in 19 countries, mostly on a franchise basis and has sales of more than \$2bn, and profits of over \$67m.

Premises

In the U.K. McDonald's is operating through a company in which it has a 45 per cent shareholding. Bob Rhea, an American who gave up his franchise in Ohio to move to Britain, has another 45 per cent of the company while Englishman Geoffrey Wade, formerly a director of the Burton group, has the remaining 10 per cent.

Since the U.K. McDonald's moved into action in November 1974 by opening up at Woolwich, it has added only another three stores—at Catford, Croydon and in Seven Sisters Road, North London. This is by no means a rapid rate of progress and it seems that the company has had some difficulty in finding suitable premises. For these have to be in a good position and at the same time be fairly large—the McDonald's establishments

tend to be around ten times the size of the average Wimpy bar. It certainly is not all that easy to find suitable sites and get the necessary planning permissions when you are attempting to establish a fast-food outlet. Associated Fisheries, in its attempts to set up, via its own and franchised shops, the "Seafarer" up-market fish and chip chain was not able to expand as fast as it would have liked because of planning permission problems, for example.

McDonald's says it hopes to be opening restaurants at a faster rate this year. But so far there is no sign of it moving out of the London area and into the provinces. Wimpy also considers the Kentucky Fried Chicken chain to be among its major competitors. There have been a number of American fast-food franchise operators who have attempted to set up in Britain without noticeable success. Where now are Orange Julius, Smith's Kitchen and Dunkin' Donuts? But Kentucky Fried Chicken has undeniably hit the right formula. There are now well over 150 KFC establishments in the U.K., most of them operated by large companies acting as multiple franchisees. McDonald's does to the operator of the fast-

not see KFC as too much threat because KFC is entirely take-home. Both Wimpy and McDonald's concentrate nearly all efforts on providing reasonable restaurant space only a small part of their new is take-home.

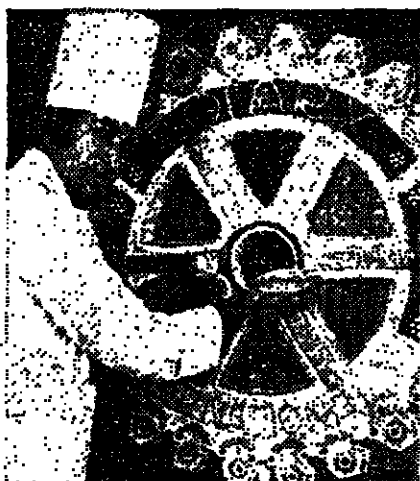
And both Wimpy and McDonald's agree that should benefit as the restaurant's impact on eating habits. The argument is, of course, a long one, but people will no longer be able to afford the high prices and will, instead, to the hamburger establishments particularly if that latter reasonable amenities.

This sentiment is backed by the latest report of the Hotels and Catering "Noddy." The report covers quarter to the end of 1975 and said that, on previous 12-month basis, "there are signs of pressure on the consumer to trade to take more of his meal in the form of snacks. All the recent evidence of this tendency to "trade" has continued.

To some extent the advantage to the operator of the fast-

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During the boom years for industrial catering, labour shortages produced some rather unfortunate experiments in industrial catering—unfortunate in that they did not, in the end, prove particularly successful. Experiments with frozen complete meals and with infra-red heating of food did not always pay off as far as the consumer was concerned. In institutions

such as schools which have a "captive" consumer, such experiments had no noticeable effect. But where the eating population could "vote with its feet"—such as in the industrial

Four Square, for instance, introduced a machine a couple of years ago that was designed for the smaller office or factory. This offered the innovation of the ingredients being packaged separately in a cup. This leaves the machine only to deliver hot or cold water and cuts down on cleaning and maintenance considerably.

The Mars subsidiary is not alone in this field now, and there is a growing tendency for these machines to be introduced to big sites even though the site might have the kind of

It remains to be seen how long it will take for hot food vending machines to establish themselves in Britain to the extent that the hot drinks machines have done. For there is still much consumer resistance to the "automated canteen."

But the day might come. GK's Tracey, British-born, has been working for the machine manufacturer with over 15 years' experience in manufacturing as well as sales and service, has recently installed what it describes as the 'Micro-Vend Buffet' at the new patients' centre at the Royal National Orthopaedic Hospital, Stanmore. This make available plated snacks, full meals and desserts and a selection of nine hot or cold instant beverages through a combination of vending machines, supplementing "a necessary" catering to our conventional catering operation," according to the hospital's catering manager.

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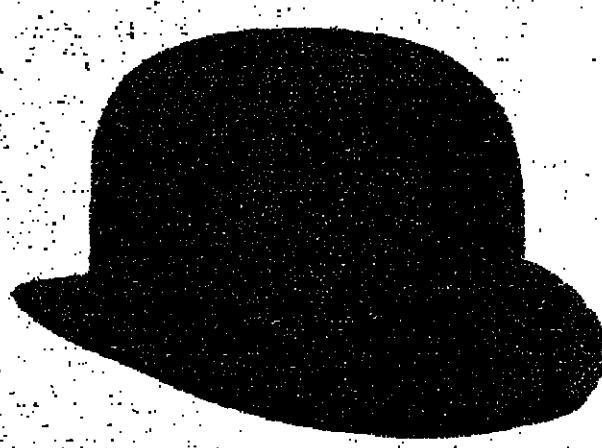
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Up another 11, despite profit-taking Dollar recovers

BY OUR WALL STREET CORRESPONDENT

EARLY PROFIT-TAKING was quickly absorbed on Wall Street today and the upward movement was resumed in active trading. After opening 3.46 off at 907.63, the Dow Jones Industrial Average moved ahead to 923.39 for a net gain of 11.26. The NYSE All Common Index further advanced 70 cents to \$30.98, while rises outnumbered falls by more than a three-to-one majority. Trading volume expanded 3.9m. shares to 20.4m.

Analysts continued to attribute the New Year's rally to indications that the recent economic recovery will persist for several months.

The Commerce Department predicted that the economic expansion will continue through the year with almost all U.S. industries benefiting from sales gains.

In the Banking industry, a prime rate cut to 7 per cent from 7 1/2 per cent became widespread.

Bank shares, however, were lower on some adverse Press comment. Citicorp, parent of First National City of New York, was the most active issue and shed \$2.00, after a turnover of \$66,900 shares. Chase Manhattan fell \$1 to \$27.1.

Aetna Oil and Gas jumped \$3 to \$27.7. Southern Bell and Petroleum and Houston Natural Gas have each announced bids for Aetna shares.

Burroughs climbed \$3 to \$90.1. It said worldwide orders in the fourth quarter of 1975 rose 25 per cent from the same period a year earlier.

Polaroid rose \$1 to \$36.1. It will hold a Press Conference later today to preview "new developments" by the company.

Texas Instruments gained \$1 to \$100.05 on the introduction of a compact portable computer terminal.

Honeywell picked up \$2 to \$37.1 on plans to strengthen its position in the computer market.

Marley was lifted \$1 to \$38. U.S. Steel rose \$1 to \$72.1. General Motors \$1 to \$61.1. Dana \$4 to \$40.1. Avnet \$1 to \$31.1. Avon Products \$2 to \$37.1.

The American SE Market Value Index moved up 1.41 to 90.21, while advances led declines by 524 to 220.

Sherwood Medical Industries rose \$2 to \$13.1 on improved prospects. Syntex up on \$21 to \$32.1. Presley \$1 to \$10.1. Kewanee Industries \$2 to \$16.1.

OTHER MARKETS
Canada mostly higher
Canadian Stock Markets were mostly higher in moderate trading yesterday.

The Industrial Share Index gained 0.10 to 177.19. Base Metals 0.10 to 75.50. Western Oils 2.62 to 204.54. Utilities 1.06 to 128.96 and Papers 1.11 to 100.08. But Golds

lost 1.39 to 253.14 and Banks gave way 2.24 to 230.00.

Pacific Petroleum rose \$1 to \$24.1. How Valley Industries \$1 to \$24.1. Hudson's Bay Oil and Gas \$1 to \$24.1.

PARIS—Mixed to lower. Profit-taking followed concern over the proposed limited Cabinet reshuffle, and the Paris transport strikes called for today by the main unions.

Engineering, Stores and Chemicals were lower.

Americans, Germans and Copers rose slightly. Dutch issues and Oils were mixed, while Golds were under pressure.

BRUSSELS—Predominantly higher following continued active trading.

Metals advanced. Union

Standard and Poors U.S. Stock Indices

Jan. 12

Industrials

Jan. 12

Industrials

Jan. 12

Industrials

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Industrials

Jan. 12

Industrials

Miners rose B.Fr.50 to 1,370, and Vieille Montagne B.Fr.75 to 4,375.

Steels finished little changed. In mixed Chemicals, Solvay lost B.Fr.60 to 2,835, but Gevaert put on B.Fr.10 to 1,206.

Electricals and Utilities were narrowly mixed. In higher Holdings, Societe Generale gained B.Fr.30 to 2,720. Oils eased.

U.S. shares were mixed. German and French stocks were steady, while South African Gold Mines eased.

AMSTERDAM—Broadly higher. In International, Akzo rose Fl.60 to 1,210 and Rijkswaterstaat Fl.110.

Stocks mostly improved, but Algemeen Bank Nederland shed Fl.50. Insurances and Trans-

portations firmed. KLM advanced Fl.30.

Dutch Industrials also mostly gained around 100.00. Hoogovens rose Fl.120, Bos Kalk West-Indische Groep Fl.150 and Rijkswaterstaat Fl.110.

Corpet Makers were aided by favourable Press comment.

Papers lost ground—AFP forecast a loss in 1975 and a difficult State Loans were steady.

VIENNA—Generally steady. Oils rose, but were barely steady. Insurances little changed, while Industrials and Shipping were firmer.

COPENHAGEN—Higher in very active trading. Copenhagen M. L. A. rose an average 1 per cent, following some short

coverings and support. But activity was generally quiet.

SWITZERLAND—Mixed in active trading. Swiss Bank shares were steady. Financials advanced, Insurances declined, while Industrials and Chemicals were mixed.

Elektronik rose Fr.40 to 1,390. Motor Columbus Fr.35 to 1,630 and Landis & Gyr Fr.10 to 600.

State Bonds again firmed in fairly active dealings.

Dollar stocks also firmed slightly in an active turnover. Dutch Industrials were very steady, while Germans were inclined easier.

GERMANY—Markets tended weaker reflecting some selling by Foreign investors and also stock buying interest.

Mannesmann dipped DM15.50. Dresdner Bank DM4.50 and Siemens DM3.90.

Leading Chemicals and Motors lost between DM12.00 and DM32.50. Most of the morning, before the D.M. Foreign Bank Loans were mixed.

The Domestic Bond Market was mixed. The Regulating Authorities sold about DM5m. nominal of stock. Foreign Bank Loans were mixed.

HONG KONG—Prices rose sharply over a broad front, but trading decreased.

Bank shares were up 60 cents to HK\$ 19.70. Hong Kong Land 25 cents to 7.70. Jardine 20 cents to 24.50. Swire Pacific 20 cents to 2.70.

Electric 15 cents to 1.10. Hong Kong Electric 15 cents to 1.10. Telephone 10 cents to 1.10. Hong Kong Wharf 30 cents to 13.00.

TOKYO—Very firm in brisk trading with widespread demand for "big-cap" and leading shares. Volume 600m.

Shipyards, Steel Mills and Heavy Electricals firmed on strong demand.

Buying interest also extended to Petroleum, Chemicals and Shipping.

AUSTRALIA—Unsettled in quiet trading. Among Minings, Uta rose 20 cents to \$20.00 following its one-for-one bonus issue.

BPX came back 6 cents to \$19.00. CSR rose 10 cents to \$19.00. Phillip Morris 50 cents to \$10.50.

Retailers, Textiles and Building Material Suppliers turned mixed.

Some stocks were again out of favour, with Robe River of 7 cents at 81 cents.

Oils were weaker. Woodside Burnham shed 5 cents to \$14.14.

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FARMING AND RAW MATERIALS

Cocoa market
sitant

By Commodities Staff

MAIN crop cocoa prices were slightly lower than last week, at 12,854. This had no significant effect on the market. In futures, values opened below Friday's closing and recovered during the day by a firm U.S. The May position closed at 17,157.5 a tonne. Ghana purchases figure for 15-week main crop at 830,345 tonnes against 830,345 tonnes against at this stage last year. The reason for the market's uncertainty about the U.K. and West U.S. during the last quarter, which will be revealed in figures due to be published this week. U.K. figure is generally expected to be unchanged to 1.1 up on the same quarter while the West German forecast as unchanged, unexpectedly small in U.S. consumption and on Friday may have traders' confidence. Commonwealth Secretariat forecast a world cocoa of 35,000 tonnes for this year 1976-77 production 1,000 tonnes—1976-77 season—1,470,000 tonnes—60,000 1975.

dropping sharply in leading cocoa prices. London terminal market re- strongly to finish only 11ly lower on balance. With position fell to 12,823 at one stage, but ended only 50.5 lower at 12,873.5.

Ports of U.K.
1 machinery
1 record

By Commodities Staff

CORD breaking export of 257,440 tons was reached by U.K. tractor and farm machinery in the first 10 months of 1975. This was 50 per cent up on comparable 1974 period and passed the industry's export target for the year of 250,000 tons. The Agricultural Machinery Association said: "The sales helped move the balance of trade in Britain's exports to a 41 per cent surplus, from 117,320 tons in 1974." The Association said that the export of tractors up from 237,640 in 1974 to 237,640 in 1975, and engines, pumps and other machinery up from 27,760 to 27,760. It also said that the export of tractors up from 237,640 in 1974 to 237,640 in 1975, and engines, pumps and other machinery up from 27,760 to 27,760.

Copper prices up again
despite stocks rise

By JOHN EDWARDS, COMMODITIES EDITOR

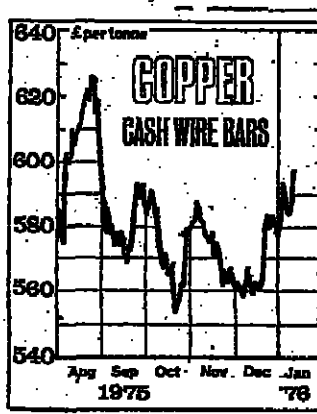
COPPER PRICES advanced strongly on the London Metal Exchange yesterday despite another higher-than-expected increase in warehouse stocks.

In very active trading conditions, cash wirebars gained 10.25, closing at 1597.5 a tonne, and moved up 10.25 further on the late hour.

Trading on a buoyant note, speculative sentiment appeared to be growing more optimistic again, reflecting the mood in the New York market on Friday night. Chartist buying and covering of previous sales at the higher levels helped to maintain the upward trend.

The strength of stock markets in New York and London has encouraged a more hopeful outlook for demand prospects. Taking the view that the changes in industrial activity, the possibility of increased military activity in Angola is being cited as a source of the various bullish influences.

One dealer expressed optimism yesterday that the Moore-Alumac had produced a more satisfactory explosion this spring. The rise in warehouse stocks of 4,325 tonnes—about double market forecasts—was a record.



total of 508,075 caused a short-lived setback to higher prices. But buying enthusiasm soon returned, although coming mainly from speculators. Consumer demand remains sluggish, but traders believe more than matched by buying interest when New York opened on a firmer note.

A large fall of 8,300 tonnes in zinc stocks, cutting total holdings to 64,575, had been discounted already. It was believed to represent withdrawals by producers, rather than any sudden extra consumer demand.

In fact zinc values fell sharply

in early trading. But the market rallied in the afternoon following support buying, thought to be on behalf of producers, and the firmer trend in copper.

Lead prices, too, followed the advance in copper, after opening easier. LME lead stocks, as expected, rose by 800 tonnes to a new peak of 86,500.

Contract U.S. was reported from the U.S. that stocks of the six leading producers fell in December, by over 1,500 short tons to 82,065, still nearly 44,000 higher than a year ago.

According to the Lead Industries Association Inc., output by U.S. refiners fell by 9 per cent in 1975, to 641,338 short tons, but shipments declined by 21 per cent to 597,177 tons.

A fall of 120 tonnes in tin stocks, reducing the total to 7,240, was a smaller decline than in 1975, to 641,338 short tons, but shipments declined by 21 per cent to 597,177 tons.

Reuter reported from Singapore that shipments of Straits tin refined tin from Penang in 1975 were 78,329 tonnes, compared with 85,830 in 1974, according to the Straits Trading Co.

LME silver holdings fell by 350,000 to 17,480,000 ounces.

Japan sugar deferment plan

TOKYO, Jan. 12.

A JAPANESE Sugar Refiners Association mission to Australia next week is expected to ask for the deferment of 50,000 to 200,000, out of 300,000 tonnes of raw sugar scheduled for shipment to Japan in the first half of 1976 until after July 1980.

It will also ask CSR Ltd. for five-year deferred payments on the remainder of this year's first half shipments. Japan is contracted to import 600,000 tonnes of Australian raw sugar annually over five years, starting in July last year, at a fixed price of 222.83 a tonne.

But the Japanese sugar industry is operating at about 40 per cent below capacity. It holds stocks of raw sugar totaling 600,000 tonnes, mostly imported when the international market was at its peak, the Association said.

In September last year, CSR agreed to a Japanese proposal to defer 90,000 tonnes, out of 300,000 tonnes originally scheduled for shipment in the second half of 1975, to the first half of 1976.

India's 1975 sugar exports could fall to 600,000 tonnes, from 1.8m., in 1976 following a production shortfall, the immediate past president of the Indian Sugar Mills Association, Mr. Marathi Pillai, said in Madras.

Sugar production this year was expected to fall to around 4.5m. tonnes, compared with the 4.5m. tonnes record in 1975, he said.

London traders were not impressed with this forecast, however. It was pointed out that the projected cut in exports was 700,000 tonnes, compared with an estimated 300,000 output reduction.

MPs call
for potato
price curb

By Peter Bullen

POTATO PRICES broke through the 10p a lb. barrier yesterday, reaching a new peak of 11p in some shops. At the same time, MPs called for Government action to peg prices and improve supplies and quality.

But there seems little chance of better supplies until much later in the year, and then only providing conditions are favourable for the next crop. The amount of potatoes available is estimated to have dropped by about 1.5m. tons, to just over 3m. tons, because of bad growing conditions last year.

Mr. Gwyn Roberts, Labour MP for Cannock, wants a maximum price of 10p a lb. introduced. He said yesterday that he would ask Mrs. Shirley Williams, the Prices Secretary, to have talks with the National Farmers' Union and wholesalers with a view to fixing this maximum price, with their consent.

If they did not agree she would use her powers to impose the level. Farmers or wholesalers felt that the price would be eroded too much, they could have their case investigated by the Price Commission. Mrs. Williams should if necessary, pay a temporary subsidy to stop prices exceeding 10p a lb.

Another MP, Mr. Teddy Taylor (C. Glasgow, Cathcart) is to ask for a Government inquiry into the price and quality of potatoes.

"While food prices have been increasing quite sharply, the rise in the price of potatoes threatens to place this basic item in family feeding in the luxury class," he said.

"The quality of some potatoes being sold to-day is also quite disgraceful, with rotten, mis-shapen, diseased and unpalatable potatoes being sold in place of the splendid quality the public has been accustomed to buy."

THAILAND RICE

BANGKOK, Jan. 12.

Thailand concluded agreements with Singapore, Japan and Malaysia last week to sell a total of 22,382 tonnes of rice of various grades on government-to-government basis, valued at about 120m. Baht, Commerce Ministry sources said.

Meanwhile, two vessels from China are due to arrive here this week, the first in 100 days. White rice 15 per cent. So far about 40,000 tonnes has been delivered to China, against 200,000 contracted to buy from Thailand, Reuter.

NEW ZEALAND WOOL

Prospects for 1976
much brighter

By DAI HAYWARD IN WELLINGTON

average buying level of the past five years.

Poland has already bought more wool than she did last year and is expected to buy a total of 45,000 bales before the season ends next July. This will be double the purchases of five years ago. Good long-term prospects of buying by other Eastern European countries are also seen.

Iran, which tends to be an aggressive buyer, has already doubled its buying by the end of October with 40,000 bales against 20,000. Greece, which doubled its buying last season to 102,000 bales, is expected to stay in the market as a substantial buyer.

All these factors together support the quiet and cautious optimism.

Several optimistic factors support the increased confidence in the wool market. A slump in the wool trade appears to be bottoming out at last and demand for wool will rise over the next few months. Mills which reduced stockpiles to the lowest possible level are having to restock.

With prices showing a steady increase over the past few months, many mills are likely to increase their buying, rather than live on a hand to mouth basis. They will be looking to acquire stocks before prices go higher.

Bigger demand from countries such as China (which did not buy one bale of wool on the NZ market last year) and Iran (doubling its buying this season) and stronger demand from Japan and Eastern Europe will all have a bearing on the price.

In the first half of 1976, China is expected to buy another 20,000 bales. With the 10,000 bales shipped prior to Christmas, this will bring China back to the

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Prawn war threatened

By OUR OWN CORRESPONDENT CANBERRA, Jan. 12.

THE AUSTRALIAN Government is being pressed to take action to avert a threatened "prawn war" in the Gulf of Carpentaria.

Australian and Taiwanese fishermen are vying for catches in the Gulf with increasing hostility. A navy patrol recently barred a Taiwanese trawler to-day made the second arrest of a Taiwanese trawler in that area in three days for alleged illegal fishing and the use of illegal gear.

The prawning season does not open officially for several weeks yet, but there has been a steady build-up of activity. Australian

fishermen claim that prawn beds are being seriously over-exploited by the Taiwanese, who have about 60 trawlers in the Gulf working around the clock. A Taiwanese trawler accused of fishing illegally was held at gunpoint until the arrival of a navy patrol recently. The incident has been feared that such incidents could escalate.

Last night Mr. James Killen, the Defence Minister, said: "I am anxious that we don't let this escalate into the sort of grave national confrontation that exists between Ireland and Britain. Mr. Killen said he was examining ways of taking the Gulf out of international waters, but it was a difficult legal question.

fixed price of 222.83 a tonne. But the Japanese sugar industry is operating at about 40 per cent below capacity. It holds stocks of raw sugar totaling 600,000 tonnes, mostly imported when the international market was at its peak, the Association said.

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IMMEDIATE MARKET REPORTS AND PRICES

METALS

Sharply higher in active London Metal Exchange. Copper cash wirebars up 10.25, closing at 1597.5 a tonne. Lead up 10.25, closing at 1597.5 a tonne. Zinc up 10.25, closing at 1597.5 a tonne. Tin up 10.25, closing at 1597.5 a tonne. Silver up 10.25, closing at 1597.5 a tonne. Gold up 10.25, closing at 1597.5 a tonne. Platinum up 10.25, closing at 1597.5 a tonne. Palladium up 10.25, closing at 1597.5 a tonne. Rhodium up 10.25, closing at 1597.5 a tonne. Iridium up 10.25, closing at 1597.5 a tonne. Osmium up 10.25, closing at 1597.5 a tonne. Ruthenium up 10.25, closing at 1597.5 a tonne. Technetium up 10.25, closing at 1597.5 a tonne. Rhenium up 10.25, closing at 1597.5 a tonne. Hafnium up 10.25, closing at 1597.5 a tonne. Tantalum up 10.25, closing at 1597.5 a tonne. Niobium up 10.25, closing at 1597.5 a tonne. Manganese up 10.25, closing at 1597.5 a tonne. Chromium up 10.25, closing at 1597.5 a tonne. Vanadium up 10.25, closing at 1597.5 a tonne. 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TRUSTS

[illegible][illegible]

For the financial year ended 31st October, 1975 the Financial Times Industrial Ordinary Share Index rose 78.6 per cent. and the Dow Jones Industrial Index 25.6 per cent. These rises were reflected in an improvement of 64.9 per cent. in the net asset value of our Ordinary Stock Units.

pite the harmful effects of the free world's trade
cession, and the continuing U.K. dividend control, the
are pleased to report an increase in gross revenue
£1,278,432 (1974: £1,207,714). It is a source of
satisfaction that, largely due to our continuing policy of
paying a high investment income whilst maintaining a
moderate overseas content, we can recommend that the
gross dividend for the year be increased by 10 per cent.
50p (1974: 5.00p).

ing the year, we took part in the financing of British industry by subscribing to equity Rights issues to a total of £8,750 and by participating in underwritings on a much larger scale than for previous years.

in Features	1979	1974
as Revenue	£1,278,432	£1,267,717
inary 25p Stock Unit		
Earnings	4.08p	3.97p
Paid or to be paid (Net)	3.575p	3.35p
venue Retained	£84,935	£103,887
Assets	£24,669,336	£15,811,962
Asset Value per		
Ordinary 25p Stock Unit	134p	81p

Annual General Meeting will be held on 4th February, 6 in London.

Bank of Scotland intimates that, as from 13th January, 1976 and until further notice, its Base Rate will be TEN AND ONE PER CENT PER ANNUM.

[illegible]

Prices do not include 5 premium where applicable, and also a price unless otherwise indicated. Yields are based on the following: ¹ Allow for all buying expenses, a Offered price includes all expenses, b Today's price, c Yield based on offer price, d Estimated, e Today's opening price, f Distribution price, g U.S. taxes, h Offered price includes all expenses except brokerage commission, i Offered price includes all expenses except brokerage commission, j Previous day's price, k Net of tax and capital gains unless indicated by a, l Guaranty yield, m Suspended, n Single premium insurance bonds.

HOTELS—Continued

High	Low	Stock	Price	Chg.	High	Low	Stock	Price	Chg.
73	72	Atlantic	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
74	73	Continental	20	0	14 1/2	14 1/2	100	14 1/2	0
75	74	Gen. Elec.	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
76	75	Gen. Motors	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
77	76	IBM	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
78	77	International	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
79	78	Westinghouse	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
80	79	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
81	80	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
82	81	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
83	82	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
84	83	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
85	84	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
86	85	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
87	86	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
88	87	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
89	88	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
90	89	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
91	90	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
92	91	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
93	92	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
94	93	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
95	94	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
96	95	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
97	96	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
98	97	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
99	98	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
100	99	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
101	100	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
102	101	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
103	102	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
104	103	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
105	104	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
106	105	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
107	106	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
108	107	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
109	108	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
110	109	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
111	110	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
112	111	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
113	112	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
114	113	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
115	114	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
116	115	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
117	116	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
118	117	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
119	118	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
120	119	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
121	120	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
122	121	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
123	122	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
124	123	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
125	124	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
126	125	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
127	126	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
128	127	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
129	128	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
130	129	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
131	130	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
132	131	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
133	132	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
134	133	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
135	134	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
136	135	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
137	136	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
138	137	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
139	138	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
140	139	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
141	140	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
142	141	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
143	142	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
144	143	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
145	144	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
146	145	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
147	146	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
148	147	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
149	148	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
150	149	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
151	150	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
152	151	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
153	152	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
154	153	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
155	154	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
156	155	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
157	156	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
158	157	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
159	158	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
160	159	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
161	160	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
162	161	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
163	162	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
164	163	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
165	164	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
166	165	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
167	166	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
168	167	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
169	168	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
170	169	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
171	170	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
172	171	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
173	172	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
174	173	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
175	174	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
176	175	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
177	176	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
178	177	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
179	178	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
180	179	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
181	180	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
182	181	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
183	182	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
184	183	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
185	184	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
186	185	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
187	186	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
188	187	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
189	188	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
190	189	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
191	190	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
192	191	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
193	192	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
194	193	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
195	194	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
196	195	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
197	196	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
198	197	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
199	198	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0
200	199	Yale	20 1/2	+1	14 1/2	14 1/2	100	14 1/2	0

INDUSTRIAL (Miscel)									
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51	52	53	54	55	56
47	48	49	50	51					

[illegible]

5	De La Rue Soc.	219	+4	10.70	21
6	Densmore	126	+	4.99	21
7	Deer Sec. 11	11	+	1.00	21
8	Deer Sec. 11	11	+	1.00	21
9	Deer Sec. 11	11	+	1.00	21
10	Deer Sec. 11	11	+	1.00	21
11	Deer Sec. 11	11	+	1.00	21
12	Deer Sec. 11	11	+	1.00	21
13	Deer Sec. 11	11	+	1.00	21
14	Deer Sec. 11	11	+	1.00	21
15	Deer Sec. 11	11	+	1.00	21
16	Deer Sec. 11	11	+	1.00	21
17	Deer Sec. 11	11	+	1.00	21
18	Deer Sec. 11	11	+	1.00	21
19	Deer Sec. 11	11	+	1.00	21
20	Deer Sec. 11	11	+	1.00	21
21	Deer Sec. 11	11	+	1.00	21
22	Deer Sec. 11	11	+	1.00	21
23	Deer Sec. 11	11	+	1.00	21
24	Deer Sec. 11	11	+	1.00	21
25	Deer Sec. 11	11	+	1.00	21
26	Deer Sec. 11	11	+	1.00	21
27	Deer Sec. 11	11	+	1.00	21
28	Deer Sec. 11	11	+	1.00	21
29	Deer Sec. 11	11	+	1.00	21
30	Deer Sec. 11	11	+	1.00	21
31	Deer Sec. 11	11	+	1.00	21
32	Deer Sec. 11	11	+	1.00	21
33	Deer Sec. 11	11	+	1.00	21
34	Deer Sec. 11	11	+	1.00	21
35	Deer Sec. 11	11	+	1.00	21
36	Deer Sec. 11	11	+	1.00	21
37	Deer Sec. 11	11	+	1.00	21
38	Deer Sec. 11	11	+	1.00	21
39	Deer Sec. 11	11	+	1.00	21
40	Deer Sec. 11	11	+	1.00	21
41	Deer Sec. 11	11	+	1.00	21
42	Deer Sec. 11	11	+	1.00	21
43	Deer Sec. 11	11	+	1.00	21
44	Deer Sec. 11	11	+	1.00	21
45	Deer Sec. 11	11	+	1.00	21
46	Deer Sec. 11	11	+	1.00	21
47	Deer Sec. 11	11	+	1.00	21
48	Deer Sec. 11	11	+	1.00	21
49	Deer Sec. 11	11	+	1.00	21
50	Deer Sec. 11	11	+	1.00	21
51	Deer Sec. 11	11	+	1.00	21
52	Deer Sec. 11	11	+	1.00	21
53	Deer Sec. 11	11	+	1.00	21
54	Deer Sec. 11	11	+	1.00	21
55	Deer Sec. 11	11	+	1.00	21
56	Deer Sec. 11	11	+	1.00	21
57	Deer Sec. 11	11	+	1.00	21
58	Deer Sec. 11	11	+	1.00	21
59	Deer Sec. 11	11	+	1.00	21
60	Deer Sec. 11	11	+	1.00	21
61	Deer Sec. 11	11	+	1.00	21
62	Deer Sec. 11	11	+	1.00	21
63	Deer Sec. 11	11	+	1.00	21
64	Deer Sec. 11	11	+	1.00	21
65	Deer Sec. 11	11	+	1.00	21
66	Deer Sec. 11	11	+	1.00	21
67	Deer Sec. 11	11	+	1.00	21
68	Deer Sec. 11	11	+	1.00	21
69	Deer Sec. 11	11	+	1.00	21
70	Deer Sec. 11	11	+	1.00	21
71	Deer Sec. 11	11	+	1.00	21
72	Deer Sec. 11	11	+	1.00	21
73	Deer Sec. 11	11	+	1.00	21
74	Deer Sec. 11	11	+	1.00	21
75	Deer Sec. 11	11	+	1.00	21
76	Deer Sec. 11	11	+	1.00	21
77	Deer Sec. 11	11	+	1.00	21
78	Deer Sec. 11	11	+	1.00	21
79	Deer Sec. 11	11	+	1.00	21
80	Deer Sec. 11	11	+	1.00	21
81	Deer Sec. 11	11	+	1.00	21
82	Deer Sec. 11	11	+	1.00	21
83	Deer Sec. 11	11	+	1.00	21

25	French Turn	53	+2	209	4.0
26	Powdered Pot	52	25	225	3.5
27	W. Rider St.	51	+1	226	3.5
28	C. & E. Trust Bp.	50	+1	227	3.5
29	Callington	49	+4	228	4.0
30	Delectable	48	+1	229	3.5
31	Grubbs Dudley	47	+1	230	3.5
32	Albion (S)	46	+2	231	3.5
33	Greene	45	+1	232	3.5
34	Chimney Top	44	+3	233	4.0
35	W. & M. Bp.	43	+1	234	3.5
36	Glenn Bp.	42	+1	235	3.5
37	Commerce Bldg 100	41	+1	236	3.5
38	Goldman (H) Bp.	40	+1	237	3.5
39	Commerce Bldg	39	+1	238	3.5
40	W. & C. Bldg 115	38	+1	239	3.5
41	W. & P. Bldg 115	37	+1	240	3.5
42	Grampian Bldg	36	+1	241	3.5
43	Commerce 100	35	+1	242	3.5
44	Cross C. Bldg	34	+1	243	3.5
45	W. & C. Bldg 100	33	+1	244	3.5
46	Palmo Bldg	32	+1	245	3.5
47	Hammill Co. Bp.	31	+1	246	3.5
48	Hayes Turn	30	+1	247	3.5
49	Dodge C. Bldg	29	+1	248	3.5
50	Hargrave Bldg	28	+1	249	3.5
51	Palmo (H) Bp.	27	+1	250	3.5
52	Harris & Sheld.	26	+1	251	3.5
53	Hawkins & Tyson	25	+1	252	3.5
54	Lawyer of Bldg	24	+1	253	3.5
55	Ray Commercial Bldg	23	+1	254	3.5
56	W. & Whelan Bldg	22	+1	255	3.5
57	Boat	21	+1	256	3.5
58	Sanchez A. Bp.	20	+1	257	3.5
59	Sanchez C. Bp.	19	+1	258	3.5
60	De T. & C. Bldg	18	+1	259	3.5
61	De T. & C. Bldg	17	+1	260	3.5
62	Rawl (H) Bp.	16	+1	261	3.5
63	Full (Chas.) L.	15	+1	262	3.5
64	Full (Chas.) L.	14	+1	263	3.5
65	Roberts A. Bp.	13	+1	264	3.5
66	Roberts A. Bp.	12	+1	265	3.5
67	Bedford (H) Bp.	11	+1	266	3.5
68	Howard Turn	10	+1	267	3.5
69	Planting Assoc.	9	+1	268	3.5
70	W. & C. Bldg	8	+1	269	3.5
71	Bank (Chas.) L.	7	+1	270	3.5
72	Bank (Chas.) L.	6	+1	271	3.5
73	Bank (Chas.) L.	5	+1	272	3.5
74	Bank (Chas.) L.	4	+1	273	3.5
75	Bank (Chas.) L.	3	+1	274	3.5
76	Bank (Chas.) L.	2	+1	275	3.5
77	Bank (Chas.) L.	1	+1	276	3.5
78	Bank (Chas.) L.	0	+1	277	3.5
79	Bank (Chas.) L.	-1	+1	278	3.5
80	Bank (Chas.) L.	-2	+1	279	3.5
81	Bank (Chas.) L.	-3	+1	280	3.5
82	Bank (Chas.) L.	-4	+1	281	3.5
83	Bank (Chas.) L.	-5	+1	282	3.5
84	Bank (Chas.) L.	-6	+1	283	3.5
85	Bank (Chas.) L.	-7	+1	284	3.5
86	Bank (Chas.) L.	-8	+1	285	3.5
87	Bank (Chas.) L.	-9	+1	286	3.5
88	Bank (Chas.) L.	-10	+1	287	3.5
89	Bank (Chas.) L.	-11	+1	288	3.5
90	Bank (Chas.) L.	-12	+1	289	3.5
91	Bank (Chas.) L.	-13	+1	290	3.5
92	Bank (Chas.) L.	-14	+1	291	3.5
93	Bank (Chas.) L.	-15	+1	292	3.5
94	Bank (Chas.) L.	-16	+1	293	3.5
95	Bank (Chas.) L.	-17	+1	294	3.5
96	Bank (Chas.) L.	-18	+1	295	3.5
97	Bank (Chas.) L.	-19	+1	296	3.5
98	Bank (Chas.) L.	-20	+1	297	3.5
99	Bank (Chas.) L.	-21	+1	298	3.5
100	Bank (Chas.) L.	-22	+1	299	3.5
101	Bank (Chas.) L.	-23	+1	300	3.5
102	Bank (Chas.) L.	-24	+1	301	3.5
103	Bank (Chas.) L.	-25	+1	302	3.5

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